



2010 Community Policing Development Program Award Owner's Manual

U.S. Department of Justice
Office of Community Oriented Policing Services
Bernard K. Melekian, Director



2010 Community Policing Development Program Award Owner's Manual

This manual was created to assist COPS Community Policing Development (CPD) awardees with the administrative and financial matters associated with the award.

For more information about your Community Policing Development award, please contact your COPS CPD Program Manager. If you do not know the name or telephone number of your CPD Manager, please contact the COPS Office Response Center at 800.421.6770.



Please note the COPS Office will be relocating on October 15, 2010.

U.S. Department of Justice
Office of Community Oriented Policing Services (COPS)
Two Constitution Square
145 N Street, N.E.
Washington, D.C. 20530

COPS Online: www.cops.usdoj.gov

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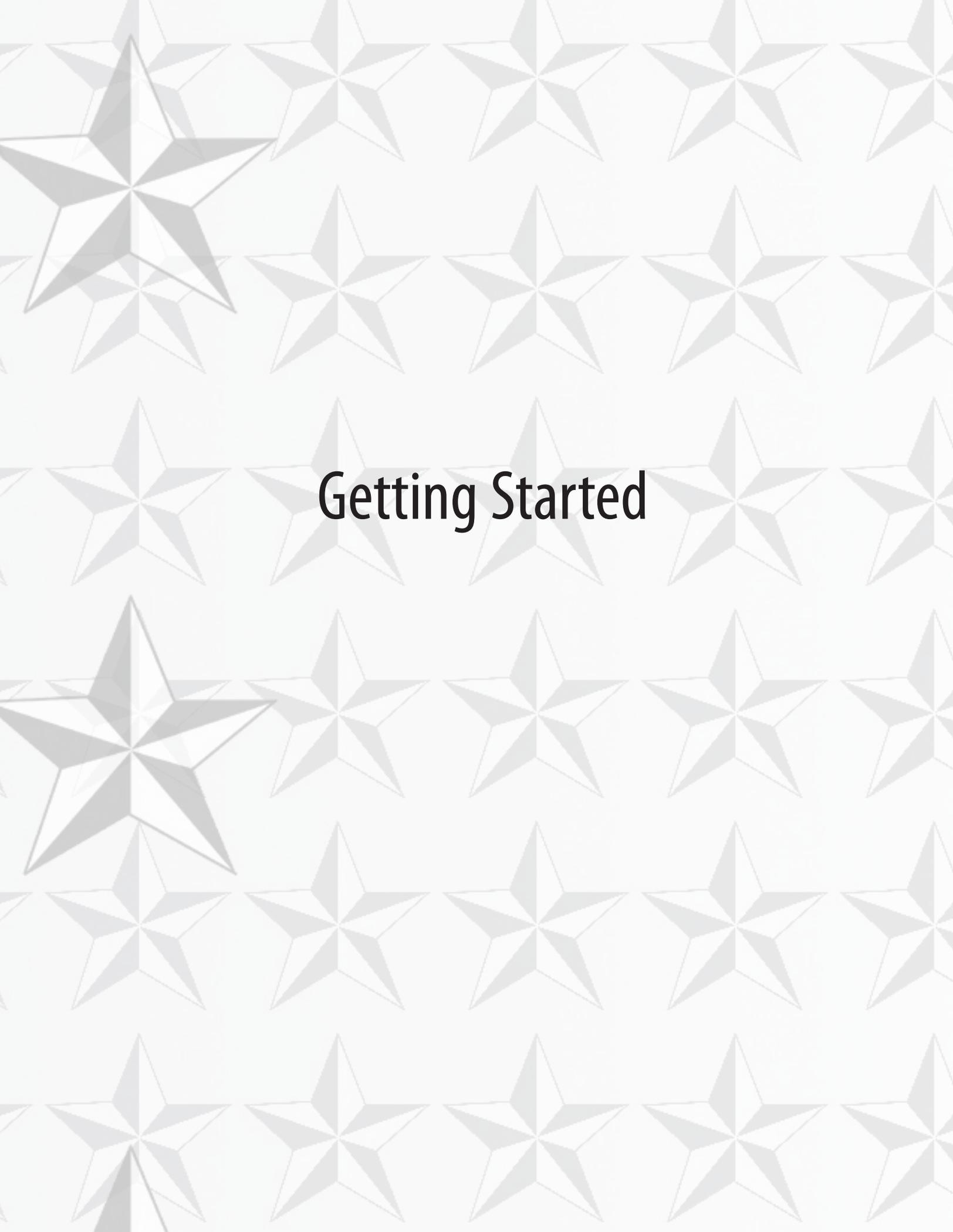


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Getting Started



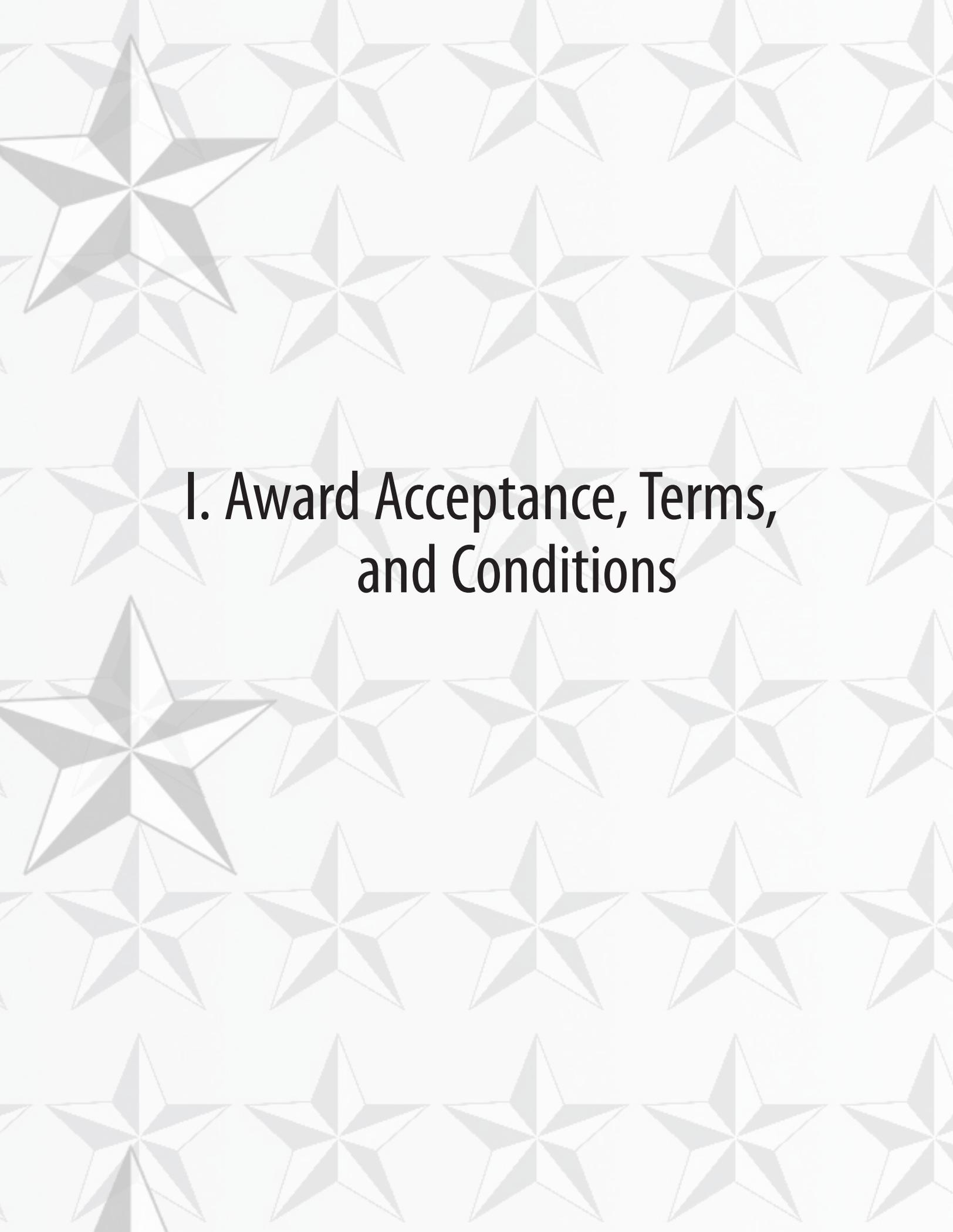
GETTING STARTED

Congratulations on receiving an award from the U.S. Department of Justice Office of Community Oriented Policing Services (COPS). Your COPS Community Policing Development award provides funding to advance the practice of community policing in law enforcement agencies through knowledge resource products and services such as training and technical assistance, the development of innovative community policing strategies, applied research, guidebooks, and/or best practice documents.

According to the COPS Office, community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. For a complete definition, please see Appendix C Community Policing Defined.

This COPS Community Policing Development Award Owner's Manual will assist your agency with the administrative and financial matters associated with your award. It was developed to ensure that all COPS Community Policing Development awardees are able to clearly understand and meet the requirements of their award. Please review this manual carefully because a failure to follow award requirements can have serious ramifications. Please do not hesitate to call your program manager as listed in your agency's award package or the COPS Office Response Center at 1.800.421.6770 if you need assistance with the implementation of your award.

Thank you for providing us with the opportunity to work in partnership with you on this important project.



I. Award Acceptance, Terms, and Conditions



I. AWARD ACCEPTANCE, TERMS, AND CONDITIONS

To officially accept and begin your Community Policing Development award, your agency must review, sign and return the original Award Document within 45 days to:

Please note the COPS Office will be relocating on October 15, 2010.

**U.S. Department of Justice
Office of Community Oriented Policing Services (COPS)
YOUR DESIGNATED PROGRAM MANAGER
Two Constitution Square
145 N Street, N.E.
Washington, D.C. 20530**

Your agency will not be able to draw down award funds until the COPS Office receives your original, signed Award Document. Signatures on the Award Document must be original—photocopies, faxed copies, stamps, and/or electronic signatures will not be accepted. For more information on drawing down award funds, please see Section IV, "Accessing Award Funds."

The Award Document

The Award Document is the document indicating your official award funding amount, the award number, the award conditions, and the award start and end dates.

The Award Document is preprinted with your agency's law enforcement and government executives' names and addresses. If this information is incorrect or has changed, please complete the Change of Information (COI) form online at www.cops.usdoj.gov through the Account Access option. If the law enforcement or government official has changed since the time of application, please have the current law enforcement executive and/or government executive for your agency sign the Award Document. Please do not make corrections to the original Award Document (including the use of correction fluid). The COPS Office will not accept an altered Award Document. Once you have reviewed your Award Document, please sign it, make a copy of the document for your records, and mail the original document (copies cannot be accepted) with original signatures back to the COPS Office within 45 days of the date shown on the award congratulatory letter.

The award start date indicated on the Award Document means that your agency may be reimbursed for any allowable costs incurred on or after this date.

Your award number is in the following format: 2010-XX-XX-XXXX for FY 2010 awards. The COPS Office tracks award information based upon this number. Therefore, it is important to have your agency's award number (and/or your agency's ORI number) readily available when corresponding with the COPS Office.

Your ORI number begins with your state abbreviation followed by five numbers and/or letters (e.g., VA00000). This number is assigned by the Federal Bureau of Investigation (FBI) for use in tracking information for the Uniform Crime Report (UCR). The COPS Office tracks programmatic award information based upon this ORI number. If your agency does not have an ORI number assigned by the FBI, the COPS Office assigns a non-official ORI code to use as an agency identifier (in such cases, the last two digits will be "ZZ"). If you have any questions regarding your award, please refer to your award number or your agency's ORI number when you contact the COPS Office.



Your OJP vendor number, in most circumstances, is your agency's nine-digit federal tax identification number assigned to you by the Internal Revenue Service. If your OJP vendor number differs from your tax identification number, the OJP vendor number is only to be used for administrative purposes in connection with this award program, and should not be used for Internal Revenue Service purposes.

Award Conditions

The award conditions are listed on your agency's Award Document. By accepting this award, you are obtaining federal funds from the U.S. Department of Justice, Office of Community Oriented Policing Services (COPS Office). As part of that agreement, your agency acknowledges that it will comply with these conditions (and, if applicable, additional special conditions specific to your agency). The section that follows describes in detail each of the award conditions, their rationale, and their implications. It also addresses many frequently asked questions. If you have additional questions concerning any of these award conditions, please contact your COPS CPD Program Manager at 800.421.6770.

In limited circumstances, your award may be subject to special conditions that prevent your agency from drawing down or accessing award funds until the special conditions are satisfied as determined by the COPS Office. Any special conditions will be included with your award package. However, if you have questions about the special conditions, please call your COPS CPD Program Manager at 800.421.6770.

Reasons for Award Conditions

The requirements of your Community Policing Development award are established within:

- The Public Safety Partnership and Community Policing Act of 1994 which established the COPS Office.
- Applicable rules, regulations and policies issued by the U.S. Department of Justice, Office of Management and Budget (OMB), the Government Accountability Office (GAO), and the United States Treasury.
- The specific Community Policing Development requirements established by the COPS Office.

A list of source documents for this booklet is provided in Appendix A. You may request copies of any source reference document from:

Office of Administration
Publication Unit New Executive Office Building, Room G 236
Washington, DC 20503

COPS-specific documents may be requested directly from the COPS Office.



Review of Award Conditions

By signing the Award Document to accept this Community Policing Development award, your agency agrees to abide by the following award conditions:

1. Award Owner's Manual

The awardee agrees to comply with the terms and conditions in this 2010 COPS Community Policing Development Program Award Owner's Manual; COPS statute (42 U.S.C. S. 3796dd, et seq.); 28 C.F.R. Part 66 or 28 C.F.R. Part 70 as applicable (governing administrative requirements for awards and cooperative agreements); 2 C.F.R. Part 225 (OMB Circular A-87), 2 C.F.R. Part 220 (OMB Circular A-2 1), 2 C.F.R. Part 230 (OMB Circular A- 122) and 48 C.F.R. Part 31.000 et seq. (FAR 31.2) as applicable (governing cost principles); OMB Circular A- 133 (governing audits); representations made in the COPS Community Policing Development application; and all other applicable program requirements, laws, orders, regulations, or circulars.

Why This Condition:

This manual has been designed to inform you of the requirements, laws, regulations, and policies that apply to your award. Your agency will be responsible for the information and rules contained in this manual and for implementing your award in compliance with the applicable terms, conditions, and regulations. More detailed guidance regarding any particular award requirement or your agency's specific circumstances can be requested through your COPS Program Manager.

What You Should Do:

Please read the entire Community Policing Development Award Owner's Manual carefully prior to signing the award Document. If you have any questions, please contact your COPS Program Manager. When accepting your award, you should ensure that the proper reporting and financial systems are in place to satisfy the award requirements.

2. Assurances and Certifications

The awardee acknowledges its agreement to comply with the Assurances and Certifications forms that were signed as part of its Community Policing Development application.

Why This Condition:

Although the COPS Office has made every effort to simplify the process of applying for and receiving awards, several provisions of federal law require us to seek your assurances and certification regarding certain matters. Most of the assurances and certifications apply to all federal award programs.

What You Should Do:

Applicants to COPS award programs are required to sign the Assurances and Certifications forms at the time of application. Signing these documents assures the COPS Office that you have read, understand, and accept the award terms and conditions outlined in the Assurances and Certifications. Your agency is required to keep the Assurances and Certifications forms containing the original signatures of the law enforcement executive and government executive named on the COPS Application Attachment to the SF-424. The original signed forms must be furnished upon request. Please read these documents carefully as signatures on these



documents are treated as a material representation of fact upon which reliance will be placed when the U.S. Department of Justice determines whether to award the covered award. Additional copies of the Assurances and Certifications forms are contained in Appendix B of this manual. If you have any questions about them, please contact your COPS Program Manager at 800.421.6770.

3. Allowable Costs

The funding under this project is for the payment of approved costs for Community Policing Development purposes. The allowable costs for which your agency's award has been approved are limited to those listed on the Financial Clearance Memorandum, which is included in your agency's award package.

The Financial Clearance Memorandum specifies the costs that your agency is allowed to fund with your Community Policing Development award. It also describes any costs which have been disallowed after review of your proposed budget. Your agency may not use Community Policing Development award funds for any costs that are not identified as allowable in the Financial Clearance Memorandum.

Why This Condition:

The funding under this project is for the purchase of items and services approved by the COPS Office as reflected in the Financial Clearance Memorandum. The 2010 COPS Community Policing Development Program funds the development of knowledge resource products and services such as training and technical assistance, the development of innovative community policing strategies, applied research, guidebooks, and/or best practice documents.

To be eligible for payment under this award, the purchase of approved items must be made after the award start date and comply with the guidelines described in Section IV, "Accessing Award Funds," of this manual. Section V, "Financial Record Maintenance," outlines the types of records you must keep to document that you followed this award condition. Purchases must also reflect the costs that were approved as shown in the Financial Clearance Memorandum.

What You Should Do:

Refer to your Financial Clearance Memorandum for the list of approved allowable costs. Listed below are the budget categories that may appear on your Financial Clearance Memorandum. As long as funds are spent during the award period on the salaries and benefits, equipment and technology, supplies, travel, contracts/consultants, and other costs that were documented in your application's budget summary and were approved through the issuance of the Financial Clearance Memorandum, this award condition will be satisfied.

Personnel (Salaries and Benefits)

Personnel expenses may be reimbursed for project activities that take place on or after the award start date. In addition, a position's salary must be reasonable for the services rendered, and must be paid to a person appointed under the law or rules governing hiring by your agency. Salary payments must be based on payroll records. Time and attendance records or the equivalent must support payroll records.



For awardees that are state, local, or tribal government entities, award-funded salary and benefit costs must supplement, not supplant (replace), locally-funded personnel costs that would have been funded even in the absence of this award. If any civilian personnel are employed on a part-time or temporary basis, then the agency must have specified the percentage of time that each person is working solely on the project identified in the agency's Community Policing Development proposal.

Fringe benefits may be paid if they are part of a reasonable compensation package offered to your employees. Particular items of fringe benefits must fall within the categories authorized by the COPS Office. Authorized fringe benefits include FICA, Social Security, health insurance, life insurance, vacation, sick leave, retirement, worker's compensation, and unemployment insurance.

Equipment/Technology

To be eligible for payment under this award, the purchase of equipment and technology must occur on or after the award start date, the items must be those specifically applied for and approved by the COPS Office, and they must meet the guidelines described in 28 C.F.R. 66 or 28 C.F.R. 70, as applicable. Equipment or technology purchased on or after the award start date must be in addition to purchases that the awardee is obligated or funded to make in its current budget. Funds currently budgeted to purchase equipment or technology may not be reallocated to other purposes or reimbursed upon the Community Policing Development award.

Supplies

All supplies must be solely used for the project identified in your project proposal. Reimbursements for office supplies that are consumed by routine administrative purposes instead of project-related activities are prohibited. Items must meet the guidelines described in 28 C.F.R. 66.33 or 28 C.F.R. 70.35, as applicable.

Travel/Training

Travel costs for transportation, lodging, subsistence, and related items are allowable under the Community Policing Development Program with prior approval from the COPS Office. For awardees subject to 2 C.F.R. Part 220 (OMB Circular A-21) Cost Principles for Educational Institutions; 2 C.F.R. Part 225 (OMB Circular A-87) Cost Principles for State, Local and Indian Tribal Governments; or 2 C.F.R. Part 230 (OMB Circular A-1 22) Cost Principles for Non-Profit Organizations, travel costs incurred directly by the awardee or costs incurred for project-related non-awardee travel will be reimbursed based upon the awardee's written institutional travel policy (if available) and if the costs are reasonable and allocable under the project. In the absence of an acceptable and available institutional travel policy, allowable per diem travel costs for lodging, meals and incidentals will be reimbursed based on the established GSA per diem rates for the relevant geographic area. These rates can be found at www.gsa.gov. Allowable airfare travel costs will be reimbursed based upon the lowest discount commercial airfare, the federal government contract airfare, if authorized and available, or standard coach airfare.

For awardees subject to 48 C.F.R. Part 3 1.000, et seq. (FAR-31.2) Cost Principles for Commercial Organizations, travel costs incurred directly by the awardee will be reimbursed if the costs are reasonable and allocable under the project. Travel costs for lodging, meals and incidental expenses may be reimbursed based upon per diem, actual expenses or a combination of these methods, as long as the reimbursement rate does not exceed established GSA per diem rates as set forth



in the Federal Travel Regulation. Transportation costs may be reimbursed based on mileage rates, actual costs incurred, or a combination of these methods. Allowable airfare travel costs will be reimbursed based upon standard coach fare, unless otherwise authorized in advance by the COPS Office.

The COPS Community Policing Development will fund award-related travel costs for the awardee agency or other (non-awardee) individuals to attend training and technical assistance conferences, seminars, or classes, or to visit a site specified in the application. Allowable expenses for award-related lodging, meals and incidental expenses that were included in the application have been approved by the COPS Office as part of the Community Policing Development award and final budget. Your agency should keep timely and accurate records of all travel expenses. If at any time these costs change, you should immediately contact your COPS Program Manager to obtain an award modification.

Contracts/Consultants

Compensation for individual consultant services procured under a COPS award must be reasonable and allocable in accordance with OMB cost principles, and consistent with that paid for similar services in the marketplace. Unless otherwise approved by the COPS Office, consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. For consultant or contractor rates which exceed \$550 per day, the COPS Office requires written justification if the consultants or contractors are hired through a noncompetitive bidding process, and awardees must receive COPS Office approval of those rates before drawing down award funds. Determinations will be made on a case-by-case basis.

Fringe benefits may be paid if they are part of a reasonable compensation package offered to your employees. Particular items of fringe benefits must fall within the categories authorized by the COPS Office. Authorized fringe benefits include FICA, Social Security, health insurance, life insurance, vacation, sick leave, retirement, worker's compensation, and unemployment insurance.

Other Costs

The purchase of project-related expenditures that do not conform to any other category descriptions specified above were included in this section of your Financial Clearance Memorandum. In addition, items that have a direct correlation to the overall success of an awardee's project objectives and are necessary for the project to reach full implementation will be considered on a case-by-case basis by the COPS Office.

Requests may be made only for items or positions that are not otherwise budgeted with state, local, or Bureau of Indian Affairs funds, and would not be funded in the absence of the Community Policing Development award.

If at any time you are unsure if an item is considered allowable or not, please contact your COPS Program Manager for further assistance.

