Using Analysis to Enhance Police Response

2011 COPS Conference
Washington, DC
Lakewood Demographics
Sector Policing

Three sector plan-commanders
Geographical deployment of resources
Partnerships with the community
Problem-solving approach to crime
Crime Analysis at LPD
Rethinking Accountability

The research emphasizes the need for internal and external accountability

Accountability redefined

\[ \text{Accountability} = \text{Responsibility} \] (CompStat)

\[ \text{Accountability} = \text{Ownership} + \text{Responsibility} \]

Who has the skill set, initiative, and the resources to help solve this situation?
Lakewood’s Implementation of Stratified Model:

Incidents:
- Roll call meetings, sector logs
- First line supervisors are accountable (own the problem)
- Agents are responsible for activity/issues in their beats

Guiding questions:
- What are you doing today?
- What’s the biggest problem in your beat? (Scan/analysis)
- What are you doing about it? (Response)
- SARA not SI RA
Repeat Incidents

Weekly crime sharing meetings
Similar to CompStat
Includes both patrol and investigations
Sergeants and commanders
Driven by Sector Scans-patterns and trends
Problem Locations and Areas

Commander level accountability

Multiple responders

Additional Resources

Sector Liaison Agents (2 per sector)
Special Enforcement Team (1 superv/6 agents)
  Gangs, graffiti, task force liaison, hot spot reaction
W. 3rd Place Project

Area consists of mostly low income housing (80% multi-family, 20% single family)

Small neighborhood that has higher crime rates (graffiti, code enforcement issues)

Low social efficacy
- Visible gang presence emerging
- Police viewed as ineffective
- Serious crimes not reported (drive-by shootings)
  - Anomic neighborhood
W. 3rd Place Project
W. 3rd Place Project

Plan to develop partnerships with the neighborhood (interdependence):
  Commander of South Sector initiated:
    Series of community meetings to enhance community partnership & identify influential property managers

Door to door survey of the community

Saturation of patrol in area-bicycle and vehicle
Strict code enforcement-trash dumpsters, parking problems, broken windows
Targeting of problem tenants/complexes
W. 3rd Place Project

Use of a local sports facility for after school activities

Major crimes dropped 31% the year after the initiative began

Crime is still 17% below the pre-initiative years

Developing into a responsive neighborhood w/ interdependent relationship with PD
Colfax Corridor
Colfax Corridor
Colfax Corridor Project

Analysis 2009-bad and getting worse
  Assaults
  Prostitution
  Drugs
  Transient issues

Commander initiated project to target small segments-1/3 mile segments of boulevard
Colfax Corridor

Response included:
  Bike Patrols
  Business Contacts
  Strict enforcement minor violations
  Prohibiting alcohol at Walker Branch Park
  Long-term interventions with transients
  Crime Free Multi Family Housing Projects

Still a problematic neighborhood, but crime decreased in 2010 (-21%)

Working toward responsive & interdependent
Keys to Success

Accountability
- Internal-command and supervisory ownership
- External-property owners, businesses, local non-profits

Data driven
- Problem identification, response, and assessment

Organizational Support
- Leadership, resources, etc.
- Just keeping it on the radar
Problem Products

Commodity Metal Thefts
13 thefts in 2005
66 in 2006
66 in 2007
Metal Thefts

Created STOMP-November ’07
- Information sharing
- Crime prevention
- Apprehension

Self imposed regulation
- Requiring identification
- Logging transactions
- Refusing certain metals except from licensed contractors

Eventually—legislation
Metal Thefts

Clearance rates-
11% in 2006
13% in 2007
19% in 2008
21% in 2009
Accountability Challenges

Cuts in budgets
Younger generation
Older generations

Developing shared values…
Summary

What is biggest problem, and what are you doing about it?
   Data driven responses

Accountability = Ownership + Responsibility
   DNA of your agency

Success is a product of ownership both inside your department and outside with your community (partnerships)
QUESTIONS?