Please be advised that awardees may not use COPS funding for the same item or service also funded by another Department of Justice award.



4. Travel Costs

Travel costs for transportation, lodging and subsistence, and related items are allowable under the Community Policing Development Program with prior approval from the COPS Office. Payment for allowable travel costs will be in accordance with 2 C.F.R. Part 225 (OMB Circular A-87, Cost Principles for State, Local, and Indian Tribal Governments), 2 C.F.R. Part 220 (OMB Circular A-2 1, Cost Principles for Educational Institutions), 2 C.F.R. Part 230 (OMB Circular A- 122, Cost Principles for Non-Profit Organizations), and 48 C.F.R. Part 31.000, et seq. (FAR-3 1.2, Cost Principles for Commercial Organizations), as applicable.

Why This Condition:

The COPS Community Policing Development will fund award-related travel costs for the awardee agency or other (non-awardee) individuals to attend training and technical assistance conferences, seminars, or classes, or to visit a site specified in the original application. Allowable expenses for award-related lodging, meals, and incidental expenses that were included in the application were approved by the COPS Office as part of your agency's Community Policing Development award and final budget. For more information, please refer to Award Condition #3, "Allowable Costs."

What You Should Do:

Your agency should refer to your Financial Clearance Memorandum for a list of approved travel costs and use Community Policing Development funds only for those approved travel costs incurred during the award period. In addition, your agency should keep timely and accurate records of all travel expenses. If at any time these costs change, you should immediately contact your COPS Program Manager to obtain an award modification.

5. Supplementing, Not Supplanting

State, local, and tribal awardees must use Community Policing Development funds to supplement, and not supplant, state, local, or Bureau of Indian Affairs (BIA) funds that are already committed or otherwise would have been committed for award purposes (hiring, training, purchases, and/or activities) during the grant period. In other words, state, local, and tribal government awardees may not use COPS funds to supplant (replace) state, local, or Bureau of Indian Affairs funds that would have been dedicated to the COPS-funded item(s) in the absence of the COPS award.

Why This Condition:

The COPS statutory nonsupplanting requirement mandates that funds awarded to state, local, and tribal awardees may not be used to replace state or local funds (or, for tribal awardees, Bureau of Indian Affairs funds) that would, in the absence of federal aid, be made available for the award purposes.



What You Should Do:

For state, local, and tribal awardees, Community Policing Development may not use award funds to pay for any item or cost funded under the award (equipment, personnel, training, etc.) if that item or cost was otherwise budgeted with state, local, or Bureau of Indian Affairs funds. In addition, state and local awardees may not reallocate state, local, or BIA funds from one area within the law enforcement budget to another as a result of receiving Community Policing Development award funds. If you have questions concerning this award term, and how it pertains to your project budget, please contact your CPD Program Manager.

6. Extensions

Your agency may request an extension of the grant award period to receive additional time to implement your grant program. Such extensions do not provide additional funding. Only those awardees that can provide a reasonable justification for delays will be granted no-cost extensions. Extension requests must be received prior to the end date of the award. Any extension requests received after an award has expired will be approved only under very limited circumstances.

Why This Condition:

Under federal regulations, requests to extend the award period require prior written approval from the COPS Office. Without an approved extension, your agency is not permitted to draw down federal funding for costs incurred beyond the official award end date. However, if justified, the COPS Office seeks to accommodate reasonable requests for no-cost time extensions to fully implement the COPS award.

What You Should Do:

The COPS Office will contact your agency during the last quarter of the award period to determine whether a no-cost time extension is needed. Requests to extend the award period must be received by the COPS Office before the official award end date. Failure to submit a request for a no-cost time extension by the end date may result in the immediate deobligation of any remaining award funds.

Please note that the project period of performance will be continued and extended, if necessary, until the deliverable is considered final. If the award is set to expire, prior to the final approval of the deliverable, a no-cost extension will be executed for a reasonable amount of time for the awardee to complete the final deliverable.

7. Modifications

Occasionally, a change in an agency's fiscal or law enforcement situation necessitates a change in its Community Policing Development award. Award modifications under the Community Policing Development Program are evaluated on a case-by-case basis. All modification requests involving the purchase of new budget items must be approved, in writing, by the COPS Office prior to their implementation. In addition, please be aware that the COPS Office will not approve any modification request that results in an increase of federal funds.



Why This Condition:

The COPS Office realizes that agencies may need to reprogram award funds. Acceptable examples of such award modifications include purchasing additional equipment using cost-savings from approved items, or purchasing a different type of equipment due to changing needs. Under federal regulations, you may expend award funds only as approved in the Financial Clearance Memorandum. Any requests to change or alter award require written approval from the COPS Office prior to their implementation. Without prior written approval, you must continue to implement your award as it was originally outlined and accepted by your agency. Please be advised that reprogramming requests for unallowable costs will not be approved (e.g., construction, indirect costs, etc.).

Reprogrammed funds must be within the scope of the original intent of the cooperative agreement. Your agency may reprogram its budget up to an aggregate (over the course of your project) of ten percent of the total project cost without prior written approval from the COPS Office. However, you should notify your program manager of any reprogramming that falls below the ten percent threshold as well. Once the reprogramming of funds totals an aggregate of ten percent or more of the award, your agency must seek written approval from the COPS Office for any additional budget modification requests.

What You Should Do:

If you wish to modify your award, you are required to notify your CPD Program Manager. If your modification exceeds an aggregated (over the course of your project) ten percent of your overall award, you must submit your plan in writing to the COPS Office for approval. Awardees must request a modification to the award by submitting a letter on official letterhead that includes:

- ORI number
- Award number
- Details of the original award
- A description of the proposed changes, including each new item or activity proposed, and how it relates to the overall project
- Revised budget worksheets that reflect all changes.

Please contact your COPS Program Manager for Modified Budget Detail Worksheets and further direction on any additional requirements that may apply to your modification request. The COPS Office will then evaluate your request and notify your agency, in writing, of our decision.

8. Evaluations

The COPS Office may conduct monitoring or sponsor national evaluations of the COPS Community Policing Development Program. The awardee agrees to cooperate with the monitors and evaluators.

Why This Condition:

The Public Safety Partnership and Community Policing Act of 1994 states that evaluations of the program may be carried out or commissioned by the Attorney General for the furtherance of the purposes of the Act. The COPS Office conducts evaluations to determine what programs are working, how programs may be improved, and why certain programs are more successful than others. Specifically, the COPS Office may assess the way in which your agency implements its Community



Policing Development award. In some jurisdictions, COPS staff or evaluators may study the effectiveness of funded programs, projects, and activities. Evaluators may collect information about the programs' effect on crime, victims of crime, and the quality of life in communities. In addition, they may ask questions about the challenges encountered during project implementation, how residents feel about community policing, and how police feel about their work. This information will be useful to other communities and police agencies across the country.

What You Should Do:

When evaluations are undertaken, you may be contacted in writing with specific requests for information. In general, evaluators may need to speak with individuals in your agency or department, observe activities, and obtain written reports about and from your agency or department. You will be asked to facilitate any site visits and information-gathering activities. In addition, you will be asked to provide accurate and timely information about your award activities. You should fully comply with any requests made regarding these evaluations.

9. Reports

To assist the COPS Office in the monitoring of your award, your agency will be responsible for submitting periodic programmatic progress reports and quarterly financial reports.

Why This Condition:

The Public Safety Partnership and Community Policing Act of 1994 and other federal regulations and policies require that financial assistance provided by the federal government be monitored carefully to ensure the proper use of federal funds. In addition, the COPS Office seeks to document, on a continuing basis, the progress of our programs and awardees.

What You Should Do:

This award condition is designed to make your agency aware of reporting requirements associated with Community Policing Development awards. These reports are discussed in greater detail in Section VII, "Reports," of this manual. All reports should be submitted within the deadlines given to avoid suspension or possible termination of award funds or other remedial actions.

10. Award Monitoring Activities

Federal law requires that awardees receiving federal funding from the COPS Office must be monitored to ensure compliance with their grant conditions and other applicable statutory regulations. The COPS Office is also interested in tracking the progress of our programs and the advancement of community policing. Both aspects of grant implementation—compliance and programmatic benefits—are part of the monitoring process coordinated by the U.S. Department of Justice. Award monitoring activities conducted by the COPS Office include site visits, office-based grant reviews, alleged noncompliance reviews, financial and programmatic reporting, and audit resolution. As a COPS Community Policing Development awardee, you agree to cooperate with and respond to any requests for information pertaining to your grant.



Why This Condition:

The Public Safety Partnership and Community Policing Act of 1994 states that each award program must contain a monitoring component. The COPS Office actively monitors how awardees are adhering to COPS award requirements and develops the best technical assistance based on this feedback.

What You Should Do:

Your agency may be required to accommodate routine and non-routine efforts by the COPS Office, or an entity designated by COPS, to examine your agency's use of federal funds, both programmatically and financially. The most common ways are:

1. **Site Visits**—The COPS Office conducts awardee site visits to ensure compliance with award terms and conditions. These visits also provide firsthand observation of the awardee's community policing strategies. Promising practices identified during site visits are documented and may be shared with the law enforcement community. Technical assistance and follow-up are conducted to address potential and actual vulnerabilities. The purpose of site visits is therefore three-fold: review community policing activities, ensure awardee compliance, and provide service and technical assistance. If selected, you will be notified in writing in advance of any on-site review of your COPS awards. This review is generally performed over a one or more day period and also provides an opportunity for agency representatives to seek assistance on any award implementation issues. Your agency will be notified in writing of the results and any action required to remedy identified award violations.
2. **Office-Based Award Reviews (OBGRs)**—Certain awards are selected for a review conducted at the COPS Office. If selected, your agency will be contacted at the start of this review and our staff will work with your agency to correct any award problems or deficiencies through telephone, e-mail, fax and/or written correspondence with your agency.
3. **Complaints**—The COPS Office responds to complaints from citizens, labor associations, media, and other sources. Written complaints or allegations are reviewed by the COPS Office Award Monitoring Division, and may result in a review of your agency's awards to determine compliance with award conditions.

Awardees are responsible for remedying any award noncompliance that is identified through these or other monitoring or auditing activities. Remedies for noncompliance may include, but are not limited to: suspending award funding, repaying misused award funds, voluntary withdrawal from or involuntary termination of remaining award funds, and bars from receiving future COPS awards. To avoid findings of noncompliance, awardees are strongly encouraged to contact the COPS Office at any time during the life of a COPS award with questions concerning award requirements and also to maintain all relevant documentation that may demonstrate award compliance. For more information, please contact the COPS Office Award Monitoring Division at 800.421.6770 or at ask.Cops@usdoj.gov.



11. Equal Employment Opportunity Plan (EEOP)

All recipients of funding from the COPS Office must comply with the federal regulations pertaining to the development and implementation of an Equal Employment Opportunity Plan (28 C.F.R. Part 42 subpart E).

Why This Condition:

It is the experience of the Justice Department in implementing its responsibilities under the Omnibus Crime Control and Safe Streets Act of 1968 (Safe Streets Act), the statute that established the COPS Office, that “the full and equal participation of women and minority individuals in employment opportunities in the criminal justice system is a necessary component to the Safe Streets Act’s program to reduce crime and delinquency in the United States.” 28 C.F.R. § 42.301. The Equal Employment Opportunity Plan (EEOP) does not impose quotas or hiring requirements on recipients of federal funds.

What You Should Do:

The obligations to comply with the EEOP requirement differ depending on your organization’s legal status, the number of its employees, and the amount of the award.

If your organization received an award for less than \$25,000; or if your organization has less than 50 employees, regardless of the amount of the award; or if your organization is a medical institution, educational institution, nonprofit organization, or Indian tribe, then your organization is exempt from the EEOP requirement. However, your organization must complete Section A of the Certification Form, which explains that your organization is eligible for this exemption, and then return the form to the Office for Civil Rights (OCR), Office of Justice Programs, U.S. Department of Justice, 810 7th Street, N.W., Washington, DC 20531. The Certification Form can be found at www.ojp.usdoj.gov/about/ocr/eeop.htm. Recipients that are exempt from the EEOP requirement are still responsible for complying with all applicable federal civil rights laws that prohibit recipients from discriminating in employment or in the delivery of services or benefits.

If your organization is a governmental agency or a business and has received a single award between \$25,000 and \$500,000 and has 50 or more employees (counting both full- and part-time employees but excluding political appointees), then your organization has to prepare an EEOP Short Form, but it does not have to submit the EEOP Short Form to the OCR for review. Instead, your organization has to maintain the EEOP Short Form on file and make it available to the OCR for review on request. For assistance in developing an EEOP Short Form, please consult OCR’s website at www.ojp.usdoj.gov/about/ocr/eeop.htm. You may also request technical assistance from an EEOP specialist at the OCR by calling 202.616.3208. In addition, your organization has to complete Section B of the Certification Form, which explains that your organization is eligible for the exemption from the submission requirement, and your organization must return the form to the OCR at the above address. The Certification Form can be found at www.ojp.usdoj.gov/about/ocr/eeop.htm.



If your organization is a governmental agency or business and has received a single award for \$500,000 or more and has 50 or more employees (counting both full- and part-time employees but excluding political appointees), then it has to prepare an EEOP Short Form and submit it for review to the OCR at the above address within 60 days of the notification of the award. For assistance in developing an EEOP Short Form, please consult OCR's website at www.ojp.usdoj.gov/about/ocr/eeop.htm. You may also request technical assistance from an EEOP specialist at the OCR by calling 202.616.3208.

12. Criminal Intelligence Systems

Awardees using Community Policing Development Program funds to operate an interjurisdictional criminal intelligence system must comply with operating principles of 28 C.F.R. Part 23. The awardee acknowledges that it has completed, signed and submitted with its award application the relevant Special Condition certifying its compliance with 28 C.F.R. Part 23.

Why This Condition:

If your agency receives funding for equipment or technology that will be used to operate an interjurisdictional criminal intelligence system, you must comply with the operating principles found at 28 C.F.R. Part 23. An "interjurisdictional criminal intelligence system" is generally defined as a system which receives, stores, analyzes, and exchanges or disseminates data regarding ongoing pre-arrest criminal activities (examples of such activities include, but are not limited to, loan sharking, drug or stolen property trafficking, gambling, extortion, smuggling, bribery, and public corruption) and shares this data with other law enforcement jurisdictions. 28 C.F.R. Part 23 contains operating principles for these interjurisdictional criminal information systems which protect individual privacy and constitutional rights.

If your agency will use Community Policing Development award funds simply to operate a single agency database (or other unrelated forms of technology) and will not share criminal intelligence data with other jurisdictions, 28 C.F.R. Part 23 does not apply to this award.

What You Should Do:

All Community Policing Development recipients were required to agree to the Criminal Intelligence Systems/28 C.F.R. Part 23 Compliance Special Condition as part of their application proposal so the COPS Office can track which agencies intend to use their award funds to operate interjurisdictional criminal intelligence systems. If your agency intends to use award funds to operate an interjurisdictional criminal intelligence system, you should have indicated this in your application and certified your agency's agreement to comply with the operating principles found at 28 C.F.R. Part 23. Your agency now must comply with 28 C.F.R. Part 23 in operating the interjurisdictional criminal intelligence system funded through your Community Policing Development award.



13. Sole Source Justification

Awardees who have been awarded funding for the procurement of an item (or group of items) or service in excess of \$ 100,000 and who plan to seek approval for use of a noncompetitive procurement process must provide a written sole source justification to the COPS Office for approval prior to obligating, expending, or drawing down grant funds for that item.

Why This Condition:

In general, award recipients are required to procure funded items through open and free competition. However, in some instances, awardees may have already determined that competition is not feasible.

What You Should Do:

If you have received an award for an item (or group of items) or service in excess of \$100,000 and have already determined that the award of a contract through a competitive process is infeasible, you must provide a written justification that explains why it is necessary to contract noncompetitively.

The initial determination that competition is not feasible can be made if one of the following circumstances exists:

1. The item (or group of items) or service is available only from a single source;
2. Public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; or
3. Competition is determined inadequate after solicitation of a number of sources.

The COPS Office will review your request and the supporting information that you provide and will make a determination as to whether or not an exception can be awarded to the general rule regarding competition. If submitting a sole source justification request to the COPS Office, please use the format described in Section III, "Procurement Process."

14. Employment Eligibility

The awardee agrees to complete and keep on file, as appropriate, a Bureau of Citizenship and Immigration Services Employment Eligibility Verification Form (I-9). This form is to be used by recipients of federal funds to verify that persons are eligible to work in the United States.

Why This Condition:

Under federal immigration law, all employers are required to take certain steps to ensure that persons that are hired are legally permitted to work in the United States. The Bureau of Citizenship and Immigration Services Employment Eligibility Verification Form (I-9) outlines the types of documents that an employer should review to confirm that a new hire is eligible for employment.



What You Should Do:

You do not need to submit any documentation to the COPS Office to satisfy this condition. Rather, you should complete and maintain the I-9 forms for all new employees under the guidelines set forth by the Bureau of Citizenship and Immigration Services. For further information about this requirement, you may contact the Bureau's Office of Business Liaison at 800.357.2099 or the National Customer Service Center at 800.375.5283.

15. State Information Technology Point of Contact

To facilitate communication among local and state governmental agencies regarding various information technology projects, the awardee will notify the appropriate State Information Technology Point of Contact of the receipt of this grant award. For a list of State Information Technology Points of Contact, visit www.it.ojp.gov/default.aspx?area=policyAndPractice&page=1046.

Why This Condition:

The COPS Office is committed to promoting communication between state and local law enforcement.

What You Should Do:

Upon receiving the award, your agency should contact your State Information Technology Point of Contact for further guidance.

The COPS Office is committed to avoiding duplication of existing law enforcement information-sharing networks or IT systems that involve interagency connectivity between jurisdictions. Therefore, such COPS-funded systems should employ, to the extent possible, existing systems such as Law Enforcement Online (LEO), Regional Information Sharing Systems (RISS), Joint Regional Information Exchange System (JRIES), etc. as the communication backbone to achieve interstate connectivity.

16. False Statements

False statements or claims made in connection with COPS grants may result in fines, imprisonment, or debarment from participating in federal grants or contracts, and/or any other remedy available by law.

Why This Condition:

This condition advises recipients of the consequences of submitting false claims or statements on applications, financial and programmatic reports, or other award documents.

What You Should Do:

Ensure that all documentation related to your agency's receipt and use of award funding (award applications, progress reports, Federal Financial Reports, etc.) is true and accurate.



17. Public Release Information

The awardee agrees to submit one copy of all reports and proposed publications resulting from this award 20 days prior to public release. Any publications (written, curricula, visual, sound, or websites) or computer programs, whether or not published at government expense, shall contain the following statement: "This project was supported by Cooperative Agreement #2010-XX-XX-XXXX awarded by the Office of Community Oriented Policing Services, U.S. Department of Justice. The opinions contained herein are those of the author(s) and do not necessarily represent the official position or policies of the U.S. Department of Justice. References to specific agencies, companies, products, or services should not be considered an endorsement by the author(s) or the U.S. Department of Justice. Rather, the references are illustrations to supplement discussion of the issues."

Why This Condition:

The COPS Office wants to ensure the quality, objectivity, utility and integrity of information in funded projects that are disseminated to the public. However, award-funded reports and publications are not official federal documents and should not be construed to reflect the official policy or position of the U.S. Department of Justice.

In addition, the COPS Office reserves a royalty-free, nonexclusive and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use, for federal government purposes, the following: (1) the copyright in any work developed under the Community Policing Development award, subaward or contract, and (2) any copyright to which an award recipient, subawardee, or a contractor purchases ownership with support from the Community Policing Development award.

What You Should Do:

Ensure that all publications (where applicable) relating to your COPS Community Policing Development award contain the required statement listed above.

In addition, ensure that your agency acquires rights for copyrighted material for inclusion in Department of Justice publications that are compiled, written or prepared under the award, including the payment of required fees. Any copyright holders should be notified that the federal government reserves a royalty-free, non-exclusive and irrevocable license to reproduce, publish or otherwise use and to authorize others to use the publication for federal government purposes. Additionally, any publication and distribution agreements with a publisher shall include provisions giving the federal government a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use the publication for federal government purposes. The agreements with a publisher should contain information on the awarding agency requirements.

18. News Media

The awardee agrees to comply with the COPS Office policy on contact with the news media. The policy establishes the COPS Office External Affairs Division as the principal point of contact for the news media for issues relevant to the COPS Office and/or parameters of the award. The awardee agrees to refer all media inquiries on these topics directly to the COPS External Affairs Division at 202.514.9079.



Why This Condition:

The COPS Office External Affairs Division will assist in the coordination with contacts with the news media, provide supplemental information that may be helpful to you and the media outlet, and make the appropriate DOJ offices and personnel aware of pending articles and interviews.

What You Should Do:

If you are contacted by a media outlet seeking information, and interview, or other support related to your COPS Office project, please refer the requesting outlet to the COPS Office External Affairs Division at 202.514.9079.

19. Paperwork Reduction Act

The awardee agrees, if required, to submit all surveys, interview protocols, and other information collections funded by this award to the COPS Office for submission to the Office of Management and Budget (OMB) for clearance under the Paperwork Reduction Act (PWRA) of 1995.

Why This Condition:

The purpose of the Paperwork Reduction Act is to reduce, minimize and control paperwork burdens on the public and to maximize the practical utility and public benefit of information created, collected, disclosed, maintained, used, shared and disseminated by or for the federal government. 5 CFR § 1320.1.

A collection of information undertaken by an awardee is considered to be conducted or sponsored by a federal agency only if (1) the awardee is conducting the collection of information at the specific request of the agency or (2) the terms and conditions of the award require specific approval by the agency of the collection of information or the collection procedures. 5 CFR § 1320.3(d).

What You Should Do:

When surveys, interviews, and other methods of information collection are undertaken by you in furtherance of the objectives of the award, you should contact your COPS Program Manager. The COPS Program Manager will inform you whether OMB approval of the information collection method is required and of the procedures necessary to obtain this approval.

20. Human Subjects Research

The awardee agrees to comply with the provisions of the Department of Justice's common rule regarding Human Subjects Research Risk Protections, 28 CFR Part 46, prior to the expenditure of Federal funds to perform such activity(ies), if applicable. The awardee also agrees to comply with 28 CFR Part 22 regarding the safeguarding of individually identifiable information collected from research participants.

Why This Condition:

Protections for human subjects of research are required under U.S. Department of Justice regulations at 28 C.F.R. Part 46. This regulation constitutes the Federal Policy (Common Rule) for the Protection of Human Subjects. Each institution engaged in (nonexempt) COPS-supported human subjects research must provide a written assurance of compliance, satisfactory to the COPS Office, that it will comply with the DOJ human subjects regulations.



What You Should Do:

If any part of your Community Policing Development project contains research or statistical activities which involve human subjects that are not covered by an exemption set forth in 28 CFR Section 46.101(b)(1-6), you should ensure that you meet the provisions of the U.S. Department of Justice's common rule regarding Human Subjects Research Risk Protections, 28 CFR Part 46, prior to the expenditure of federal funds to perform such activity(ies). By signing the award document, you also agree to comply with 28 CFR Part 22 regarding the safeguarding of individually identifiable information collected from research participants.

21. Copyright

If applicable, U.S. Department of Justice regulations permit an awardee to copyright any work that is subject to copyright and was developed, or for which ownership was purchased, under an award. The awardee agrees that the COPS Office reserves a royalty-free, nonexclusive and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, for federal government purposes: (1) the copyright in any work developed under the Community Policing Development award, subaward, or contract; and (2) any rights of copyright to which an awardee, subawardee, or a contractor purchases ownership with support from Community Policing Development award funds. The awardee also agrees that it is responsible for acquiring the rights for copyrighted material for inclusion in DOJ publications developed under the award, including the payment of required fees.

Why This Condition:

U.S. Department of Justice (DOJ) regulations allow the recipient of a COPS Office award to copyright any work that is subject to copyright and was developed, or for which ownership was purchased, under an award.

As a federal government agency whose activities include producing and disseminating law enforcement materials to advance community policing across the nation, the COPS Office has an interest in making your deliverables and products widely available and accessible to the public. The COPS Office may make available for reproduction any material developed under the award by any means, including a DOJ website, a hard copy(s), or in electronic form(s), without restriction. While the awardee owns the copyright in a COPS-funded work, the COPS Office reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use for federal government purposes, the following: (1) the copyright in any work developed under the award, subaward, or contract, and (2) any copyright to which an awardee, subawardee, or contractor purchases ownership with financial support from award funds. 28 C.F.R. § § 66.34, 70.36(a).

What You Should Do:

The awardee is responsible for acquiring rights for copyrighted material for inclusion in DOJ publications that are compiled, written, or prepared under the award, including the payment of required fees. Any copyright holders should be notified that the federal government reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish or otherwise use and to authorize others to use the publication for federal government purposes. Additionally, any publication and distribution agreements with a publisher shall include provisions giving the federal government a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use the publication for federal government purposes. The agreements with a publisher should contain information on the awarding federal agency's requirements.



Please be advised that DOJ is a nonexclusive licensee and only the legal or beneficial owner of an exclusive right under a copyright is entitled to institute an infringement action. An awardee should therefore consult its own legal counsel with any copyright infringement questions.

For more information about registering a copyright, please visit the U.S. Copyright Office at www.copyright.gov.

22. Additional High-Risk Grantee Requirements

The recipient agrees to comply with any additional requirements that may be imposed during the grant performance period if the awarding agency determines that the recipient is a high-risk awardee (28 C.F.R. Parts 66 and 70).

Why This Condition:

The Uniform Administrative Requirements for Awards and Cooperative Agreements to State and Local Governments, 28 C.F.R. 66.12, and for Institutions of Higher Education, Hospitals and Other Non-Profit Organizations, 28 C.F.R. 70.14, provide that an awardee or applicant may be considered "high risk" if the Department of Justice determines that there is unsatisfactory performance, financial or administrative instability, nonconformity with award terms and conditions, or other lack of responsibility. In such cases, the Department of Justice may impose special conditions or restrictions that may include requiring the production of documentation, financial award administration training, on-site monitoring, prior approval for expenditure of funds, quarterly progress reports, separate bank accounts, or other requirements.

What You Should Do:

In order to obtain a COPS award, recipients must agree to comply with any additional requirements that may be imposed during the award performance period if the awarding agency determines that the recipient is a high-risk awardee.

What are the specific rules regarding termination of award funding?

The COPS Office has the right to sanction or terminate your agency's project when there is reason to believe that your agency:

- Is not substantially complying with the award requirements or other applicable provisions of federal law;
- Is failing to make satisfactory progress toward the goals or strategies outlined in its application;
- Is not adhering to award requirements or conditions;
- Is proposing substantial plan changes to the extent that, if originally submitted, would have resulted in the application being denied funding;
- Is not submitting financial or programmatic reports in a timely manner;
- Is filing false statements or certifications in connection with an application, periodic report, or other award-related documents; and/or
- Is providing other good cause for sanctions or termination as determined by the COPS Office.



In these instances, the COPS Office may:

- Temporarily withhold payments pending correction of the situation by your agency;
- Disallow all or part of the cost of the activity or action not in compliance;
- Wholly or partly suspend or terminate your award;
- Require that some or all of the award funds be remitted to the U.S. Department of Justice;
- Condition a future award or elect not to provide future award funds to your agency until appropriate actions are taken to ensure compliance;
- Withhold or bar your agency from obtaining future awards;
- Recommend civil or criminal enforcement by other agencies; and/or
- Take other remedies that may be legally available.

In the event that sanctions are imposed or your award is terminated, your agency will be notified in writing of our decision and the reason(s) for that decision.

Accepting the Award

After you have reviewed the conditions of your Community Policing Development award and your agency agrees with these conditions, you are ready to accept the award. The Director of the COPS Office has signed the Award Document indicating approval of your award, an obligation of federal funds to your organization, and our commitment to the award. As stated at the beginning of this section, to officially begin your award and draw down your funds, the authorized officials (see Section X, "Glossary of Terms") must sign the Award Document and return the original document to:

U.S. Department of Justice
Office of Community Oriented Policing Services (COPS)
YOUR DESIGNATED PROGRAM MANAGER
Two Constitution Square
145 N Street, N.E.
Washington, D.C. 20530

Since COPS is required to maintain the original Award Document with original signatures in our files, faxed or altered copies of the Award Document cannot be accepted.

Who should sign the Award Document for our agency?

The "authorized officials" are the law enforcement and government executives who have ultimate and final responsibility for all programmatic and financial decisions regarding this award as representatives of the legal awardee. COPS awards require that both the top law enforcement executive (e.g., Chief of Police, Sheriff, or equivalent) and the top government executive (e.g., Mayor, Board Chairman, or equivalent) sign the Award Document. For non-law enforcement agencies (universities, private organizations, etc.), the authorized officials are the programmatic and financial officials who have the ultimate signatory authority to sign contracts on behalf of your organization. Typically, these are the same executives who signed the forms located in your Community Policing Development application package (if one or both of these individuals have changed, please complete a Change of Information form online at www.cops.usdoj.gov through the Account Access option). If you have any questions as to who should sign the award, please contact your jurisdiction's local legal advisor.



When must the Award Document be returned?

Please return the original signed Award Document within 45 days of the date on the award congratulatory letter. Award funds will not be released until we have received your agency's original signed Award Document, your budget has received final clearance, and any other relevant award conditions particular to your agency have been satisfied. Failure to submit your signed Award Document within the 45-day award acceptance period may result in your Community Policing Development award being withdrawn and the funds deobligated without additional notification. If your agency requires an extension for accepting the award beyond the 45-day acceptance timeframe, please submit a written request to your COPS Program Manager. Be sure to explain the circumstances that prevent your agency from returning the Award Document within the 45-day period, and identify the date by which the Award Document will be signed and mailed to the COPS Office. The COPS Office will review such requests on a case-by-case basis. The COPS Office reserves the right to deny requests to extend the 45-day award acceptance period.



II. The Cooperative Agreement



II. THE COOPERATIVE AGREEMENT

The Cooperative Agreement Document

If your project requires substantial involvement on the part of the COPS Office, a multi-page Cooperative Agreement Document will accompany your Award Document. Under the Federal Grant and Cooperative Agreement Act of 1977, a cooperative agreement is the legal instrument used by a federal agency to enter into a relationship with a state, local government, or other recipient when the principal purpose of assistance is to carry out a public purpose of support or stimulation authorized by federal law and substantial involvement is expected between the federal agency and the awardee. 31 USC § 6305.

To officially accept and begin your Community Policing Development award, your agency must review, sign, and return the original Cooperative Agreement Document along with your Award Document within 45 days to:

**U.S. Department of Justice
Office of Community Oriented Policing Services (COPS)
YOUR DESIGNATED PROGRAM MANAGER
Two Constitution Square
145 N Street, N.E.
Washington, D.C. 20530**

Your agency will not be able to draw down funds until the COPS Office receives your original, signed Cooperative Agreement and Award Document. **Signatures on the Cooperative Agreement and the Award Document must match one another and be original. Photocopies, faxed copies, stamps, and/or electronic signatures will not be accepted.**

The sections that follow describe in detail each aspect of the cooperative agreement, its rationale, and its implications. They also address many frequently asked questions. If you have any additional questions concerning your cooperative agreement, please contact your designated program manager.

I. Statement of Authority

A Cooperative Agreement between the awardee and the COPS Office is entered into under the authority of 42 USC Section 3796dd et seq. The purpose of the Cooperative Agreement is to set forth the background, purpose, expectations, tasks, deliverables, and timelines for the COPS-funded project.

II. Statement of Background and Purpose

BACKGROUND:

This section establishes why this cooperative effort is needed, provides a history of the effort and issue, and provides the rationale for the work to be conducted. It includes the purpose of the project and explains the rationale for the work.



PRIMARY OBJECTIVE:

The primary objective describes what the recipient will accomplish under this Community Policing Development (CPD) award. Additionally, the Cooperative Agreement highlights how Community Policing Development funds will be used to advance the practice of community policing. This is generally accomplished through the development of knowledge resource products and services such as: training and technical assistance; implementing and testing innovative community policing strategies; conducting applied research; and developing guidebooks or other resources.

III. Scope of Work

This section outlines the specific personnel, travel, supplies, and activities necessary to perform the work being funded. It is organized into two sections: Section A, which details the services and support that the COPS Office will provide; and Section B, which details the activities and requirements that the awardee agrees to accomplish and meet.

A. The COPS Office Conditions

Specifically, the COPS Office will:

1. Designate a Program Manager to participate in the planning and management of the Cooperative Agreement and to coordinate activities.

The name of your designated Program Manager will appear on the congratulatory letter accompanying the Award Document and in the Program Manager section of the Cooperative Agreement. This Program Manager will cooperatively work with you as outlined within the specific tasks of the Cooperative Agreement.

2. Provide information and technical assistance from government sources within available resources and as determined appropriate by the Program Manager.

When deemed appropriate by the Program Manager, the COPS Office will provide you assistance from government sources within and outside of COPS and the Department of Justice.

3. Provide guidance to the awardee in the planning and development of strategies used in the project and in the coordination of the project with law enforcement agencies and organizations interested in contributing their support.

The COPS Office will participate in planning and developing strategies used during the project, and where necessary and appropriate will facilitate any work between the awardee and law enforcement agencies

4. Work with the awardee to meet the designated project tasks and timelines.

The COPS Office will work cooperatively with the awardee to ensure that all designated, specific project-related tasks and timelines outlined within the Cooperative Agreement are met.



- 5. Review and approve required reports specific to each Cooperative Agreement, which will include periodic (quarterly) progress and financial reports, deliverables, evaluations, and other documentation requiring COPS Office approval.**

The COPS Office will review and approve deliverables resulting from the award, including periodic progress and financial reports, draft deliverables, etc. Note that in the rare instance where your project involves an evaluation of a COPS program, the COPS Office will not exercise final approval for deliverables that are specifically intended as outcome evaluations to examine the effectiveness of COPS Office programs.

- 6. If applicable, U.S. Department of Justice regulations permit an awardee to copyright any work that is subject to copyright and was developed, or for which ownership was purchased, under an award. The COPS Office will reserve a royalty-free, nonexclusive and irrevocable license to reproduce, publish or otherwise use, and to authorize others to use, for federal government purposes: (1) the copyright in any work developed under this Cooperative Agreement, subgrant, or contract; and (2) any rights of copyright to which an Awardee, subgrantee, or a contractor purchases ownership with support from this Cooperative Agreement. Additionally, the COPS Office may make available for reproduction material produced under this Cooperative Agreement by any means, including a DOJ website, a hard copy(s), or in electronic form(s), without restriction.**

Please refer to Award Term 21 for a complete description of the copyright rights and responsibilities of the COPS Office and awardee.

B. The Awardee Conditions

This section provides additional details of awardee responsibilities common to all COPS cooperative agreements.

- 1. Be responsible for acquiring rights for copyrighted material for inclusion in U.S. Department of Justice publications that are compiled, written, or prepared under the award, including the payment of required fees. Any copyright holders should be notified that the federal government reserves a royalty-free, non-exclusive, and irrevocable license to reproduce, publish or otherwise use and to authorize others to use the publication for federal government purposes. Additionally, any publication and distribution agreements with a publisher shall include provisions giving the federal government a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use the publication for federal government purposes. The agreements with a publisher should contain information on the awarding agency requirements.**

Please refer to Award Term 21 for a complete description of the copyright rights and responsibilities of the COPS Office and awardee.

- 2. Work closely with the COPS Office and Program Manager to achieve the tasks specified in the Cooperative Agreement.**

A COPS Office program manager has been designated to participate in the planning and management of the Cooperative Agreement and to coordinate activities on behalf of the COPS Office. You should work closely with your designated Program Manager to ensure that the tasks specified in the Cooperative Agreement are met.



3. Provide further detail on project plans, activities, and deliverables as requested by the Program Manager.

Your COPS Office Program Manager is responsible for providing support and guidance in the planning and implementation of your project, and for taking steps to ensure that program objectives and goals are met as delineated in the cooperative agreement. In order for the Program Manager to provide such guidance, s/he must be kept informed regarding significant project plans, activities, and deliverables.

4. Adhere to the requirements or tasks specified in this Cooperative Agreement and not deviate from them unless requested adjustments are first presented to and approved by the Program Manager.

By accepting this award, you are obtaining federal funds from the COPS Office and agree to the terms set forth in the Cooperative Agreement. As part of that agreement, your agency acknowledges that it will comply with these conditions. The designated COPS' Program Manager and awardee project officers for their respective organizations shall have the authority to propose and approve any modifications to this Cooperative Agreement. Modifications to this Cooperative Agreement may be proposed in writing at any time during the period of performance by either party, and shall become effective upon approval by both parties.

The COPS Office realizes that agencies may need to reprogram award funds during the project award period. Reprogrammed funds must be within the scope of the original intent of the cooperative agreement. Your agency may reprogram its budget up to an aggregate of ten percent of the total project cost without prior written approval from the COPS Office. However, you should notify your Program Manager of any reprogramming that falls below the ten percent threshold as well. Once the reprogramming of funds totals an aggregate of ten percent or more of the award, your agency must seek written approval from the COPS Office for any additional budget modification requests. Refrain from obligating or purchasing any of the requested items or services until the reprogramming request is approved by the COPS Office. Please be advised that reprogramming requests for unallowable costs will not be approved.

5. Submit for prior approval or disapproval to the Program Manager any proposed changes in key staff assignments to this project and any significant changes in any partner's role or responsibilities.

The COPS Office must be made aware of changes in key staff that play a significant role in the achievement of project deliverables. The COPS Office realizes that staff assignments and key staff roles may change throughout the life of the award. Your agency must seek approval from your Program Manager before making changes in key staff assignments or significant changes in any partner's role or responsibilities.

6. Obtain written approval from the COPS Office prior to obligating, expending, or drawing down funds for the award of non-competitive contracts (including equipment purchases) in excess of \$100,000.

Please refer to Award Term 13 for a complete description of the Sole Source Justification requirement .



7. Ensure that all proposed deliverables and publications follow and are in accordance with the COPS Office Editorial Style Manual.

The *COPS Office Editorial and Graphics Style Manual* is the primary writing and editing reference for COPS Office publications and related materials and is used to maintain consistency and quality of COPS products. It includes correct formats for bibliographies and references, information on formatting and design, 508 compliance, permissions, a disclaimer for COPS-funded publications, a list of editorial/proofreading marks, and an alphabetical list of guidelines for work usages, spelling, punctuations, and grammar. A copy of the *COPS Office Editorial and Graphics Style Manual* is included in the award packet. Familiarize yourself with the document and use it as a guideline when preparing written materials for COPS Office publication. If you need additional copies, contact your Program Manager, the Response Center at 1.800.421.6770, or visit this link to download a copy of this manual at <http://cops.usdoj.gov/RIC/ResourceDetail.aspx?RID=434>

8. Submit one copy of all reports and proposed products and deliverables (written, curricula, visual, sound, or websites) or computer programs resulting from this agreement to the program manager twenty (20) days prior to public release.

The COPS Office has an interest in maintaining the quality, objectivity, utility, and integrity of reports and publications resulting from awards to ensure that the information provided to the public is current, complete, and accurate. It is also important for the COPS Office to be aware of all publications and deliverables resulting from awards so that the COPS Office can be prepared to respond to inquires about these deliverables and if applicable, can seek means by which to promote them.

Submit copies of all deliverables (written, curricula, visual, sound, or websites) a minimum of twenty (20) days prior to public release. In addition, please include the mandatory disclaimer statement below on all deliverables.

9. Any products and deliverables (written, curricula, visual, sound, or websites) or computer programs shall contain the following statement:

This project was supported by Cooperative Agreement Number 2010-XX-XX-XXXX awarded by the Office of Community Oriented Policing Services, U.S. Department of Justice. The opinions contained herein are those of the author(s) and do not necessarily represent the official position or policies of the U.S. Department of Justice. References to specific agencies, companies, products, or services should not be considered an endorsement by the author(s) or the U.S. Department of Justice. Rather, the references are illustrations to supplement discussion of the issues.

For more information, please refer to Award Term 17 for a complete description of the Public Release Information requirements .

10. Ensure that all electronic and information technology deliverables (websites and web-based information, video and multimedia products, compact disks, software applications and operating systems, telecommunication products) are developed and produced in a format that is accessible according to Section 508 accessibility requirements. Specifically, video should contain close-captioning and audio description options. Electronic publications should be created in HTML, PDF fully tagged, or accessible text file format and all websites must be fully compliant with 508 accessibility standards. For more information on Section 508 accessibility requirements, consult www.section508.gov/.



Section 508 of the Rehabilitation Act of 1973, as amended, ensures that users with disabilities have access to electronic and information technology produced by federal agencies and by organizations receiving federal funds under contract with a federal agency. Accessibility involves the ability of people who are visually impaired, deaf, or hard of hearing to access documents through special software on their PCs. Authors submitting documents to the COPS Office for publication must provide documents in text and accessible PDF formats that are compliant with Section 508. For example, this includes tagging PDF files and close-captioning videos. For more information on Section 508 accessibility requirements, consult www.section508.gov/ or contact your Program Manager.

11. If required, submit all surveys, interview protocols, and other information collections to the COPS Office for submission to the Office of Management and Budget (OMB) for clearance under the Paperwork Reduction Act (PWRA) of 1995.

For more information, please refer to Award Term 19 for a complete description of the Paperwork Reduction Act (PWRA) requirements.

12. Agree to cooperate with the monitor or evaluator if monitoring or an evaluation of this project is to be undertaken by the COPS Office or a third party and, in consultation with the COPS Office, agree to make reasonable adjustments to programs and activities in recognition of significant points of evaluation or feedback and to remedy any violations of the terms and conditions of this award.

For more information, please refer to Award Term 10 for a complete description of Grant Monitoring Activities .

13. Be responsible for the development, approval, and operation of all subawards and shall require its subawardees to adhere to applicable federal requirements governing federal assistance. The awardee will ensure that subawardees maintain effective control and accountability over all funds, property, and other assets covered by subawards and that each subawardee establishes and uses internal fiscal and program management procedures sufficient to prevent fraud or abuse, pursuant to 28 CFR Part 70.51 and 28 CFR Parts 66.37 and 66.40, as applicable.

Pursuant to 28 CFR Part 70.51 and 28 CFR Parts 66.37 and 66.40, the awardee must ensure that subawardees maintain effective control and accountability over all funds, property, and other assets covered by subawards and that each subawardee establishes and uses internal fiscal and program management procedures sufficient to prevent fraud or abuse.

14. At the request of the COPS Office, the awardee will work to develop a marketing plan to increase the visibility of the project and any accompanying outcomes/deliverables. The awardee will coordinate any marketing activities with the COPS Office.

The COPS Office is the nation's leading advocate for the community policing philosophy and supports law enforcement and communities by providing knowledge resources and services. To assure that COPS-funded projects and deliverables reach their intended target audiences, awardees are encouraged to develop specific marketing plans to advance the visibility of their project outcomes. These activities must be coordinated with the COPS Office and at the COPS Office request should be written down in a specific marketing plan. You should work closely with your Program Manager to discuss the project deliverables, intended audience, marketing and promotional activities and the potential need for a specific marketing plan for your Community Policing Development project.



15. The awardee should work closely with the COPS Office and Program Manager to respond to peer reviewer, Program Manager, and/or other COPS staff comments prior to the Cooperative Agreement expiration date.

The COPS Office has an interest in maintaining the quality, objectivity, utility, and integrity of reports and publications resulting from awards to ensure that the information provided to the public is current, complete, and accurate. As part of this process, COPS Office Program Managers are required to follow the COPS Office Knowledge Resource Development Standard Operating Procedures, which are internal procedures that govern the production processes for COPS publications and resources. To ensure consistency in the development and distribution of quality community policing-related publications, your draft deliverables will be thoroughly vetted internally within the Department of Justice, and peer reviewed externally with subject-matter experts.

Once you submit your deliverables to the COPS Office, your Program Manager will guide you through the knowledge resource development process, including responding to comments and suggestions that result from vetting and/or peer review that may result in modifications to the deliverables.

16. Within 45 days after the end of any conference, meeting, retreat, seminar, symposium, training activity, or similar event funded under this award, and the total cost of which exceeds \$20,000 in award funds, the recipient must provide the program manager with the following information and itemized costs:

- 1) name of the event
- 2) event dates
- 3) location of event
- 4) number of federal attendees
- 5) number of non-federal attendees
- 6) costs of event space, including rooms for break-out sessions
- 7) costs for audio visual services
- 8) other equipment costs (e.g., computer fees, telephone fees)
- 9) costs of printing and distribution
- 10) costs of meals provided during the event
- 11) costs of refreshments provided during the event
- 12) costs of event planner
- 13) costs of event facilitators
- 14) any other direct costs associated with the event.



The recipient must also itemize and report any of the following attendee (including participants, presenters, speakers) costs that are paid or reimbursed with cooperative agreement funds:

- 1) meals and incidental expenses (M&IE portion of per diem)
- 2) lodging
- 3) transportation to/from event location (e.g., common carrier, privately owned vehicle (POV))
- 4) local transportation (e.g., rental car, POV) at event location.

Note that if any item is paid for with registration fees, or any other non-award funding, then that portion of the expense does not need to be reported.

In the U.S. Department of Justice (DOJ) FY 2008 Appropriations Act (Section 218, Title II, Division B, Public Law 110-161), the Attorney General was directed to collect and submit quarterly reports about conference activities to DOJ's Office of the Inspector General (IG). The reports are required to provide information related to the costs and contracting procedures relating to each conference, held by the U.S. Department of Justice during each fiscal year, for which the cost to the government was more than \$20,000.

This reporting requirement also applies to any conference planned and held by the DOJ, including conferences funded by COPS, but conducted by an outside entity through the use of a contract or a cooperative agreement. For purposes of this requirement, a **conference** is defined as a: **meeting, retreat, seminar, symposium, event, or training activity.**

To comply with the reporting requirement, the COPS Office must collect quarterly data from outside entities that planned and held conferences on its behalf. The deadline for the COPS Office to report this data is 45 days after the end of each fiscal quarter. Therefore, if you conduct any conference activities that fall under these reporting requirements, please complete and submit the Conference Reporting Template **no later than 30 days after the end of the quarter** to your COPS Office Program Manager. The reporting deadlines for any relevant conference activity data to be submitted to the COPS Office are October 31, January 31, April 30, and July 31. These reporting requirements must be done during your entire award period, but you only need to report each event once.

The template for this report can be found in **Appendix E Conference Reporting Requirements** and an electronic version can be obtained from your program manager.

17. If applicable, the awardee will submit all approved indirect cost rates covering the grant award period to the COPS Office within 30 days of approval from the cognizant federal agency. If a provisional indirect cost rate is in effect at grant closeout, the awardee shall proceed with closeout but will complete an expenditure analysis upon receipt of the approved final indirect cost rate to determine if an adjustment is necessary. If the awardee drew down excess COPS funding for indirect costs, the awardee must return the overpayment to the COPS Office. If the awardee incurred additional indirect costs, the awardee may request a budget modification if the grant is still open and grant funds are available. If the awardee returns or draws down COPS funding, the Awardee will submit a revised final Federal Financial Report (SF-425).



Indirect cost rates are federally negotiated and approved rates that are based on audited and documented expenses that are approved to be included within an indirect cost rate. It is important that awardees carefully track and update their indirect cost rates charged against your COPS award. You must make the COPS Office aware of changes in these approved rates throughout your award period.

If your agency is requesting indirect costs, but does not have a federally approved indirect cost rate at the time of award application, a special condition will be added to the award prohibiting the drawdown of federal funds to reimburse for indirect costs and delaying draw down funds until the indirect cost rate has been approved by the cognizant federal agency.

If indirect cost rates change during the award period, you must request a budget modifications with the COPS Office to reflect these changed rates. In addition, before awards are closed the awardee must reconcile any changes between their final approved indirect cost rate and provisional rate and if necessary, repay the COPS Office for any indirect cost rate overpayment.

During the award period, you should submit all approved indirect cost rates, provisional and final, to your program manager within 30 days of receipt. At award closeout, if a provisional indirect cost rate is in effect, you may proceed with closeout. After closeout, upon receipt of the final approved indirect cost rate, you should complete an expenditure analysis to determine if an adjustment is necessary. If you drew down excess COPS funding for indirect costs, please return the overpayment to the COPS Office and submit a revised Federal Financial Report (SF-425).

C. Awardee Acknowledgements

This section of the cooperative agreement is similar to the award conditions listed above and notifies you of important award requirements.

- 1. If any part of the funded project contains research or statistical activities which involve human subjects that are not covered by an exemption set forth in 28 CFR Section 46.101(b)(1-6), the awardee must meet the provisions of the U.S. Department of Justice's common rule regarding Human Subjects Research Risk Protections, 28 CFR Part 46, prior to the expenditure of federal funds to perform such activity(ies). The awardee also agrees to comply with 28 CFR Part 22 regarding the safeguarding of individually identifiable information collected from research participants.***

When conducting research involving human subjects, it is critical that the proper steps be taken to provide the appropriate and required protections. Please consult with the Human Subjects Research Risk Protections, 28 CFR Part 46 and 28 CFR Part 22, to ensure that you comply with these research requirements. If applicable, also follow any requirements or processes governing your organization's institutional review board (IRB) that approves, monitors, and reviews your research involving human subjects.

For more information, please refer to Award Term 20 for a complete description of Human Subjects Research requirements .



2. Implementation of this award shall be subject to federal monitoring, auditing, and/or evaluation and/or a Single Audit Act audit (see OMB Circular A-133) and the awardee agrees to cooperate with such activities by providing access to and copies of, as appropriate, all project-related records, documents and personnel. If the awardee is a for-profit organization, the Uniform Administrative Requirements 28 CFR 70.26(d) states that, "Commercial organizations must follow the audit threshold in revised OMB Circular A-133 in determining whether to conduct an audit in accordance with Government Auditing Standards."

For more information, please refer to Section VI on Federal Audit Requirements.

3. Failure to comply with the terms and conditions of this award may result in legal sanctions including, but not limited to, suspension and termination of funds, repayment of expended funds, and ineligibility to receive additional COPS funding.

For more information, please refer to Award Term 10 on Grant Monitoring Activities, Award Term 22 on Additional High-Risk Grantee Requirements, and "What are the specific rules regarding termination of award funding?".

4. False statements or claims made in connection with COPS awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government.

For more information, please refer to Award Term 16 for a complete description of False Statements requirements.

D. Specific Requirements

This section of the Cooperative Agreement will specify tasks that awardees agree to fulfill during the stated timeframes. Any proposed changes to these tasks must be made to the Program Manager.

E. Performance Time Line and Deliverables

A performance time line for all deliverables which are considered to be significant in the performance of the Cooperative Agreement and due dates based upon the award start date will be listed in this section. **Three hard copies and one electronic copy of the deliverable items must be delivered to the Program Manager** in accordance with the agreed upon schedule in the Cooperative Agreement.

F. Financial Status Reports

The awardee will provide quarterly reports of project activity and expenditures. Specifically, the awardee is required to submit quarterly Federal Financial Reports on the Standard Form 425 (SF-425) within 30 days after the end of each quarter (January 1-March 31 / April 1-June 30 / July 1-September 30 / October 1-December 31). A final SF-425 is due within 90 days after the end of the grant period. Awardees are highly encouraged to submit the quarterly SF-425 online. Visit the COPS website at <http://www.cops.usdoj.gov> and select the "Account Access" link in the upper right corner to login, complete, and submit reports online. If an awardee is unable to submit the SF-425 online, a signed copy of the completed SF-425 can be faxed to 202.616.9004 or 202.514.2852.

For more information, please refer to Award Term 9 for a complete description of Reporting Requirements.



G. Programmatic Progress Reports

The awardee will provide periodic progress reports detailing project activity. Specifically, the awardee will submit progress reports through the COPS on-line progress reporting system in the frequency requested. These should be received by the COPS Office within 30 days of the end of the reporting period. The awardee will submit a final progress report. The final progress report should be received by the COPS Office within 30 days of the end of the grant period.

For more information, please refer to Award Term 9 for a complete description of Reporting Requirements .

IV. Period of Performance

This section specifies the Cooperative Agreement start and end dates.

V. Financial Administration

A. Funding

The total amount of federal funding to be provided under this Cooperative Agreement is stated on your Award Document, Award Congratulatory letter, and is specified in the official financial clearance memo.

B. Travel

All travel plans related to the Cooperative Agreement and to the development of the deliverables should be submitted to the Program Manager for review by the COPS Office.

Depending on the status and type of the grantee organization, different circulars and requirements govern your travel expenses. Please consult the appropriate circular governing your organization type. In all instances, costs must be reasonable and directly support project objectives and goals. For more information on lodging/per diem rates, please visit www.gsa.gov/perdiem.

C. Consulting Rates

Unless otherwise approved by the COPS Office, approved consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. For consultant or contractor rates which exceed \$550 per day, the COPS Office requires written justification if the consultants or contractors are hired through a noncompetitive bidding process. Authorization requires submitting a detailed written justification of the consultant rate to the Program Manager. Specific and detailed written justification for each additional consultant must be submitted to and approved by the COPS Office prior to obligation or expenditure of such funds.

Approved consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. Prior to the obligation or expenditure of funds, the COPS Office requires a specific, detailed written justification for each consultant if

(1) the consultants or contractors are hired through a noncompetitive bidding process; (2) the consultant rate exceeds the \$550 per day

See also *Appendix F Consultant/Contractor Rate Information Fact Sheet*.

D. Project Budget

The approved project budget is incorporated herein and made a part of this Cooperative Agreement. Movement of dollars between approved budget categories is allowed up to 10 percent (10%) of the total award amount as last approved by the COPS Office, providing there is no change in project scope. When the cumulative changes exceed 10 percent (10%) of the total award amount or change the scope of the project, prior approval from the COPS Office is required. The awardee must promptly notify the COPS Office in writing of events or proposed changes in excess of 10% of the total award amount and must obtain written approval from the COPS Office for the changes before incurring the proposed costs. In requesting an adjustment, the awardee will set forth the reasons and the basis for the proposed change and any other information deemed helpful for review by the COPS Office.

The COPS Office realizes that agencies may need to reprogram award funds during the project award period. Reprogrammed funds must be within the scope of the original intent of the cooperative agreement. Your agency may reprogram its budget up to an aggregate of ten percent of the total project cost without prior written approval from the COPS Office. However, you should notify your Program Manager of any reprogramming that falls below the ten percent threshold as well. Once the reprogramming of funds totals an aggregate of ten percent or more of the award, your agency must seek written approval from the COPS Office for any additional budget modification requests. Refrain from obligating or purchasing any of the requested items or services until the reprogramming request is approved by the COPS Office. Please be advised that reprogramming requests for unallowable costs will not be approved.

For more information, please refer to Award Term 7 for a complete description of Modifications requirements .

E. Payment

All costs claimed for reimbursement, and payment, including the final payment, shall be submitted via the Grant Payment Request System (GPRS) or Phone Activated Paperless Request System (PAPRS) systems, subject to availability.

For more information, please see Section IV, Accessing Grant Funds.

F. No-Cost Extensions of Time

Awardee must provide a reasonable justification for delays in implementing this Cooperative Agreement to be granted a no-cost extension. A request for an extension of the grant award period to receive additional time to implement the funded program is at the discretion of the COPS Office. Such extensions do not provide additional funding.

The COPS Office will contact your agency during the last quarter of the award period to determine whether a no-cost extension is needed. Requests to extend the award period must be received by the COPS Office before the end date of the award. Failure to submit a request for a no-cost extension by the end date of the award may result in the immediate deobligation of any remaining award funds. Extension requests must be received prior to the end date of the award. Under federal regulations, requests to extend the award period require prior written approval from the COPS Office. Without an approved extension, your funding will stop automatically at the end of the original award period.

For more information, please refer to Award Term 6 for a complete description of Extensions requirements.



G. Employment

Awardee acknowledges that nothing in this Cooperative Agreement shall be construed to create an employment relationship with the COPS Office or with the Federal government or to require provision of any benefits incident to employment.

The Cooperative Agreement does not create an employment relationship with the COPS Office.

VI. Program Managers

The contact information for the COPS Office Program Manager and the awardee project/program manager will be listed in the Cooperative Agreement including name, title, organization, telephone, fax number, and email address. These program/project managers have the authority to propose and approve any modifications to the Cooperative Agreement for their respective organizations.

VII. General Provisions

The awardee of record must follow all requirements imposed by the Department of Justice as an award term, condition or administrative requirement of the grant, including but not limited to: the COPS Community Policing Development Program Award Owner's Manual; the Assurances and Certifications; the COPS statute (42 U.S.C. §3796dd et seq.); OMB Circulars A-87, A-21, A-122 or the Federal Acquisition Regulations, as applicable (governing cost principles); OMB Circulars A-102 (28 C.F.R. Part 66) or A-110 (28 C.F.R. Part 70), as applicable (Uniform Administrative Requirements for Grants and Cooperative Agreements); OMB Circulars A-133 (governing audits); the current edition of the COPS Grant Monitoring Standards and Guidelines; and with all other applicable program requirements, laws, orders, regulations, or circulars

The terms, conditions, and requirements listed in the above section are mandatory and must be met and satisfied.

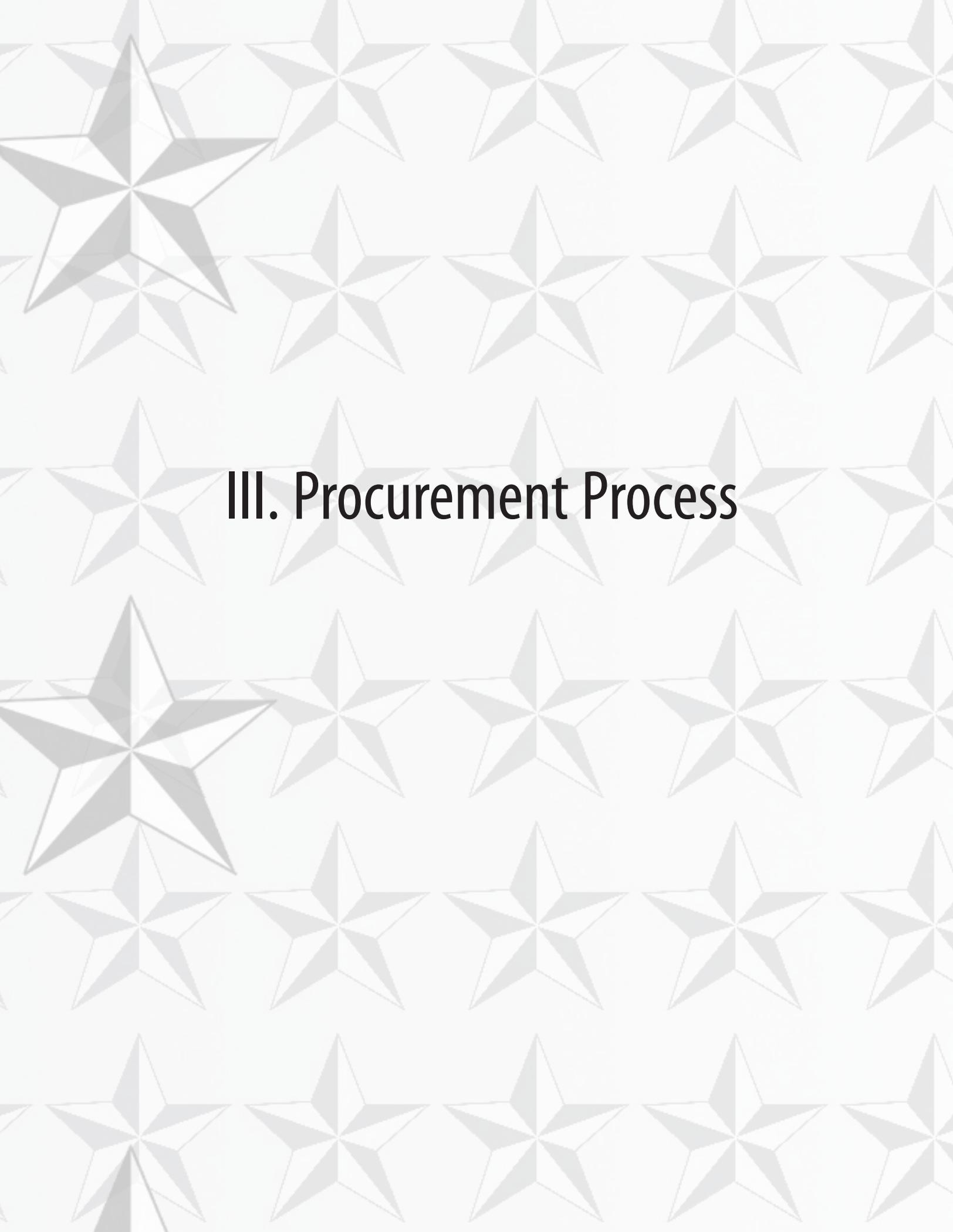
Pursuant to Executive Order 13513, "Federal Leadership on Reducing Text Messaging While Driving," the COPS Office *encourages* recipients of Department of Justice funds to adopt and enforce policies that ban text messaging while driving and to establish workplace safety policies to decrease crashes caused by distracted drivers.

VIII. Modifications

The designated COPS and awardee project officers (under section VI (A) and VI (B)) for their respective organizations shall have the authority to propose and approve any modifications to this Cooperative Agreement. Modifications to this Cooperative Agreement may be proposed at any time during the period of performance by either party, and shall become effective upon approval by both parties.

The contact information for the COPS Office Program Manager and the awardee project/program manager will be listed in the Cooperative Agreement including name, title, organization, telephone, fax number, and email address. These program/project managers have the authority to propose and approve any modifications to the Cooperative Agreement for their respective organizations.

For more information, please refer to Award Term 7 for a complete description of Modifications requirements.



III. Procurement Process



III. PROCUREMENT PROCESS

In general, award recipients are required to procure funded items through open and free competition when feasible. For the purchase of equipment, technology or services under a COPS award, award recipients must follow their own policies and procedures on procurement as long as those requirements conform to the federal procurement requirements set forth in 28 C.F.R. § 66.36 and 28 C.F.R. § 70 (as applicable).

As described in Award Condition #13, awardees are required to submit a sole source justification (SSJ) request if a competitive bidding will not be possible and the threshold of \$100,000 for goods or services to be procured through a sole source is met. The COPS Office will review your request and supporting information to determine whether an exception can be awarded to the general rule of open competition. Written approval from the COPS Office for the use of a sole source must be received prior to purchasing items or services, obligating funding for a contract, or entering into a contract with award funds. All awardees are expected to review and abide by 28 C.F.R. Part 66.36 Procurement (or 28 C.F.R. Part 70.40 - 70.48 for institutions of higher education, hospitals and other non-profit organizations) in determining if an SSJ must be completed. Please contact your COPS Program Manager at 800.421.6770 for further assistance with this federal regulation.

A sole source justification request should be submitted if an award recipient determines that the award of a contract through a competitive process is infeasible, and if one or more of the following circumstances apply:

1. The item (or group of items) or service is available only from one source;
2. The public exigency or emergency for the item/service will not permit a delay resulting from competitive solicitation; or
3. Competition is determined inadequate after solicitation of a number of sources.

What documentation must be submitted to the COPS Office for sole source approval?

Requests for sole source procurements of equipment, technology, or services in excess of \$100,000 must be submitted to the COPS Office in writing, confirming that the award of the contract through full and open competition is infeasible. Please note that a justification must be submitted for each vendor providing goods or services in excess of \$100,000.

To ensure that all of the necessary information is included and submitted to the COPS Office, the following checklist can be used when preparing your agency's sole source request:

Letterhead – The sole source request must be signed by an authorized representative and submitted on awardee department letterhead, and must include the agency ORI and the award number for which the approval is being sought. The request should also include the following information:

Section I. Description of Project

A brief description of the project, the amount to be designated for the sole source procurement, and the purpose of the contract.



Section II. Reason for Request

1. An explanation as to why full and open competition is infeasible (e.g., why it is necessary to contract in a noncompetitive manner), and
2. Which one (or more) of the three required categories identified below applies to the requested sole source procurement transaction(s).
 - The item/service is available only from one source;
 - The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; and/or
 - Competition is determined inadequate after solicitation of a number of sources.

Section III. Supporting Documentation

The information below should support the applicable category(ies) identified in Section II.

1. If the item/service is available only from one source, please include the following:
 - Uniqueness of items/services to be procured from the proposed contractor or vendor (compatibility, patent issues, etc.);
 - How the agency determined that the item/service is only available from one source (e.g., market survey results, independent agency research, patented or proprietary system, etc.);
 - Explanation of need for contractor's expertise linked to the current project (e.g., knowledge of project management, responsiveness, experience of contractor personnel, prior work on earlier phases of project, etc.); and/or
 - Any additional information that would support the case.
2. If the public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation, please include the following:
 - Explanation of the specific public emergency;
 - Impact on project if deadline/dates are not met;
 - When the contractual coverage is required by your department and why; and/or
 - Any additional information that would support the case.
3. If competition is determined inadequate after solicitation of a number of sources, please include the following:
 - Results of a market survey to determine competition availability (if no survey is conducted, please explain why not); and/or
 - Any additional information that would support the case.

Section IV. Best Interest Statement

A statement declaring that this action/choice is in the best interest of the agency.

Failure to provide all of the necessary information will delay the processing of your request. Your agency will be contacted if any of the identified information is missing or if additional supporting documentation is required. The COPS Office will notify your agency in writing after completion of the review.

Please be advised that conflicts of interest are prohibited under the procurement standards set forth in 28 C.F.R. § 66 and 28 C.F.R. § 70.



IV. Accessing Award Funds



IV. ACCESSING AWARD FUNDS

This section provides answers to payment-related questions, including all the information needed to set up your payments. For assistance with financial management and award administration, please contact the COPS Office Response Center at 800.421.6770 or visit our website at www.cops.usdoj.gov.

Payment Methods

What methods of payment are used?

There are currently two methods of payment available for accessing federal award funds—the Phone Activated Paperless Request System (PAPRS) and the Grant Payment Request System (GPRS). Awardees cannot have access to both payment methods at the same time, and awardees are encouraged to use GPRS.

GPRS (Grant Payment Request System)

GPRS is a web-based system that enables awardees to use a secure Internet connection to request funds. Approved payment requests will automatically be scheduled for payment by the U.S. Treasury Department. An awardee will be able to review previous requests made through GPRS and requests made through PAPRS since 2007.

If you do not have access to the Internet, PAPRS will still be available for use by awardees. If you intend to use PAPRS, please do not register for GPRS. Once you register and log in to GPRS, you will no longer have access to PAPRS.

PAPRS (Phone Activated Paperless Request System)

PAPRS enables awardees to use their touch-tone telephone to request funds. Approved payment requests will be automatically scheduled for payment by the U.S. Treasury Department. The system also provides online information to awardees about the status of their requests.

PAPRS will only be available for awardees that can demonstrate the inability to access the Internet. If you do not have access to the internet, or a touch-tone telephone, please contact the COPS Office Response Center at 800.421.6770. If you need to request a reprinted PAPRS package, please contact the Office of the Chief Financial Officer, Customer Service Center, Office of Justice Programs at 800.458.0786.

Setting Up Your account

How do we set up a GPRS account?

If you are a new awardee to the COPS Office, your law enforcement executive and/or government executive should receive notification about GPRS shortly after COPS receives your original signed Award Document. This notification will contain all of the information that your agency needs to set up the GPRS payment method. If your law enforcement executive and/or government executive do not perform drawdown requests for your agency, your award administrator will need to go online to <https://awards.ojp.usdoj.gov/gprs/login> to log in and register to become a Drawdown Specialist. You will receive, via e-mail, a temporary password and



information on how to use GPRS. Please note that part of the verification process may involve outreach to your law enforcement executive and/or government executive or other financial points of contact to validate information provided by the Drawdown Specialist.

If you are a current COPS awardee, and currently utilize PAPRS to draw down your funds, you have the opportunity to switch from the telephone-based PAPRS to the web-based GPRS. Your award administrator may have already received an e-mail regarding registration in GPRS. Please coordinate with your award administrator for registration in GPRS.

How do we fill out the payment enrollment forms?

If you are a new awardee to the COPS Office, your agency will need to complete an Automated Clearing House (ACH) Vendor/Miscellaneous Payment (SF-3881) enrollment form. This form can be found on the COPS website at the following address: www.cops.usdoj.gov/Default.asp?Item=100.

Prior to accessing your award funds, your agency must mail the original form to:

**Office of Justice Programs
Office of the Chief Financial Officer
810 7th Street, N.W.
Washington, DC 20531**

Your agency must complete the “Payee/Company Information” section following the directions on the back of the form and also provide the award number (printed on the Award Document). Next, your financial institution must complete the “Financial Institution Information” section and have the appropriate financial official sign the form.

If you are already a COPS awardee, you should already have filled out an ACH enrollment form. Therefore, your agency will not be required to submit a new ACH enrollment form for the newly awarded award as long as your OJP vendor number has not changed. If you have any questions, or wish to verify your ACH enrollment form information, please call the COPS Office Response Center at 800.421.6770.

When should Federal Financial Reports be filed?

After your agency returns the signed Award Document to the COPS Office, under current regulations, you are required to submit quarterly Federal Financial Reports (FFRs) using a Standard Form 425 (SF-425). This report reflects the actual monies spent and unliquidated obligations incurred by your agency. You will not be able to make drawdowns from your award account if the SF-425 for the most recent reporting quarter is not on file with the COPS Office by the deadline date. Awardees are encouraged to submit their SF-425 reports via the Internet at www.cops.usdoj.gov.

For more information on how to complete and where to submit your quarterly SF-425, see Section VII of this Award Owner’s Manual titled “Reports.”

Filing the Federal Financial Report (SF-425) identifies your federal and local expenditures made during that calendar quarter. However, to receive actual payment, you must request it through GPRS or PAPRS.



Additional Payment Questions

Can we receive advances?

Yes. If you receive funds through electronic transfer, the period allowed is ten (10) days in advance. In general, the concept of “minimum cash on hand” applies to COPS awards. This concept requires that your agency request funds based upon immediate cash disbursement needs. You should time your request for payment to ensure that federal cash on hand is the minimum that you need.

There should be no excess federal award funds on hand, except for advances not exceeding ten days, as noted above.

The federal government has four basic rules regarding advances. Advances can be terminated if the awardee:

- Is unwilling or unable to attain project goals;
- Maintains excess cash on hand;
- Does not adhere to the terms and conditions of the award; or
- Fails to submit reliable and/or timely reports.

How often do we request reimbursement of costs?

There are no limitations on how often your agency may request reimbursements. However, reimbursement is only for costs that were approved in the Financial Clearance Memorandum. As a general guideline, most agencies request reimbursement on a monthly or quarterly basis. Also, please note that a date range can only be used once.

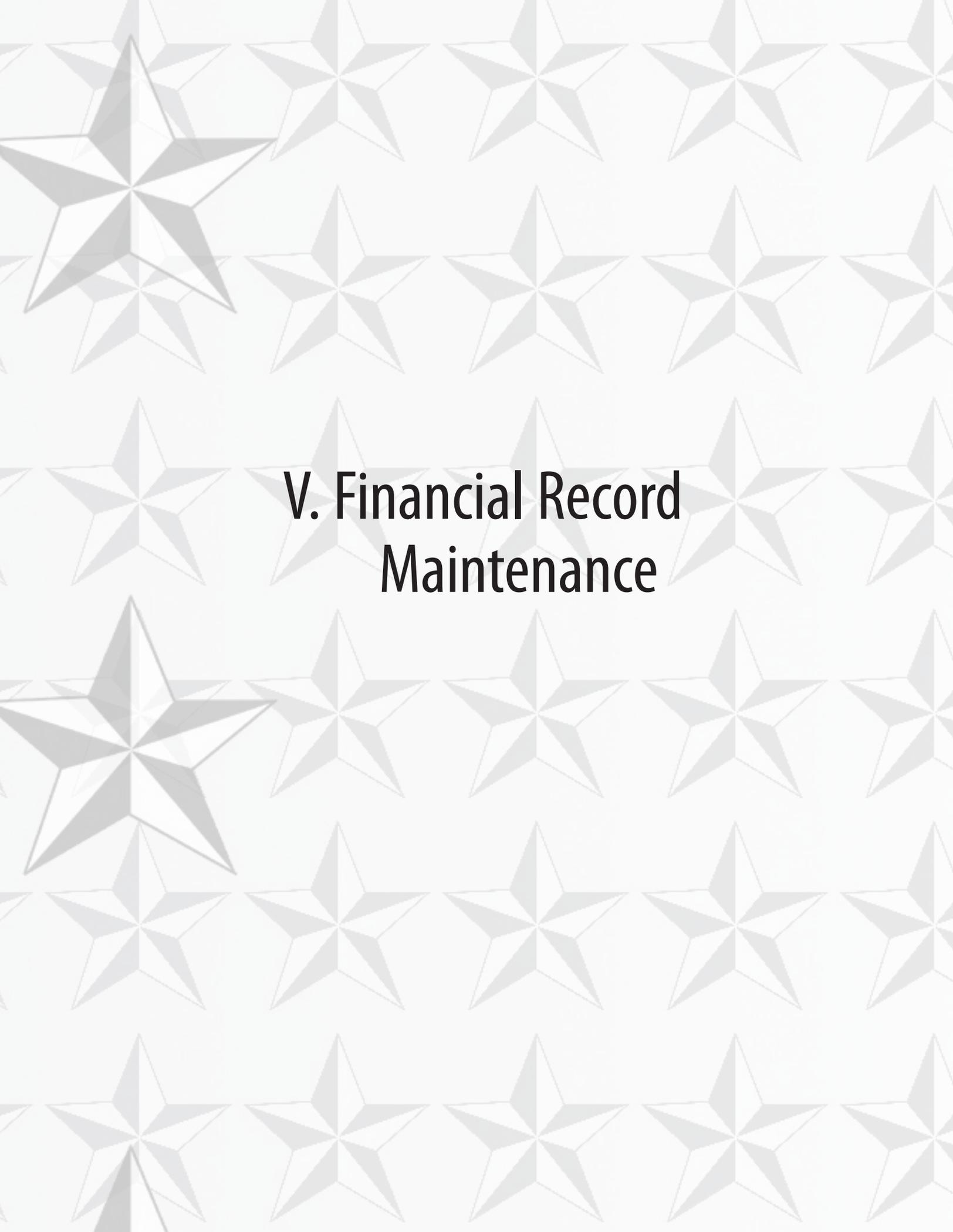
Can we earn interest on our award funds?

Your agency should minimize the time between your drawdown of award funds and your payment of award costs to avoid earning excess interest on your award funds. You must account for interest earned on advances of federal funds as follows:

- Local units of government may keep interest earned on all advances of federal funds up to \$100 per federal fiscal year in the aggregate. Interest earned in excess of \$100 must be remitted promptly, but at least quarterly, to the U.S. Department of Health and Human Services, Payment Management Systems, P.O. Box 6021, Rockville, MD 20852.
- Except as provided in 28 C.F.R. 70.22(l), nonprofit organizations may keep interest earned on all advances of federal funds up to \$250 per federal fiscal year in the aggregate. Interest earned in excess of \$250 must be remitted annually to the U.S. Department of Health and Human Services, Payment Management Systems, P.O. Box 6021, Rockville, MD 20852.
- State governments, including any agency or instrumentality of a state, should follow the provisions of the Intergovernmental Cooperation Act (31 U.S.C. 6501 et. seq.) pertaining to the disposition of interest earned on federal funds.

Matching Funds

Under the COPS Community Policing Development, no local match is required. The COPS Office is funding 100 percent of the allowable items approved in your Financial Clearance Memorandum. Any agency desiring to contribute additional funds to this project is encouraged to do so.



V. Financial Record Maintenance



V. FINANCIAL RECORD MAINTENANCE

Under the COPS Community Policing Development award, your agency is required to establish and maintain accounting systems and financial records to accurately account for funds awarded and disbursed. These records must include both federal funds and any local funds contributed to this project.

Accounting Systems and Records

What accounting systems are required?

Your agency needs to establish and maintain accounting systems and financial records to accurately account for the funds awarded.

Your accounting system should:

- Present and itemize actual expenditures of funded items;
- Demonstrate that funds are spent in compliance with your award conditions; and
- Be able to provide the necessary information for periodic financial review and audit.

What records must be kept?

Your agency's fiscal control and accounting systems should enable you to make accurate, current and complete disclosure of the financial activity under your Community Policing Development award. Your accounting records should contain information showing expenditures under the award and must be supported by items such as payroll records, time and attendance records, canceled checks, purchase orders, or similar documents.

Your agency must adequately safeguard award funds and make sure that they are used for authorized purposes only. Your agency will be responsible for refunding any unallowable expenses.

How long must documents be kept?

All financial records, including payroll, time and attendance records, canceled checks, purchase orders, and similar documents associated with your Community Policing Development award should be kept for at least three years from the date COPS officially closes the award. If any litigation, claim, negotiation, audit or other action involving these records has been started before the end of the three-year period, the records should be kept until completion of the action. These records should be easily located and should be properly protected against fire or other damage. Failure to maintain adequate records to document award expenditures may result in a requirement to repay all federal funds that cannot be supported with appropriate records.



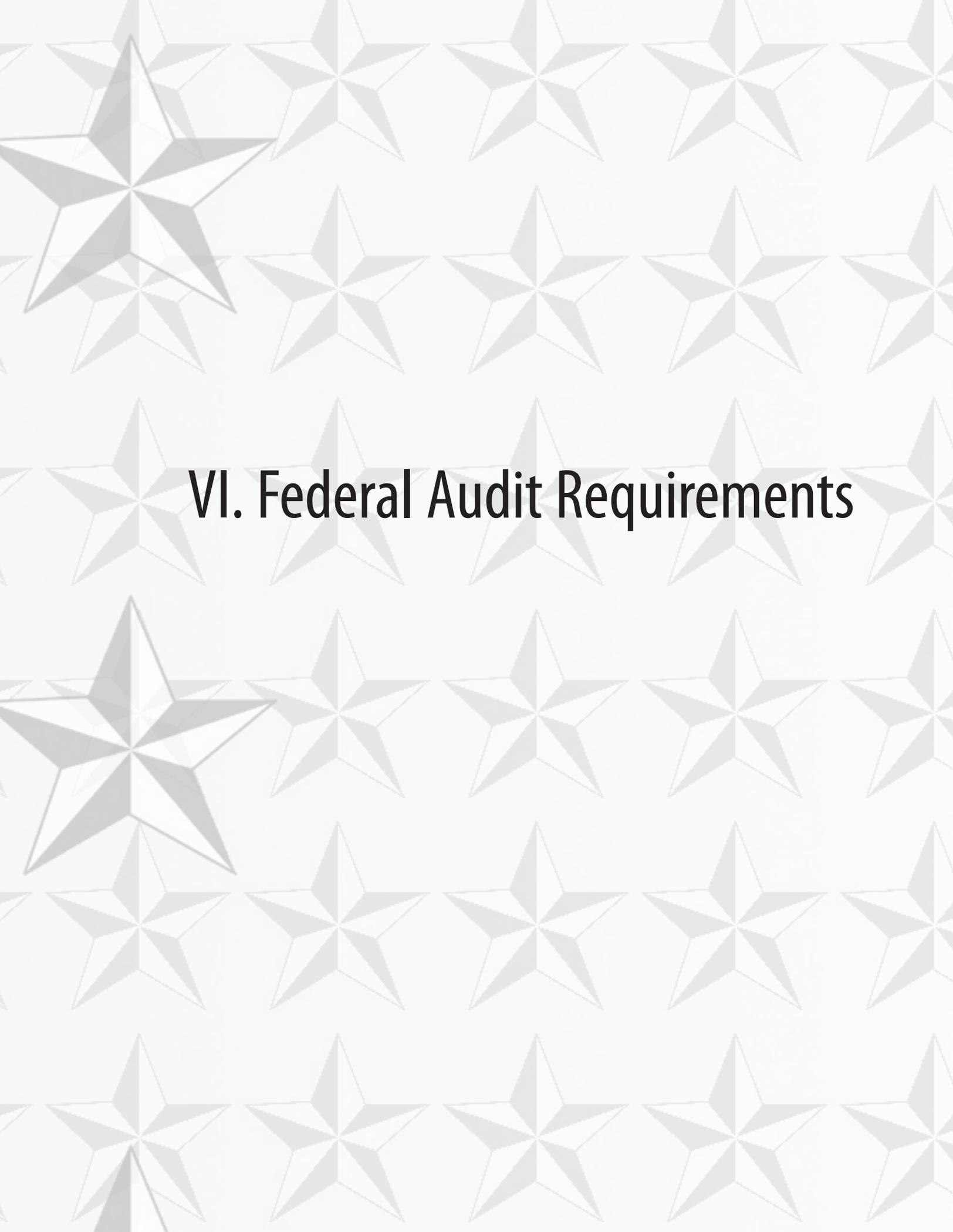
What if we have more than one award?

If your agency has more than one COPS award or an award from another federal agency, funds received under one project may not be used to support another project without specific written authorization from COPS, or in the case of an award from another agency, from both awarding agencies. Your accounting systems and financial records must reflect expenditures for each project separately.

Who may access our records?

Authorized federal representatives, including representatives from the U.S. Department of Justice, the Comptroller General of the United States, the COPS Office, and any entity designated by the COPS Office may access these records for the purposes of conducting audits, site visits or other examinations.

Records must be kept for at least three years from the date that the COPS Office has officially closed your agency's award.

The background of the page is a repeating pattern of stylized, five-pointed stars. Each star is composed of several overlapping, semi-transparent shapes that create a 3D effect. The stars are arranged in a grid-like pattern, with some stars appearing larger and more prominent than others, creating a sense of depth and movement. The overall color palette is monochromatic, using various shades of gray and white.

VI. Federal Audit Requirements



VI. FEDERAL AUDIT REQUIREMENTS

In addition to oversight by the COPS Office, your award may be subject to an audit by independent examiners. The two primary types of audit are Single Audit Act (SAA) audits and Department of Justice (DOJ) Office of the Inspector General (OIG) audits.

Requirements and Audits

What are the regulations governing SAA requirements?

The Single Audit Act of 1984 established uniform guidelines for state and local governments receiving federal financial assistance. The 1984 Act was amended in July 1996 and revised again June 27, 2003, and is effective for fiscal years after December 31, 2003, to reflect revised audit criteria and reporting requirements. The Office of Management and Budget Circular A-133 (OMB A-133), Audits of States, Local Governments and Non-Profit Organizations, provides additional guidelines regarding the implementation of SAA requirements.

Who must have an SAA audit?

Each non-federal entity that expends a total amount of federal awards equal to or in excess of \$500,000 in a fiscal year is required to have a Single Audit conducted, except when it elects to have a program-specific audit conducted. SAA audits are conducted annually unless a state or local government is required by constitution or statute, in effect on January 1, 1987, to undergo audits less frequently than annually. The primary objective of an SAA audit is to express opinions on the awardee's financial statements, internal controls, major and non-major award programs, and compliance with government laws and regulations. Single Audits may also address specific compliance issues with respect to COPS award requirements.

Failure to have an audit performed may result in sanctions imposed by federal agencies for noncompliance with Circular A-133. These sanctions could include withholding part of your federal award until a required audit is completed satisfactorily, withholding or disallowing unnecessary or unreasonable audit costs, or suspending your award until the audit is performed.

Your Single Audit Act reports should not be sent to the COPS Office. If the U.S. Department of Justice is your Cognizant Federal Agency (see Section X, "Glossary of Terms"), they should be sent to the Federal Audit Clearinghouse at:

**Federal Audit Clearinghouse Bureau of Census
1201 E. 10th Street
Jeffersonville, IN 47132**

The U.S. Department of Justice, Office of Justice Programs (OJP) serves as the liaison between awardees and auditors in the conduct of SAA audits. Questions and comments regarding SAA audits may be directed to the COPS Office Response Center at 800.421.6770.

What is the role of the Office of the Inspector General (OIG)?

The OIG is a separate component of the U.S. Department of Justice and is independent of the COPS Office. The primary objective of OIG audits is to assess compliance with award conditions. OIG audits are designed to promote economy, efficiency, and effectiveness in the administration of awards by evaluating compliance with laws, regulations, policies, and procedures governing the operations encompassed in the scope of the audit.



How are COPS awards selected for an OIG audit?

The OIG may conduct a COPS award audit in response to a referral that the OIG believes warrants further evaluation. The OIG also surveys DOJ agencies on an annual basis to solicit input on suggested audit areas for the upcoming fiscal year. In most instances, however, the OIG selects awards based on a number of factors, including the geographical distribution of awards awarded, award amount, population served, and type of award (both active and expired). As such, the fact that your award has been selected for an OIG audit is not necessarily indicative of a suspected concern or problem area.

The COPS Audit Liaison Division serves as the liaison between awardees and the OIG's Audit Division, which conducts the audit. After the OIG notifies COPS of upcoming audits to be conducted, the COPS Audit Liaison Division will send out a notification letter to the awardee outlining the scope of each audit and the anticipated audit timeframe. This notification letter also advises awardees of the supporting documentation required and information necessary for the OIG during their scheduled field work, and provides a COPS point of contact to address questions and concerns. If you have any questions regarding an OIG audit, please contact the COPS Audit Liaison Division at 800.421.6770. Questions and comments regarding the administration of your COPS Community Policing Development award, not specifically related to an audit, should be referred to your COPS Program Manager.

Typical Audit Findings

The OIG has typically reported the following audit findings pertaining to awards as a result of lack of proper documentation, poor business practices, or inadequate accounting and record keeping systems:

- **Unallowable costs** – Awardee incurred costs which were not approved in the original budget, were in excess of the approved budget, or were charged to the award after the expiration date and an award extension was not obtained.
- **Unsupported costs** – Specific award expenditures and reimbursements could not be supported, or award expenditures were in excess of actual award costs.
- **Lack of complete/timely programmatic and financial reporting** – Awardee failed to submit required programmatic and financial reports in a timely manner and/ or had inadequate record keeping systems.
- **Supplanting** – Awardee could not document efforts to backfill vacant positions and/or awardee could not explain reductions in local law enforcement budget during the award period.
- **Funds to better use** – Funds could be used more efficiently based on management actions such as: a) reductions in outlays; b) deobligation of funds; c) withdrawal; d) costs not incurred by implementing recommended improvements; or e) any other savings which are specifically identified.
- **Questioned costs** – Costs that are questioned by the auditor because of an audit finding which resulted from a violation or possible violation of a provision of law, regulation, award terms and conditions, or other document governing the use of federal funds; or because costs incurred appear unreasonable and do not reflect the actions a prudent person would take under the same circumstances; or because costs at the time of the audit are not supported by adequate documentation.



After the final OIG audit report has been issued, the COPS Audit Liaison Division will continue working as the liaison between your agency and the OIG to obtain closure on any audit findings. COPS will issue a closure letter once all audit recommendations have been closed by the OIG. You must keep all documentation related to the audit for a period of three years following the audit's closure.



VII. Reports



VII. REPORTS

As part of the Community Policing Development, your agency will be required to submit quarterly Federal Financial Reports as well as program progress reports. Awarded agencies should be prepared to track and report Community Policing Development award funding separately from other funding sources (including other COPS and federal awards) to ensure accurate financial and programmatic reporting on a timely basis. Your agency should ensure that you have financial internal controls in place to monitor the use of Community Policing Development funding and ensure that its use is consistent with the award terms and conditions. Good practices in this area would include written accounting practices, an accounting system that tracks all drawdowns and award expenditures, and the ability to track when award-funded positions are filled or approved purchases are made. Failure to submit complete reports, or submit them in a timely manner, may result in the suspension and possible termination of your agency's COPS award funding or other remedial actions.

Federal Financial Reports

Your agency is required to submit quarterly Federal Financial Reports (FFRs) using Standard Form 425 (SF-425) within 30 days after the end of each calendar quarter. A final SF-425 will be due within 90 days after the end of the award period. This report reflects the actual cumulative federal monies spent, unliquidated obligations incurred, and the unobligated balance of federal funds.

How do we file Federal Financial Reports?

All COPS awardees are required to submit quarterly Federal Financial Reports using the SF-425.

SF-425s for COPS awards must be submitted every quarter and no later than 30 days after the last day of each reporting quarter, as detailed below:

Reporting Quarters	SF-425 Due Date
January 1 – March 31	April 30
April 1 – June 30	July 30
July 1 – September 30	October 30
October 1 – December 31	January 30

Awardees are strongly encouraged to submit the quarterly SF-425 online. Visit the COPS website at www.cops.usdoj.gov and select the Account Access link in the upper right corner to log in, complete, and submit reports online. The online SF-425 requires the same reporting information as the paper version. The use of this online application enables authorized users to view past SF-425s, and allows them to file or amend the SF-425 for the current quarter.

For your first SF-425 submission, determine when the most recent SF-425 reporting quarter ended and complete an SF-425 to cover the period from the award start date of your award to that particular end date. You are required to submit an SF-425 even if you have not spent any money or incurred any costs during a reporting period. The due dates for online filing of SF-425s are the same as for the submission of paper copies.

Example:

If your award start date is 02-01-10 and the current date is 04-15-10, then your first SF-425 would be due no later than 04-30-10 and would cover the period 02-01-10 (award start date) through 03-31-10 (end of the most recent reporting quarter). This SF-425 must be on file with the COPS Office so that you can successfully complete a drawdown of funds through PAPRS or GPRS.

Awardees who do not submit SF-425s by the due date will be unable to draw down funds. The payment system contains a function which checks for SF-425 delinquency and will reject a drawdown attempt if the SF-425 is not up to date. Subsequent e-mail, fax, and/or hard copy reminders may be sent to the awardee if the SF-425 is delinquent.

For general information concerning online filing of SF-425 reports, go to www.cops.usdoj.gov/RIC/ResourceDetail.aspx?RID=547 or contact the COPS Office Response Center by phone at 800.421.6770 or by e-mail at AskCopsRC@usdoj.gov.

If you need assistance in completing the SF-425, please contact the COPS Office Response Center at 800.421.6770, by e-mail at AskCopsRC@usdoj.gov, or review the "Helpful Hints Guide for Completing the Federal Financial Report (SF-425)" at www.cops.usdoj.gov/RIC/ResourceDetail.aspx?RID=545.

How will award funds be monitored?

The COPS Office and designated representatives from the Office of the Chief Financial Officer, Office of Justice Programs monitor the financial aspects of your agency's award through financial reports, on-site visits, office based award reviews, meetings, telephone contacts, reports, audits, reviews of award change requests, and special request submissions.

Program Progress Reports

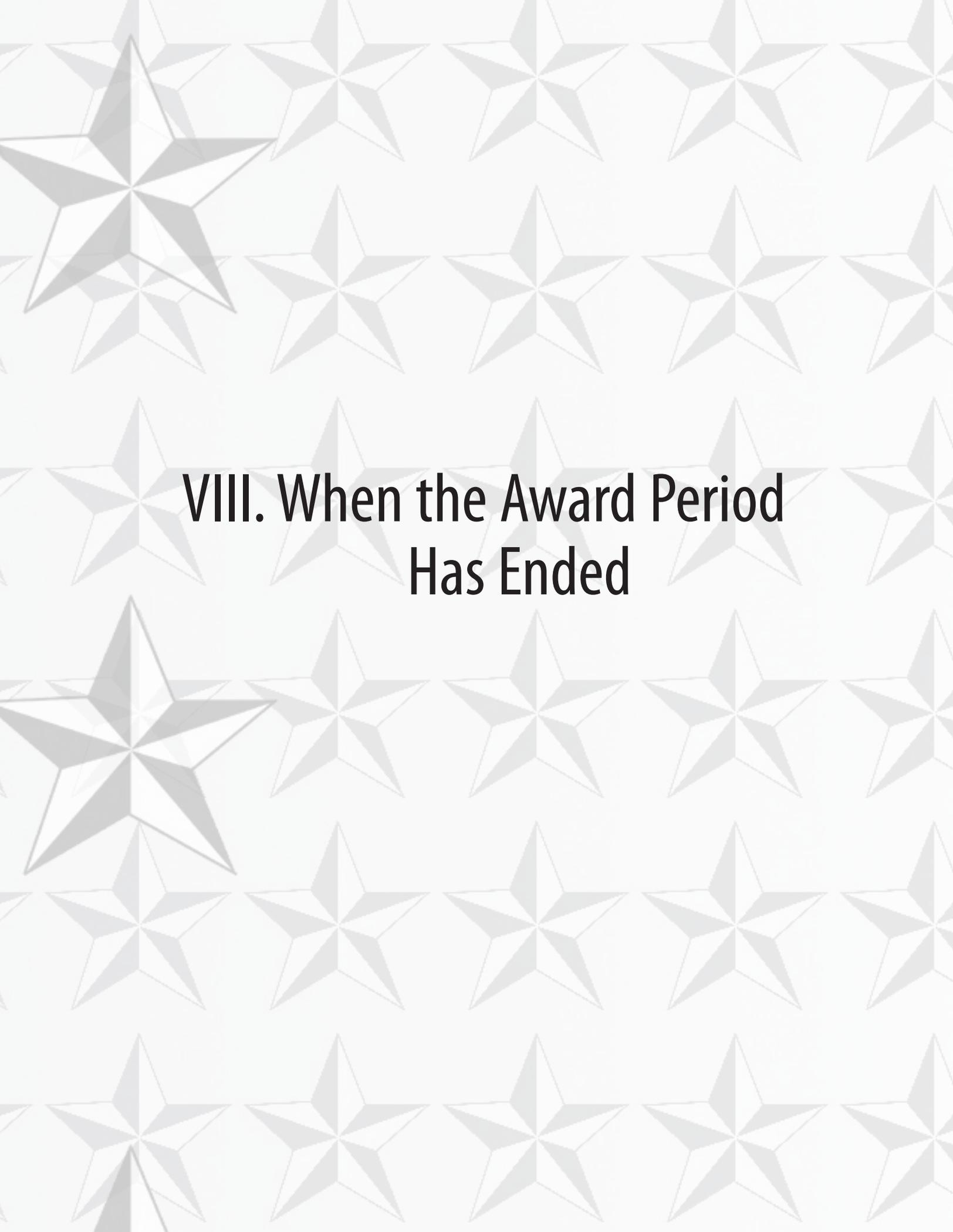
Program progress reports and a final closeout report will be required as requested by the COPS Office during the life of the award. The COPS Office will notify the agency when the progress report is due and provide instructions for submission. The report may be submitted online or by phone by the awardee agency's representative.

What kind of information will these reports require?

These reports will request information about the status of your award in terms of the purchase of equipment and services and hiring of personnel, as well as general information about your department.

Do we need to request a progress report?

No. The COPS Office will contact your agency when progress reports are being requested.



VIII. When the Award Period Has Ended



VIII. WHEN THE AWARD PERIOD HAS ENDED

At the end of your agency's Community Policing Development award period, the COPS Office is responsible for the "closeout" of your award. As part of this process, the COPS Office requires documentation demonstrating that your agency has met all of the programmatic and financial requirements of the award.

After the end of the award period, your agency will be asked to submit a final Federal Financial Report and any applicable final program reports.

Final Federal Financial Report (SF-425)

The final Federal Financial Report (SF-425) for your award is due to the COPS Office no later than 90 days after the end of the award period. The final report should reflect the total amount of federal expenditures and the amount of unobligated funds, if any. Additionally, it should reconcile with the amount of funds drawn down by your agency.

When should all of the award monies be spent?

Award funds reflecting allowable project costs must be obligated before the end of the award period. Obligated funds cover monies spent and expenses for all approved items in the Financial Clearance Memorandum that your agency has incurred but not yet paid. Your agency has up to 90 days after the end of the award period to request reimbursement for funds obligated.

Please be advised that 28 C.F.R. 66.50(c) requires awardees to submit final Federal Financial Reports (SF-425) and to draw down the final reimbursement for expended funds within 90 days after the expiration of the award. In addition, be advised that failure to complete the drawdown of funds within the 90-day period following award expiration will result in the forfeiture of the remaining eligible balance.

It is possible that your agency may have excess award funds remaining in your account following the award period due to an overestimate of item costs during the award period. Your agency should review its records carefully to ensure that it draws down and expends only the amount required for actual costs incurred during the award period. Any excess unobligated or unspent funds should remain in your account, and will be deobligated during the closeout process.

Final Program Progress (Closeout) Report

After your award period has ended, your agency may be sent a final progress or closeout report from the COPS Office and asked to complete it. This report will serve as your agency's final programmatic report on the award, and the information your agency provides in this report will be used to make a final assessment of your award progress.



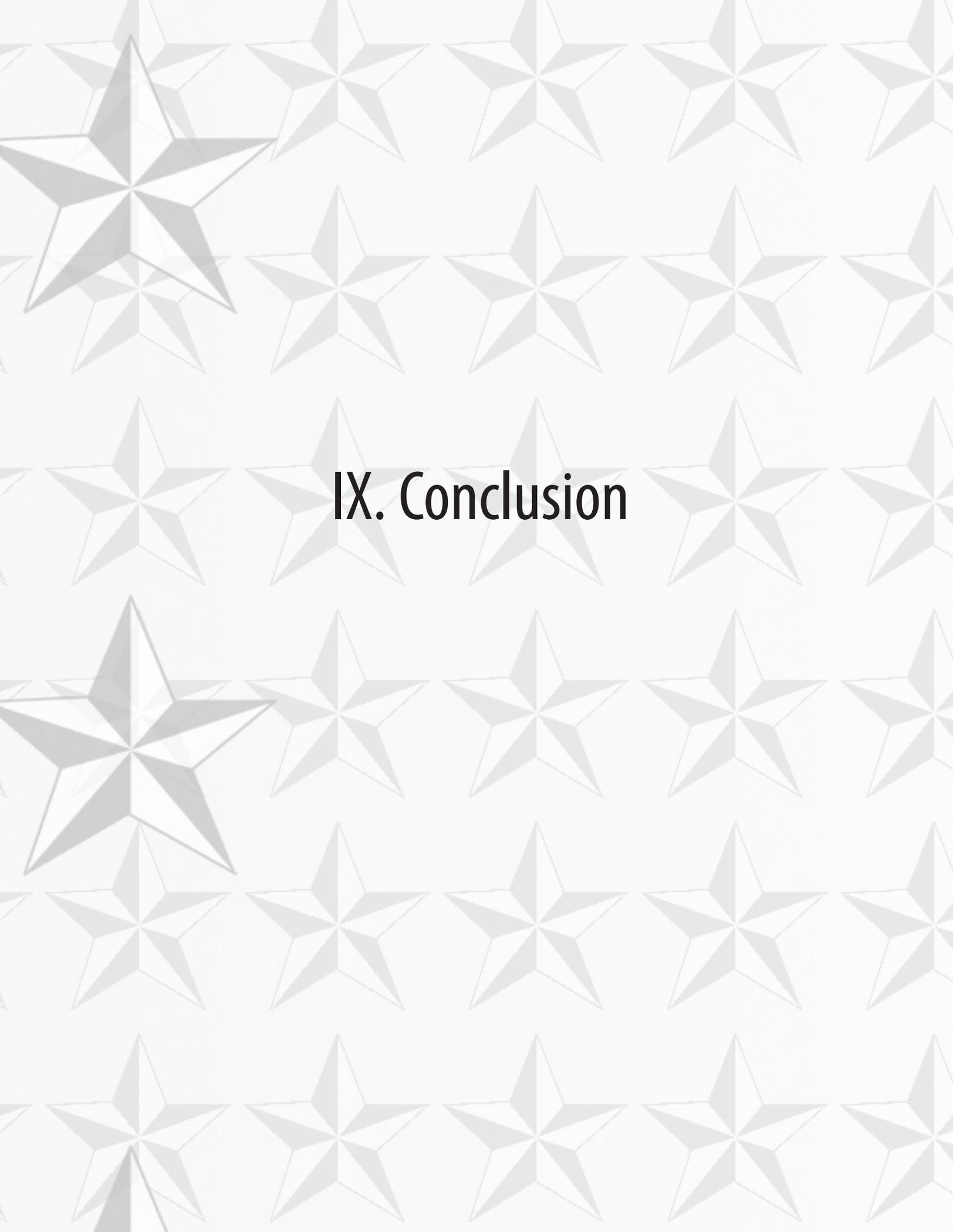
Equipment Disposition

Each awardee must use any equipment funded through a COPS award for approved award-related purposes and must retain the equipment for the life of the award. After the conclusion of the award period, property records must be maintained by the awardee. The records should include a description of the property; a serial number or other identification number; the source of the property; the name of the person or entity that holds the title; the acquisition date and cost of the property; the percentage of federal participation in the cost of the property; the location, use, and condition of the property; and any ultimate disposition data, including the date of disposal and sale price of the property. A control system must be developed to ensure adequate safeguards to prevent loss, damage, or theft of the property.

When the award has expired and original or replacement equipment obtained under the award is no longer needed for the original project or for other activities currently or previously supported by a federal agency, disposition of the equipment shall be made as follows:

- Items of equipment with a current per-unit fair market value of less than \$5,000 may be retained, sold, or otherwise disposed of with no further obligation to the awarding agency.
- Items of equipment with a current per-unit fair market value in excess of \$5,000 may be retained or sold and the awarding agency shall have a right to an amount calculated by multiplying the current market value or proceeds from sale by the awarding agency's share of the equipment.

For more information, please see 28 C.F.R. Part 66.32 or 28 C.F.R. Part 70.34, as applicable.



IX. Conclusion



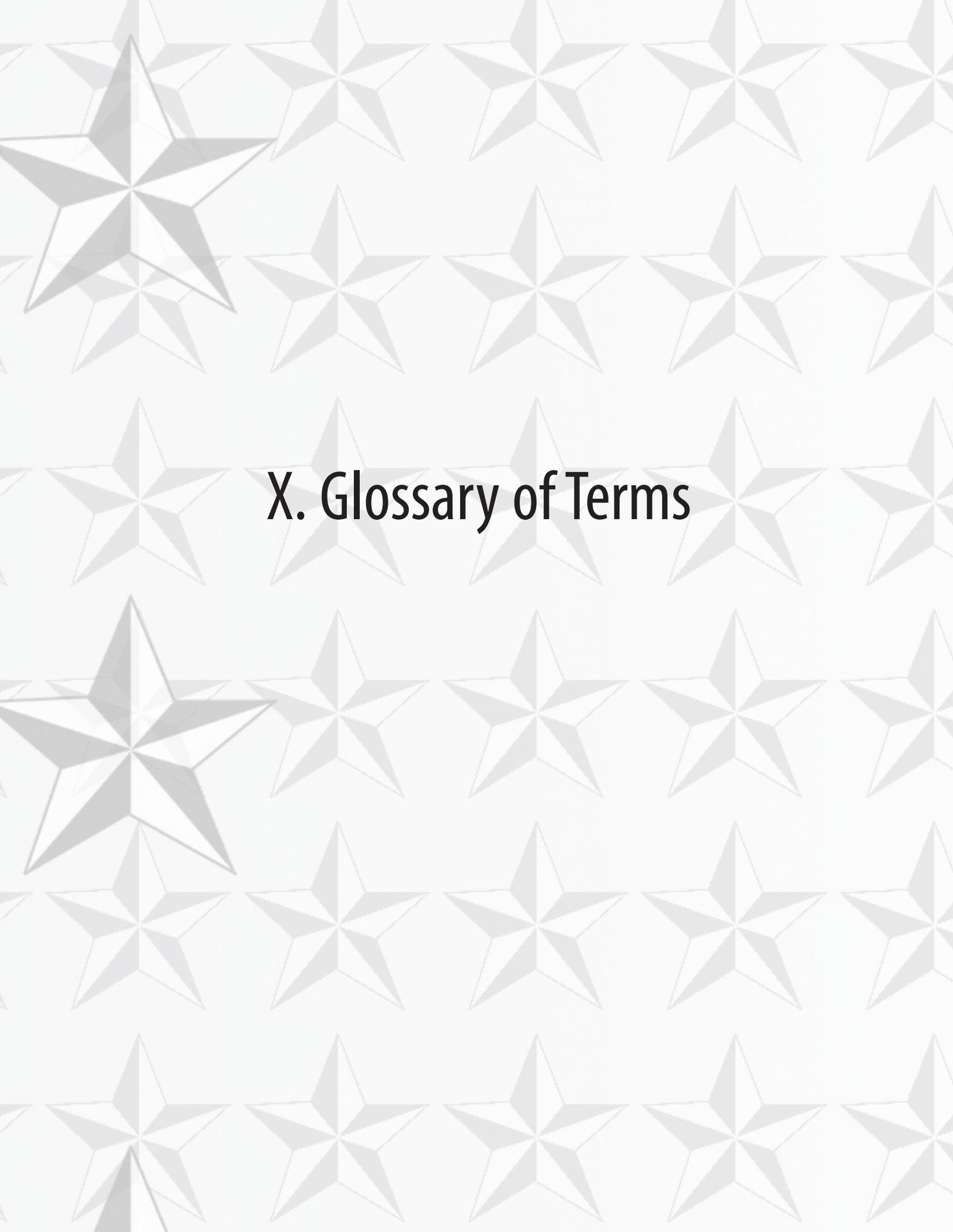
IX. CONCLUSION

We hope that this manual has assisted you and your agency with your award questions. We welcome and encourage any comments you have regarding the COPS Community Policing Development and the materials we have developed for its administration. If you have specific comments regarding this manual, please send them to:

**U.S. Department of Justice
Office of Community Oriented Policing Services (COPS)
YOUR DESIGNATED PROGRAM MANAGER
Two Constitution Square
145 N Street, N.E.
Washington, D.C. 20530**

If you have any questions about your award, please call your COPS Program Manager or the COPS Office Response Center at 800.421.6770.

Pursuant to Executive Order 13513, "Federal Leadership on Reducing Text Messaging While Driving," the COPS Office encourages recipients of Department of Justice funds to adopt and enforce policies that ban text messaging while driving and to establish workplace safety policies to decrease crashes caused by distracted drivers.



X. Glossary of Terms



X. GLOSSARY OF TERMS

Allowable Costs

Allowable costs are expenses that may be funded by this grant program. The COPS Community Policing Development award provides funding for equipment, services, personnel, and other costs purchased or hired on or after the award start date. Upon review of your submitted budget, any unallowable costs were removed. The Financial Clearance Memorandum that was included in your award package outlined your allowable costs and noted any relevant revisions that were made to your original budget submission.

Audit

Work done by auditors, including both the Office of the Inspector General (OIG) and state or local auditors, to examine financial statements and to review: (a) compliance with laws and regulations; (b) economy and efficiency of operations; (c) effectiveness in achieving program results; and (d) allowability of costs claimed against the award.

Authorized Officials

The authorized officials are the individuals in your organization who have final authority and responsibility for all programmatic and financial decisions regarding this grant award. At the time of application, your agency listed the law enforcement executive (usually the chief of police, sheriff, etc.) and the government executive (usually the mayor, board president, etc.) for your agency. These executives are listed on your Award Document and are understood to be your authorized officials. If any of the executive information is incorrect, please submit the correct information to the COPS Office by completing an official Change of Information form available online at www.cops.usdoj.gov.

Award Start Date

This is the date on or after which your agency is authorized to purchase or hire any allowable equipment, services, personnel, or other costs that were approved by the COPS Office. The award start date is found on your grant Award Document. *Awardees may not expend funds prior to this date without written approval from the COPS Office.*

Career Law Enforcement Officer

The COPS statute defines a "career law enforcement officer" as a person hired on a permanent basis who is authorized by law, or by a state or local public agency, to engage in or oversee the prevention, detection, or investigation of violations of criminal laws.

Catalog of Federal Domestic Assistance (CFDA)

The CFDA is an annual government-wide publication that contains a description and index of all forms of federal assistance. Each program is assigned a "CFDA number," which is used by auditors to track award revenues under the Single Audit Act. It is also used in participating states by State Single Points of Contact in conducting the required intergovernmental reviews under Executive Order 12372. The CFDA number for the COPS Community Policing Development award is 16.710.

Closeout

This is the process in which the awarding agency, the COPS Office, determines that all applicable administrative actions and all required work and conditions of the award have been completed and met by the recipient and awarding agency.

Cognizant Federal Agency

Your Cognizant Federal Agency is generally the federal agency that provides your agency with the most federal money. The Office of Management and Budget (OMB) may have already assigned your Cognizant Federal Agency to you. If this is the first federal award that your organization has received, the U.S. Department of Justice (DOJ) is your Cognizant Federal Agency.

Community Policing

Community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. All newly hired, additional or rehired officers (or an equal number of redeployed veteran officers) funded under COPS programs must engage in community policing activities.

Computer Aided Dispatch (CAD) System

A computer database that can track calls for service, maintain status of units available, provide various reports, produce address histories, and support electronic mail. With the installation of integrated CAD systems, officers are able to receive calls for service on their mobile data computers rather than over the radio. Radios can then be used only for serious emergencies.

Consortium

A consortium is a group of two or more governmental entities that agree to form a partnership to provide law enforcement services to their constituent communities.

COPS Finance Staff

The COPS Finance Staff handles your agency's financial and budgetary needs related to this Community Policing Development award. A staff accountant has been assigned to your state, and is available to answer any questions that you may have concerning the financial aspects of your grant. To identify your staff accountant, please call the COPS Office Response Center at 800.421.6770, or visit the COPS website at www.cops.usdoj.gov.

COPS Office

The Office of Community Oriented Policing Services (COPS) is the division of the U.S. Department of Justice that is the "grantor agency" for your Community Policing Development award. The COPS Office is responsible for assisting your agency with the administration and maintenance of your grant for the entire grant period. You can reach the COPS Office at 800.421.6770.

Data Universal Numbering System (DUNS) Number

Since FY 2004, the Office of Management and Budget (OMB) has required all agencies applying for federal funding to obtain this number prior to application. The DUNS number is a unique nine- or thirteen-digit identification number that is assigned upon request to agencies by Dun & Bradstreet (D&B). This number will be used by the federal government to better track grant recipient information throughout the grant cycle and to provide consistent name and address data for electronic grant application systems. To obtain a DUNS number, visit the Dun & Bradstreet website at www.dnb.com or call 866.705.5711.



Employer Identification Number (EIN) / OJP Vendor Number

This number is usually your agency's nine-digit federal tax identification number as assigned to you by the Internal Revenue Service (IRS). Your accounting/bookkeeping department should have this number. In some cases, the EIN has been previously assigned to another agency within your jurisdiction. In this instance, a new vendor number will be assigned to you by the Office of the Chief Financial Officer. The newly assigned number is to be used for COPS administrative purposes only and should not be used for IRS purposes.

Federally Recognized Tribe

Tribal entities that are recognized and eligible for funding and services from the Bureau of Indian Affairs by virtue of their status as Indian tribes. They are acknowledged to have the immunities and privileges available to other federally recognized Indian tribes by virtue of their government-to-government relationship with the United States as well as the responsibilities, power, limitation, and obligations of such tribes. Only federally recognized tribes are eligible to apply for COPS tribal grant funds. For further information, contact: Bureau of Indian Affairs, Division of Tribal Government Services, MS-4631 – MIB, 1849 C Street, N.W., Washington, DC 20240, 202.208.2475.

Grant Monitoring Specialist

COPS Grant Monitoring Specialists are trained and available to assist you in addressing any compliance-related questions regarding your award. Grant Monitoring Specialists plan and conduct site visits and office-based grant reviews. During the life of your award, you may be selected for a monitoring site visit to assess your compliance with the terms and agreements of the award program, to review your community policing initiatives, and to provide technical and administrative support for your award. Please contact the COPS Office Response Center at 800.421.6770 if you have any compliance-related questions.

Grant/Award Number

The award number identifies your agency's specific Community Policing Development award, and can be found on your Award Document. This number should be used as a reference when corresponding with the COPS Office. Your award number is in the following format: 2010-CKWX-0000 for grants awarded in FY 2010. The COPS Office tracks award information based upon this number.

Grant Program Manager

COPS Grant Program Manager are trained to assist you with implementing and maintaining your Community Policing Development award. A Program Manager is assigned to your state, and is available to answer any questions that you may have concerning the administrative, programmatic, and substantive aspects of your grant. Your Program Manager can assist you with such matters as requesting an extension on your grant or modifying the grant award, and reviewing outlines for project deliverables. To obtain the name and phone number of your Grant Program Manager, please contact the COPS Office Response Center at 800.421.6770.

Local Budget Cycle

Your agency's fiscal year. Some common examples include January 1 to December 31, October 1 to September 30, and July 1 to June 30. Some local budget cycles may extend up to 24 months.

Obligation of Funds

The COPS Office obligates federal funds when the Award Document is signed by the COPS Director or his/her designated official. For the awardee, award funds are obligated when monies are spent or orders are placed for purchasing approved technology or services under your Community Policing Development award. The term “encumbrance” is often used at the local and state levels to describe this type of transaction. Liquidated obligations are considered cash outlays or monies actually spent. Unliquidated obligations are obligations incurred and recorded but not yet paid (accrual basis of accounting) or not yet recorded and not yet paid (cash basis of accounting).

Originating Agency Identifier (ORI) Number

This number is assigned by the FBI, and it is your agency’s unique identifier. The first two letters are your state abbreviation, the next three numbers are your county’s code, and the final two numbers identify your jurisdiction within your county. If your agency does not have an ORI number assigned by the FBI, the COPS Office assigns a non-official ORI code to use as an agency identifier (in such cases, the last two digits will be “ZZ”). It can be found on your Award Document. When you contact the COPS Office with a question, please reference your ORI number (and/or your award number).

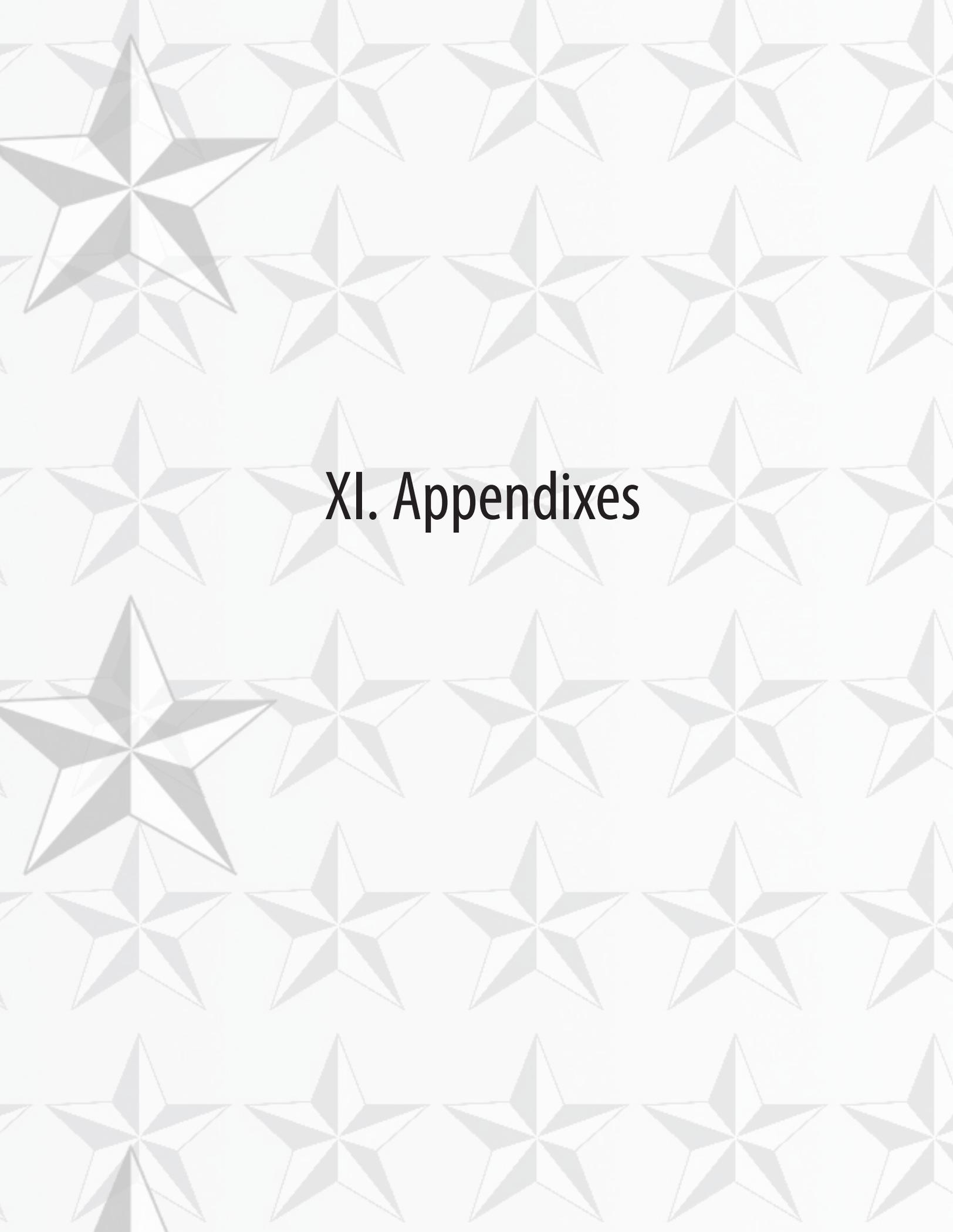
The Public Safety Partnership and Community Policing Act of 1994

The COPS Office is charged with fulfilling the mandates of this law. The purposes of the law are to:

- Increase the number of community policing officers on the beat
- Provide additional and more effective training to law enforcement officers to enhance their problem-solving, service, and other skills needed in interacting with members of the community
- Encourage the development and implementation of innovative programs to permit members of the community to assist law enforcement agencies in the prevention of crime
- Encourage the development of new technologies to assist law enforcement agencies in reorienting the emphasis of their activities from reacting to crime to preventing crime.

Supplanting

For the purposes of your COPS Community Policing Development award, supplanting means replacing state, local, or Bureau of Indian Affairs funds which otherwise would have been spent on law enforcement purposes with federal COPS funds. State, local, and tribal governments are prohibited from supplanting throughout the award period. This means that your agency may not use COPS funds to pay for any equipment/technology, services, personnel, or other items which, in the absence of the COPS program, would otherwise have been funded with state and/or local funds, or funds supplied by the Bureau of Indian Affairs. COPS funds must instead be used to supplement, or increase, your law enforcement budget. For additional information on supplanting, please review Grant Condition #5 in this manual.



XI. Appendixes



XI. APPENDIXES

Appendix A – List of Source Documents

A. Primary Sources

Public Safety Partnership and Community Policing Act of 1994, 42 U.S.C. 3796dd et seq.

B. Secondary Sources

Code of Federal Regulations (CFR)/Office of Management and Budget (OMB):

4 CFR Parts 101-105, Department of Justice/Government Accountability Office, "Joint Federal Claims Collections Standards"

5 CFR Part 1320, "Controlling the Paperwork Burden on the Public"

5 CFR Part 151, "Political Activities of State and Local Officials or Employees"

28 CFR Part 23, "Criminal Intelligence Systems Operating Policies"

28 CFR Part 61, "Procedures for Implementing the National Environmental Policy Act"

28 CFR Part 66, "Uniform Administrative Requirements for Grants and Cooperative Agreements to State and Local Governments"

28 CFR Part 67, "Government-wide Requirements for Drug-Free Workplaces (Grants)"

28 CFR Part 69, "Government-wide New Restrictions on Lobbying"

28 CFR Part 70, "Uniform Administrative Requirements for Grants and Agreements with Institutions of Higher Education, Hospitals, and Other Non-Profit Organizations"

31 CFR Part 205, "Treasury Department Regulations Implementing for Cash Management Improvement Act of 1990"

2 CFR Part 220 (OMB Circular A-21), "Cost Principles for Educational Institutions"

OMB Circular A-33, "Audits of Educational Institutions"

2 CFR Part 225 (OMB Circular A-87), "Cost Principles for State and Local Governments"

2 CFR Part 230 (OMB Circular A-122), "Cost Principles for Non-Profit Organizations"

OMB Circular A-129, "Managing Federal Credit Programs"

OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations"

48 CFR Part 31.000, et seq. (FAR-31.2), "Cost Principles for Commercial Organizations"

Executive Orders:

Executive Order 12291, "Regulations"

Executive Order 12372, 28 CFR, Part 30 "Intergovernmental Review of Federal Programs"

Executive Order 12547, "Non-Procurement Debarments and Suspension"



Appendix B – Assurances and Certifications

Assurances

Several provisions of federal law and policy apply to all grant programs. The Office of Community Oriented Policing Services needs to secure your assurance that the applicant will comply with these provisions. If you would like further information about any of these assurances, please contact your state's COPS Grant Program Specialist at 800.421.6770.

By the applicant's authorized representative's signature, the applicant assures that it will comply with all legal and administrative requirements that govern the applicant for acceptance and use of federal grant funds. In particular, the applicant assures us that:

1. It has been legally and officially authorized by the appropriate governing body (for example, mayor or city council) to apply for this grant and that the persons signing the application and these assurances on its behalf are authorized to do so and to act on its behalf with respect to any issues that may arise during processing of this application.
2. It will comply with the provisions of federal law, which limit certain political activities of grantee employees whose principal employment is in connection with an activity financed in whole or in part with this grant. These restrictions are set forth in 5 U.S.C. § 1501, et seq.
3. It will comply with the minimum wage and maximum hours provisions of the Federal Fair Labor Standards Act, if applicable.
4. It will establish safeguards, if it has not done so already, to prohibit employees from using their positions for a purpose that is, or gives the appearance of being, motivated by a desire for private gain for themselves or others, particularly those with whom they have family, business or other ties.
5. It will give the Department of Justice or the Comptroller General access to and the right to examine records and documents related to the grant.
6. It will comply with all requirements imposed by the Department of Justice as a condition or administrative requirement of the grant, including but not limited to: the requirements of 28 CFR Part 66 and 28 CFR Part 70 (governing administrative requirements for grants and cooperative agreements); 2 CFR Part 225 (OMB Circular A 87), 2 CFR 220 (OMB Circular A 21), 2 CFR Part 230 (OMB Circular A 122) and 48 CFR Part 31.000, et seq. (FAR 31) (governing cost principles); OMB Circular A 133 (governing audits) and other applicable OMB circulars; the applicable provisions of the Omnibus Crime Control and Safe Streets Act of 1968, as amended; 28 CFR Part 38.1; the current edition of the COPS Grant Monitoring Standards and Guidelines; the applicable COPS Grant Owner's Manuals; and with all other applicable program requirements, laws, orders, regulations, or circulars.
7. If applicable, it will, to the extent practicable and consistent with applicable law, seek, recruit and hire qualified members of racial and ethnic minority groups and qualified women in order to further effective law enforcement by increasing their ranks within the sworn positions in the agency.
8. It will not, on the ground of race, color, religion, national origin, gender, disability or age, unlawfully exclude any person from participation in, deny the benefits of or employment to any person, or subject any person to discrimination in connection with any programs or activities funded in whole or in part with federal funds. These civil rights requirements are found in the non discrimination provisions of the Omnibus Crime Control and Safe Streets Act of 1968, as amended (42 U.S.C. § 3789d); Title VI of the Civil Rights Act of 1964, as amended (42 U.S.C. § 2000d); the Indian Civil Rights Act (25 U.S.C. §§ 1301 1303); Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794); Title II, Subtitle A of the Americans with Disabilities Act (ADA) (42 U.S.C. § 12101, et seq.); the Age Discrimination Act of 1975 (42 U.S.C. § 6101, et seq.); and Department of Justice Non Discrimination Regulations contained in Title 28, Parts 35 and 42 (subparts C, D, E, G and I) of the Code of Federal Regulations.
- A. In the event that any court or administrative agency makes a finding of discrimination on grounds of race, color, religion, national origin, gender, disability or age against the applicant after a due process hearing, it agrees to forward a copy of the finding to the Office for Civil Rights, Office of Justice Programs, 810 7th Street, NW, Washington, D.C. 20531.
- B. If your organization has received an award for \$500,000 or more and has 50 or more employees, then it has to prepare an Equal Employment Opportunity Plan (EEOP) and submit it to the Office for Civil Rights ("OCR"), Office of Justice Programs, 810 7th Street, N.W., Washington, DC 20531, for review within 60 days of the notification of the award. If your organization received an award between \$25,000 and \$500,000 and has 50 or more employees, your organization still has to prepare an EEOP, but it does not have to submit the EEOP to OCR for review. Instead, your organization has to maintain the EEOP on file and make it available for review on request. In addition, your organization has to complete Section B of the Certification Form and return it to OCR. If your organization received an award for less than \$25,000; or if your organization has less than 50 employees, regardless of the amount of the award; or if your organization is a medical institution, educational institution, nonprofit organization or Indian tribe, then your organization is exempt from the EEOP requirement. However, your organization must complete Section A of the Certification Form and return it to OCR.
9. Pursuant to Department of Justice guidelines (June 18, 2002 Federal Register (Volume 67, Number 117, pages 41455 41472)), under Title VI of the Civil Rights Act of 1964, it will ensure meaningful access to its programs and activities by persons with limited English proficiency.
10. It will ensure that any facilities under its ownership, lease or supervision which shall be utilized in the accomplishment of the project are not listed on the Environmental Protection Agency's (EPA) list of Violating Facilities and that it will notify us if advised by the EPA that a facility to be used in this grant is under consideration for such listing by the EPA.



11. If the applicant's state has established a review and comment procedure under Executive Order 12372 and has selected this program for review, it has made this application available for review by the state Single Point of Contact.
12. It will submit all surveys, interview protocols, and other information collections to the COPS Office for submission to the Office of Management and Budget for clearance under the Paperwork Reduction Act of 1995 if required.
13. It will comply with the Human Subjects Research Risk Protections requirements of 28 CFR Part 46 if any part of the funded project contains non exempt research or statistical activities which involve human subjects and also with 28 CFR Part 22, requiring the safeguarding of individually identifiable information collected from research participants.
14. Pursuant to Executive Order 13043, it will enforce on the job seat belt policies and programs for employees when operating agency owned, rented or personally owned vehicles.
15. It will not use COPS funds to supplant (replace) state, local, or Bureau of Indian Affairs funds that otherwise would be made available for the purposes of this grant, as applicable.
16. If the awarded grant contains a retention requirement, it will retain the increased officer staffing level and/or the increased officer redeployment level, as applicable, with state or local funds for a minimum of 12 months following expiration of the grant period.
17. It will not use any federal funding directly or indirectly to influence in any manner a Member of Congress, a jurisdiction, or an official of any government, to favor, adopt, or oppose, by vote or otherwise, any legislation, law ratification, policy or appropriation whether before or after the introduction of any bill, measure, or resolution proposing such legislation, law, ratification, policy or appropriation as set forth in the Anti Lobby Act, 18 U.S.C. 1913.
18. In the event that a portion of grant reimbursements are seized to pay off delinquent federal debts through the Treasury Offset Program or other debt collection process, it agrees to increase the non federal share (or, if the awarded grant does not contain a cost sharing requirement, contribute a non federal share) equal to the amount seized in order to fully implement the grant project.

False statements or claims made in connection with COPS grants (including cooperative agreements) may result in fines, imprisonment, disbarment from participating in federal grants or contracts, and/or any other remedy available by law.

I certify that the assurances provided are true and accurate to the best of my knowledge.

Elections or other selections of new officials will not relieve the grantee entity of its obligations under this grant.

Signature of Law Enforcement Executive/Agency Executive

Date

Signature of Government Executive/Financial Official

Date



Certifications

Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters; Drug Free Workplace Requirements; Coordination with Affected Agencies.

Although the Department of Justice has made every effort to simplify the application process, other provisions of federal law require us to seek your agency's certification regarding certain matters. Applicants should read the regulations cited below and the instructions for certification included in the regulations to understand the requirements and whether they apply to a particular applicant. Signing this form complies with certification requirements under 28 CFR Part 69, "New Restrictions on Lobbying," 2 CFR Part 2867, "Nonprocurement Debarment and Suspension" 28 CFR Part 83 Government Wide Requirements for Drug Free Workplace (Grants)," and the coordination requirements of the Public Safety Partnership and Community Policing Act of 1994. The certifications shall be treated as a material representation of fact upon which reliance will be placed when the Department of Justice determines to award the covered grant.

1. Lobbying

As required by Section 1352, Title 31 of the U.S. Code, and implemented at 28 CFR Part 69, for persons entering into a grant or cooperative agreement over \$100,000, as defined at 28 CFR Part 69, the applicant certifies that:

- A. No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the making of any federal grant; the entering into of any cooperative agreement; and the extension, continuation, renewal, amendment or modification of any federal grant or cooperative agreement;
- B. If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with this federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form LLL, "Disclosure of Lobbying Activities," in accordance with its instructions; and
- C. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subgrants, contracts under grants and cooperative agreements, and subcontracts) and that all sub recipients shall certify and disclose accordingly.

2. Debarment, Suspension and Other Responsibility Matters (Direct Recipient)

As required by Executive Order 12549, Debarment and Suspension, and implemented at 2 CFR Part 2867, for prospective participants in primary covered transactions, as defined at 2 CFR Part 2867.20(a)

A. The applicant certifies that it and its principals:

- (i) Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of federal benefits by a state or federal court, or voluntarily excluded from covered transactions by any federal department or agency;
- (ii) Have not within a three year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state or local) or private agreement or transaction; violation of federal or state antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, tax evasion or receiving stolen property, making false claims, or obstruction of justice, or commission of

any offense indicating a lack of business integrity or business honesty that seriously and directly affects your present responsibility;

- (iii) Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state or local) with commission of any of the offenses enumerated in paragraph (A) (ii) of this certification; and
- (iv) Have not within a three year period preceding this application had one or more public transactions (federal, state or local) terminated for cause or default.

B. Where the applicant is unable to certify to any of the statements in this Certifications form, he or she shall attach an explanation to this application regarding the particular statement that cannot be certified. Please check here if an explanation is attached to this application. Please note that the applicant is still required to sign the Certifications form to certify to all the other applicable statements.

- 3. If applicable, an applicant who receives an award in excess of \$5,000,000 certifies that, to the best of its knowledge and belief, the applicant has filed all Federal tax returns required during the three years preceding the certification, has not been convicted of a criminal offense under the Internal Revenue Code of 1986, and has not, more than 90 days prior to certification, been notified of any unpaid Federal tax assessment for which the liability remains unsatisfied, unless the assessment is the subject of an installment agreement or offer in compromise that has been approved by the Internal Revenue Service and is not in default, or the assessment is the subject of a non frivolous administrative or judicial proceeding.

4. Drug Free Workplace (Grantees Other Than Individuals)

As required by the Drug Free Workplace Act of 1988, and implemented at 28 CFR Part 83, for grantees/recipients, as defined at 28 CFR Part 83.660

A. The applicant certifies that it will, or will continue to, provide a drug free workplace by:

- (i) Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
- (ii) Establishing an on going drug free awareness program to inform employees about
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug free workplace;



- (c) Any available drug counseling, rehabilitation and employee assistance programs; and
- (d) The penalties that may be imposed upon employees for drug abuse violations occurring in the workplace;
- (iii) Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (i);
- (iv) Notifying the employee in the statement required by paragraph (i) that, as a condition of employment under the grant, the employee will
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
- (v) Notifying the agency, in writing, within 10 calendar days after receiving notice under subparagraph (iv)(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to: COPS Office, 1100 Vermont Ave., NW, Washington, D.C. 20530. Notice shall include the identification number(s) of each affected grant;
- (vi) Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph (iv)(b), with respect to any employee who is so convicted
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or

- (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a federal, state or local health, law enforcement or other appropriate agency;
- (vii) Making a good faith effort to continue to maintain a drug free workplace through implementation of paragraphs (i), (ii), (iii), (iv), (v), and (vi).

Grantee Agency Name and Address:

B. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of performance (street address, city, county, state, zip code)

Check if there are workplaces on file that are not identified here.

5. Coordination

The Public Safety Partnership and Community Policing Act of 1994 requires applicants to certify that there has been appropriate coordination with all agencies that may be affected by the applicant's grant proposal if approved. Affected agencies may include, among others, the Office of the United States Attorney, state or local prosecutors, or correctional agencies. The applicant certifies that there has been appropriate coordination with all affected agencies.

Grantee Agency Name and Address:

Grantee IRS/ Vendor Number:

False statements or claims made in connection with COPS grants (including cooperative agreements) may result in fines, imprisonment, disbarment from participating in federal grants or contracts, and/or any other remedy available by law.

I certify that the assurances provided are true and accurate to the best of my knowledge.

Elections or other selections of new officials will not relieve the grantee entity of its obligations under this grant.

Typed Name and Title of Law Enforcement Executive/Agency Executive

Date

Signature:

Typed Name and Title of Government Executive/Financial Official

Date

Signature:



Appendix C – Community Policing Defined

Community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

Community Partnerships

Collaborative partnerships between the law enforcement agency and the individuals and organizations they serve to develop solutions to problems and increase trust in police.

- Other Government Agencies
- Community Members/Groups
- Nonprofits/Service Providers
- Private Businesses
- Media

Community policing, recognizing that police rarely can solve public safety problems alone, encourages interactive partnerships with relevant stakeholders. The range of potential partners is large and these partnerships can be used to accomplish the two interrelated goals of developing solutions to problems through collaborative problem solving and improving public trust. The public should play a role in prioritizing public safety problems.

Other Government Agencies

Law enforcement organizations can partner with a number of other government agencies to identify community concerns and offer alternative solutions. Examples of agencies include legislative bodies, prosecutors, probation and parole, public works departments, neighboring law enforcement agencies, health and human services, child support, ordinance enforcement, and schools.

Community Members/Groups

Individuals who live, work, or otherwise have an interest in the community—volunteers, activists, formal and informal community leaders, residents, visitors and tourists, and commuters—are a valuable resource for identifying community concerns. Partnerships with these factions of the community can engage the community in achieving specific goals at town hall meetings, neighborhood association meetings, decentralized offices/storefronts in the community, and team beat assignments.

Nonprofits/Service Providers

Advocacy and community-based organizations that provide services to the community and advocate on its behalf can be powerful partners. These groups often work with or are composed of individuals who share certain interests and can include such entities as victims groups, service clubs, support groups, issue groups, advocacy groups, and the faith community.



Private Businesses

For-profit businesses also have a great stake in the health of the community and can be key partners because they often bring considerable resources to bear on problems of mutual concern. Businesses can help identify problems and provide resources for responses, often including their own security apparatus and community outreach. The local chamber of commerce can also assist in disseminating information about police and business partnerships and initiatives.

Media

The media represent a powerful mechanism by which to communicate with the community. It can assist with publicizing community concerns and available solutions, such as services from government or community agencies or new laws or codes that will be enforced. In addition, the media can have a significant impact on public perceptions of the police, crime problems, and fear of crime.

Organizational Transformation

The alignment of organizational management, structure, personnel, and information systems to support community partnerships and proactive problem-solving.

Agency Management

- Climate and culture
- Leadership
- Labor relations
- Decision-making
- Strategic planning
- Policies
- Organizational evaluations
- Transparency

Organizational Structure

- Geographic assignment of officers
- Despecialization
- Resources and finances

Personnel

- Recruitment, hiring, and selection
- Personnel supervision/evaluations
- Training

Information Systems (Technology)

- Communication/access to data
- Quality and accuracy of data

The community policing philosophy focuses on the way that departments are organized and managed and how the infrastructure can be changed to support the philosophical shift behind community policing. It encourages the application of modern management practices to increase efficiency and effectiveness. Community policing emphasizes changes in organizational structures to institutionalize its adoption and infuse it throughout the entire department, including the way it is managed and organized, its personnel, and its technology.



Agency Management

Under the community policing model, police management needs to infuse community policing ideals throughout the agency by making a number of critical changes in climate and culture, leadership, formal labor relations, decentralized decision-making and accountability, strategic planning, policing and procedures, organizational evaluations, and increased transparency.

Climate and culture

Changing the climate and culture means supporting a proactive orientation that values systematic problem solving and partnerships. Formal organizational changes should support the informal networks and communication that take place within agencies to support this orientation.

Leadership

Leaders serve as role models for taking risks and building collaborative relationships to implement community policing and they use their position to influence and educate others about it. Leaders, therefore, must constantly emphasize and reinforce community policing's vision, values, and mission within their organization and support and articulate a commitment to community policing as the dominant way of doing business.

Labor relations

If community policing is going to be effective, police unions and similar forms of organized labor need to be a part of the process and function as partners in the adoption of the community policing philosophy. Including labor groups in agency changes can ensure support for the changes that are imperative to community policing implementation.

Decision-making

Community policing calls for decentralization both in command structure and decision-making. Decentralized decision-making allows front-line officers to take responsibility for their role in community policing. When an officer is able to create solutions to problems and take risks, he or she ultimately feels accountable for those solutions and assumes a greater responsibility for the well-being of the community. Decentralized decision-making involves flattening the hierarchy of the agency, increasing tolerance for risk-taking in problem-solving efforts, and allowing officers discretion in handling calls. In addition, providing sufficient authority to coordinate various resources to attack a problem and allowing the officers the autonomy to establish relationships with the community will help define problems and develop possible solutions.

Strategic planning

The department should have a written statement reflecting a department-wide commitment to community policing and a plan that matches operational needs to available resources and expertise. If a strategic plan is to have value, the members of the organization should be well-versed in it and be able to give examples of their efforts that support the plan. Components such as the organization's mission and value statement should be simple and communicated widely. Everything should connect back to it.



Policies

Community policing affects the nature and development of department policies and procedures to ensure that community policing principles and practices have an effect on activities on the street. Therefore, problem solving and partnerships should become institutionalized in policies, along with corresponding sets of procedures, where appropriate.

Organizational evaluations

In addition to the typical measures of police performance (arrest, response times, tickets issued, and crime rates) community policing calls for a broadening of police outcome measures to include such things as community satisfaction, less fear of crime, the alleviation of problems, and improvement in quality of life. Community policing calls for a more sophisticated approach to evaluation- one that not only looks at how feedback information measures outcome, but how this information is used.

Transparency

Community policing involves decision-making processes that are more open than traditional policing. If the community is to be a full partner, the department needs mechanisms for readily sharing relevant information on crime and social disorder problems and police operations with the community.

Organizational Structure

It is important that the organizational structure of the agency ensures that local patrol officers have decision-making authority and are accountable for their actions. This can be achieved through long-term assignments, the development of officers who are “generalists,” and using special units appropriately.

Geographic assignment of officers

With community policing, there is a shift to the long-term assignment of officers to specific neighborhoods or areas. Geographic deployment plans can help enhance customer service and facilitate more contact between police and citizens, thus establishing a strong relationship and mutual accountability. Beat boundaries should correspond to neighborhood boundaries and other government services should recognize these boundaries when coordinating government public-service activities.

Despecialization

To achieve community policing goals, officers have to be able to handle multiple responsibilities and take a team approach to collaborative problem solving and partnering with the community. Community policing encourages its adoption agency-wide, not just to special units, although there may be a need for some specialist units that are tasked with identifying and solving particularly complex problems or managing complex partnerships.

Resources and finances

Agencies have to devote the necessary human and financial resources to support community policing to ensure that problem-solving efforts are robust and that partnerships are sustained and effective.

Personnel

The principles of community policing need be infused throughout the entire personnel system of an agency including recruitment, hiring, selection, and retention of all law enforcement agency staff, including sworn officers, nonsworn officers, civilians, and volunteers, as well as personnel evaluations, supervision, and training.



Recruitment, hiring, and selection

Agencies need a systematic means of incorporating community policing elements into their recruitment, selection, and hiring processes. Job descriptions should recognize community policing and problem-solving responsibilities and encourage the recruitment of officers who have a “spirit of service,” instead of only a “spirit of adventure.” A community policing agency also has to thoughtfully examine where it is looking for recruits, whom it is recruiting and hiring, and what is being tested. Some community policing agencies also look for involvement of the community in this process through the identification of competencies and participation in review boards.

Personnel supervision/evaluations

Tie performance evaluations to community policing principles and activities that are incorporated into job descriptions. Performance, reward, and promotional structures should support sound problem-solving activities, proactive policing and community collaboration, and citizen satisfaction with police services.

Training

Training at all levels—academy, field, and in-service—must support community policing principles and tactics. It also needs to encourage creative thinking, a proactive orientation, communication and analytical skills, and techniques for dealing with quality-of-life concerns and maintaining order. Officers can be trained to identify and correct conditions that could lead to crime, raise public awareness, and engage the community in finding solutions to problems. Field training officers and supervisors need to learn how to encourage problem solving and help officers learn from other problem-solving initiatives. Until community policing is institutionalized in the organization, training in its fundamental principles will need to take place regularly.

Information Systems (Technology)

Community policing is information-intensive and technology plays a central role in helping to provide ready access to quality information. Accurate and timely information makes problem-solving efforts more effective and ensures that officers are informed about the crime and community conditions of their beat. In addition, technological enhancements can greatly assist with enhancing two-way communication between police and citizens and in developing agency accountability systems and performance outcome measures.

Communication/access to data

Technology provides agencies with an important forum by which to communicate externally with the public and internally with their own staff. To communicate with the public, community policing encourages agencies to develop two-way communication systems through the Internet to provide online reports, reverse 911 and e-mail alerts, discussion forums, and feedback on interactive applications (surveys, maps), thereby creating ongoing dialogs and increasing transparency.

Technology also encourages effective internal communication through memos, reports, newsletters, e-mail and enhanced incident reporting, dispatch functions, and communications interoperability with other entities for more efficient operations. Community policing also encourages the use of technology to develop accountability and performance measurement systems that are timely and contain accurate metrics and a broad array of measures and information.



Community policing promotes the use of technology to provide officers with ready access to timely information on crime and community characteristics within their beats, either through laptop computers in their patrol cars or through personal data devices. In addition, technology can support crime/problem analysis functions by enabling agencies to gather information on the greater aspects of events including more detailed information on offenders, victims, crime locations, and quality-of-life concerns, and to further enhance analysis.

Quality and accuracy of data

Information is only as good as its source; therefore, it is not useful if it is not of high quality and accurate. Community policing encourages agencies to put safeguards in place to ensure that information from various sources is collected in a systematic fashion and entered into central systems that are linked to one another and checked for accuracy so that it can be used effectively for strategic planning, problem solving, and performance measurement.

Problem Solving

The process of engaging in the proactive and systematic examination of identified problems to develop effective responses that are evaluated rigorously.

- Scanning: Identifying and prioritizing problems
- Analysis: Analyzing
- Response: Responding to problems
- Assessment: Assessing problem-solving initiatives
- Using the crime triangle to focus on immediate conditions (victim/offender/location)

Community policing emphasizes proactive problem solving in a systematic and routine fashion. Rather than responding to crime only after it occurs, community policing encourages agencies to proactively develop solutions to the immediate underlying conditions contributing to public safety problems. Problem solving must be infused into all police operations and guide decision-making efforts. Agencies are encouraged to think innovatively about their responses and view making arrests as only one of a wide array of potential responses. A major conceptual vehicle for helping officers to think about problem solving in a structured and disciplined way is the SARA (Scanning, Analysis, Response, and Assessment) problem-solving model.

Scanning: Identifying and prioritizing problems

The objectives of scanning are to identify a basic problem, determine the nature of that problem, determine the scope of seriousness of the problem, and establish baseline measures. An inclusive list of stakeholders for the selected problem is typically identified in this phase. A problem can be thought of as two or more incidents similar in one or more ways which and that is of concern to the police and the community. Problems can be a type of behavior, a place, a person or persons, a special event or time, or a combination of any of these. The police, with input from the community, should identify and prioritize concerns.



Analysis: Analyzing

Analysis is the heart of the problem-solving process. The objectives of analysis are to develop an understanding of the dynamics of the problem, develop an understanding of the limits of current responses, establish correlation, and develop an understanding of cause and effect. As part of the analysis phase, it is important to find out as much as possible about each aspect of the crime triangle by asking Who? What? When? Where? How? Why? and Why Not? about the victim, offender, and crime location.

Response: Responding to problems

The response phase of the SARA model involves developing and implementing strategies to address an identified problem by searching for strategic responses that are both broad and uninhibited. The response should follow logically from the knowledge learned during the analysis and should be tailored to the specific problem. The goals of the response can range from either totally eliminating the problem, substantially reducing the problem, reducing the amount of harm caused by the problem, or improving the quality of community cohesion.

Assessment: Assessing problem-solving initiatives

Assessment attempts to determine if the response strategies were successful by determining if the problem declined and if the response contributed to the decline. This information not only assists the current effort but also gathers data that build knowledge for the future. Strategies and programs can be assessed for process, outcomes, or both. If the responses implemented are not effective, the information gathered during analysis should be reviewed. New information may have to be collected before new solutions can be developed and tested. The entire process should be viewed as circular rather than linear.

Using the crime triangle to focus on immediate conditions (victim/offender/location)

To understand a problem, many problem solvers have found it useful to visualize links among the victim, offender, and location (the crime triangle) and those aspects that could have an impact on them, for example, capable guardians for victims, handlers for offenders, and managers for locations. Rather than addressing root causes of a problem, the police focus on the factors that are within their reach, such as limiting criminal opportunities and access to victims, increasing guardianship, and associating risk with unwanted behavior.



Appendix D – Sole Source Justification Facts

What is “sole source” procurement?

Sole source, or procurement by noncompetitive proposals, is procurement through solicitation of a proposal from only one source, or after solicitation of a number of sources, competition is determined inadequate. Sole source procurements must adhere to the standards set forth in the Uniform Administrative Requirements, 28 CFR § 66.36 or 28 CFR § 70 (as applicable).

When is sole source approval required by the COPS Office?

A grant recipient must request written approval from the COPS Office for sole source procurements in excess of \$100,000 prior to purchasing equipment, technology or services, obligating funding for a contract, or entering into a contract with grant funds. For the purchase of equipment, technology or services under a COPS grant award, grant recipients must follow their own policies and procedures on procurement as long as those requirements conform to the federal procurement requirements set forth in 28 CFR § 66.36 and 28 CFR § 70 (as applicable). A sole source justification request should be submitted if a grant recipient determines that the award of a contract through a competitive process is infeasible, and if one or more of the following circumstances apply:

1. The item/service is available only from one source;
2. The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; or
3. Competition is determined inadequate after solicitation of a number of sources.

What documentation must be submitted to the COPS Office for sole source approval?

Requests for sole source procurements of equipment, technology, or services in excess of \$100,000 must be submitted to the COPS Office in writing, confirming that the award of the contract through full and open competition is infeasible. Please note that a justification must be submitted for each vendor providing goods or services in excess of \$100,000.

To ensure that all of the necessary information is included and submitted to the COPS Office, the following checklist can be used when preparing your agency’s sole source request:

Letterhead – The sole source request must be signed by an authorized representative and submitted on grantee department letterhead, and must include the agency ORI and the grant number for which the approval is being sought. The request should also include the following information:

Section I. Description of Project – A brief description of the project, the amount to be designated for the sole source procurement, and the purpose of the contract.

Section II. Reason for Request

1. An explanation as to why full and open competition is infeasible (e.g., why it is necessary to contract in a noncompetitive manner) and
2. Which one (or more) of the three required categories identified below applies to the requested sole source procurement transaction(s).

“A grant recipient must request written approval from the COPS Office for sole source procurements in excess of \$100,000 prior to purchasing equipment, technology or services, obligating funding for a contract, or entering into a contract with grant funds.”



- The item/service is available only from one source;
- The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; and/or
- Competition is determined inadequate after solicitation of a number of sources.

Section III. Supporting Documentation – The information below should support the applicable category(ies) identified in Section II.

1. If the item/service is available only from one source, please include the following:
 - Uniqueness of items/services to be procured from the proposed contractor or vendor (compatibility, patent issues, etc.);
 - How the agency determined that the item/service is only available from one source (e.g., market survey results, independent agency research, patented or proprietary system, etc.);
 - Explanation of need for contractor's expertise linked to the current project (e.g., knowledge of project management, responsiveness, experience of contractor personnel, prior work on earlier phases of project, etc.); and/or
 - Any additional information that would support the case.
2. If the public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation, please include the following:
 - Explanation of the specific public emergency;
 - Impact on project if deadline/dates are not met;
 - When the contractual coverage is required by your department and why; and/or
 - Any additional information that would support the case.
3. If competition is determined inadequate after solicitation of a number of sources, please include the following:
 - Results of a market survey to determine competition availability;
 - If no survey is conducted, please explain why not; and/or
 - Any additional information that would support the case.

Section IV. Best Interest Statement – A statement declaring that this action/choice is in the best interest of the agency.

Failure to provide all of the necessary information will delay the processing of your request. Your agency will be contacted if any of the identified information is missing or if additional supporting documentation is required. The COPS Office will notify your agency in writing after completion of the review.

Please be advised that conflicts of interest are prohibited under the procurement standards set forth in 28 CFR § 66 and 28 CFR § 70.

Contact COPS

If you have any questions regarding the federal requirements that guide procurement procedures, please contact your COPS Grant Program Specialist or program point of contact.

For more information about COPS Office programs and resources, please call the COPS Office Response Center at 800.421.6770, or visit COPS Online at www.cops.usdoj.gov.



Appendix E – Conference Reporting Requirements

Quarterly Report on Conference Costs

Attachment B

Component: _____ Telephone: _____

Point of Contact: _____ Email: _____

Conferences/Events						
Conference Title:						
Event Type	Non-Federal Facility	Conference over \$20,000	Non-Federal Facility	Conference over \$20,000	Non-Federal Facility	Conference over \$20,000
	<input type="checkbox"/>					
Conference Date (Start & End)						
Facility Name						
City and State						
Number of Federal Attendees						
Number of non-Federal Attendees						
Total Number of Attendees	0		0		0	

Purpose of the Conference:				
Conference Costs:				
Conference/Meeting Space (Incl. Break out Room Cost)				
A/V Equipment & Services				
Other Equipment Costs				
Printing and Distribution				
Gov't Provided Meals				
Refreshments				
M&IE				
Lodging				
Transportation				
Local Transportation				
Conference Planner				
Conference Facilitator				
Other Costs				
Total Conference Cost	\$0.00		\$0.00	
Average Cost per Attendee	\$0.00		\$0.00	

Describe any issues encountered in determining the costs related to the conference ¹			
Description of contracting procedures ²			

For Events In Non-federal Facilities Only			
Total original Cost Estimate			
Variance (Actual vs Estimated)			
Variance Justification ³			

¹ Attach additional pages to explain methodology if you are unable to capture costs as described in policy XX or if any costs appear to be out of the ordinary.

² Attach additional pages to explain contracting procedures.

³ Use Attachment C to provide a justification narrative for all events in which the actual cost exceeds the estimate, the justification needs to be itemized.



"Compensation for individual consultant services procured under a cops grant must be reasonable, allocable, and consistent with that paid for similar services in the marketplace. The grantee agency must provide justification for any consultant rate in excess of \$550 per day and receive COPS Office approval of that rate before drawing down grant funds."

Appendix F – Consultant/Contractor Rate Information Sheet

Grantee Guidelines on Consultant Rate Approval Requests

Compensation for individual consultant services procured under a COPS grant must be reasonable and allocable in accordance with 2 C.F.R. Part 225 (OMB Circular A-87) (Cost Principles for State, Local, and Indian Tribal Governments), 2 C.F.R. 220 (OMB Circular A-21) (Cost Principles for Educational Institutions), 2 C.F.R. Part 230 (OMB Circular A-122) (Cost Principles for Non-Profit Organizations), and 48 C.F.R. Part 31.000, et seq. (FAR 31.2) (Cost Principles for Commercial Organizations), as applicable, and consistent with that paid for similar services in the marketplace.

Unless otherwise approved by the COPS Office, approved consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. If individuals receive fringe benefits from their primary employer, such fringe benefit costs should not be included in the calculation of consultant rates. For consultant or contractor rates which exceed \$550 per day, the COPS Office requires written justification if the consultants or contractors are hired through a noncompetitive bidding process. **The grantee agency must provide justification for any such rate in excess of \$550 per day and receive COPS Office approval of that rate before drawing down grant funds.** Any jurisdiction that does not provide sufficient written justification will be limited to \$550 per day for each consultant and/or contractor. Please note that this does not mean that the rate can or should be \$550 for all consultants.

Note: Consultant and contractor daily rates do not include travel or subsistence, but may include preparation, evaluation, and travel time.

Guidance for requesting a consultant rate based on employment

- **Consultants Associated with Educational Institutions (including state-run educational institutions).** If representing the academic institution, the maximum rate of compensation that will be allowed is the consultant's academic salary projected for 12 months, divided by 260. These individuals normally receive fringe benefits which include sick leave for a full 12-month period, even though they may only work 9 months per year in their academic positions. This does not apply to individuals providing consultant work outside of their academic commitments. In such cases, the rate of compensation will be based on reasonable cost principles and requires documentation supporting the requested rate.
- **Consultants Employed by State and Local Government.** Compensation for these consultants will be allowed only when the unit of government will not provide these services without cost. If a state or local government employee is providing services under a federal grant and is representing his or her agency without pay from its respective unit of government, the rate of compensation is not to exceed the daily salary rate for the employee paid by the unit of government. If the state or local government employee is providing services under a federal grant and is not representing his or her agency, the rate of compensation is based on the necessary and reasonable cost principles. Please note that under the nonsupplanting requirement of the COPS statute, COPS grant funds may not be used to supplant (replace) local funding which otherwise would have been spent on consultants employed by state and/or local government. The statute bars federal funding of existing consultants and also of newly hired consultants that a community is committed to fund in the absence of a COPS grant.



- **Consultants Employed by Commercial and Not-For-Profit Organizations.** These organizations are normally subject to competitive bidding procedures. Thus, if they have been selected through competitive bidding, they are not subject to the \$550 per day maximum compensation threshold. In those cases where an individual has authority to consult without employer involvement, the rate of compensation should not exceed the individual's daily salary rate paid by his or her employer, subject to the \$550 limitation.

To request approval of a consultant rate in excess of \$550 per day, please submit the signed request on grantee department letterhead, and include the agency ORI and the grant number for which the approval is being sought.

Please include the following:

- Description of the services to be provided by the consultant(s) or contractor(s), including the following:
- The number of days and hours to be worked by each consultant/contractor
- The daily rate of each consultant/contractor that exceeds \$550/day (indicate fringe benefits, if applicable)
- A resume or curriculum vitae (CV) for each consultant or contracted individual whose rate exceeds \$550 per day.
- Documented prior instances when a similar rate has been charged by or paid to the consultant/contractor.
- If the consultant is not self-employed and has a primary employer, documentation showing that the requested daily rate is proportionate to the consultant's regular salary (e.g., pay stubs, letter from employer, etc.).
- **Optional:** You may submit other important information about the consultant(s) or contractor(s) at this time, such as letters of reference; lists of any relevant publications, papers, or honors; advanced experience as a practitioner or academic in the subject area; advanced training relating to the focus of your project; and/or any unique circumstances which you feel should be considered as the COPS Office reviews your proposed consultant/contractor rates.

To request approval of a consultant/contractor rate in excess of \$550 per day, please return this information to your Grant Program Specialist or project manager as soon as possible to expedite the consultant/contractor rate review process.

Contact COPS

For more information about COPS Office programs and resources, please call the COPS Office Response Center at 800.421.6770, or visit COPS Online at www.cops.usdoj.gov.



U.S. Department of Justice
Office of Community Oriented Policing Services
Two Constitution Square
145 N Street, N.E.
Washington, D.C. 20530

To obtain details on COPS programs, call the
COPS Office Response Center at 800.421.6770

Visit COPS Online at www.cops.usdoj.gov.

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