



COPS

COMMUNITY ORIENTED POLICING SERVICES
U.S. DEPARTMENT OF JUSTICE

2011 COPS Community Policing Development (CPD) Program Award Owner's Manual

U.S. Department of Justice
Office of Community Oriented Policing Services
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www.cops.usdoj.gov



2011 Community Policing Development (CPD) Program Award Owner's Manual

This manual was created to assist COPS Community Policing Development (CPD) Program awardees with the administrative and financial matters associated with the award.

For more information about your Community Policing Development award, please contact your COPS Program Manager. If you do not know the name or telephone number of your COPS Program Manager, please contact the COPS Office Response Center at 800.421.6770.



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Getting Started

GETTING STARTED

Congratulations on receiving an award from the U.S. Department of Justice (DOJ), Office of Community Oriented Policing Services (the COPS Office). COPS Community Policing Development (CPD) Program awards provide funding to advance the practice of community policing in law enforcement agencies through knowledge resource products and services such as training and technical assistance, the development of innovative community policing strategies, applied research, guidebooks, and/or best practice documents.

According to the COPS Office, community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. For a complete definition, please see Appendix C Community Policing Defined.

This COPS Community Policing Development (CPD) Program Award Owner's Manual will assist your agency with the administrative and financial matters associated with your award. It was developed to ensure that all COPS CPD awardees are able to clearly understand and meet the requirements of their award. Please review this manual carefully because a failure to follow award requirements can have serious ramifications. Please do not hesitate to call your COPS Program Manager as listed in your agency's award package or the COPS Office Response Center at 800.421.6770 if you need assistance with the implementation of your award.

Thank you for providing us with the opportunity to work in partnership with you on this important project.



I. Award Acceptance, Terms, and Conditions

I. AWARD ACCEPTANCE, TERMS, AND CONDITIONS

To officially accept and begin your CPD Program award, your agency must review, sign, and return both sides of the original Award Document, and all award condition pages, to your assigned COPS Program Manager as identified in your award congratulatory letter by mail within 45 days of the date shown on the award congratulatory letter. Stamps and/or electronic signatures will not be accepted.

Your agency will **not** be able to draw down award funds until the COPS Office receives your original signed Award Document. For more information on drawing down award funds, please see Section IV, "Accessing Award Funds."

The Award Document

The Award Document is the document indicating your official award funding amount, the award number, the award conditions, and the award start and end dates.

The Award Document is preprinted with your agency's law enforcement and government executives' names and addresses. If this information is incorrect or has changed, please complete the Change of Information (COI) form online at www.cops.usdoj.gov through the Account Access option. If the law enforcement or government official has changed since the time of application, please have the current law enforcement executive and/or government executive for your agency sign the Award Document. **Please do not make corrections to the original Award Document (including the use of correction fluid). The COPS Office will not accept an altered Award Document.** Once you have reviewed your Award Document, please sign it, make a copy of **all** pages of the document for your records, and mail both sides of the original signed award, along with all award condition papers (copies cannot be accepted) with original signatures back to your assigned COPS Program Manager as identified in your award congratulatory letter within 45 days of the date shown on the award congratulatory letter. The award start date indicated on the Award Document means that your agency may be reimbursed for any allowable costs incurred on or after this date. The duration of your CPD Award is listed on your award document.

Your award number is in the following format: 2011-XX-XX-XXXX for FY2011 awards. The COPS Office tracks award information based upon this number. Therefore, it is important to have your agency's award number (and/or your agency's ORI number) readily available when corresponding with the COPS Office.

Your ORI number begins with your state abbreviation followed by five numbers and/or letters (e.g., VA00000). This number is assigned by the Federal Bureau of Investigation (FBI) for use in tracking information for the Uniform Crime Report (UCR). The COPS Office tracks programmatic award information based upon this ORI number. If your agency does not have an ORI number assigned by the FBI, the COPS Office assigns a non-official ORI code to use as an agency identifier (in such cases, the last two digits will be "ZZ"). If you have any questions regarding your award, please refer to your award number or your agency's ORI number when corresponding with the COPS Office.

Your OJP vendor number, in most circumstances, is your agency's nine- or thirteen-digit federal tax identification number assigned to you by the Internal Revenue Service. If your OJP vendor number differs from your tax identification number, the OJP vendor number is only to be used for administrative purposes in connection with this award program, and should not be used for Internal Revenue Service purposes.

Award Terms and Conditions

The award terms and conditions are listed on your agency's Award Document. By accepting this award, you are obtaining federal funds from the COPS Office. As part of that agreement, your agency acknowledges that it will comply with these terms and conditions (and, if applicable, any additional special conditions specific to your agency). The section that follows describes each of the award conditions in detail, their rationale, and their implications. It also addresses many frequently asked questions. If you have additional questions concerning any of these award conditions, please contact your COPS Program Manager as identified in your award congratulatory letter or call the COPS Response Center at 800.421.6770.

In limited circumstances, your award may be subject to special conditions that prevent your agency from drawing down or accessing award funds until the special conditions are satisfied as determined by the COPS Office. Any special conditions will be included with your award package. However, if you have questions about the special conditions, please contact your assigned COPS Program Manager.

Reasons for Award Conditions

The requirements of your CPD award are established within:

- The Public Safety Partnership and Community Policing Act of 1994 which established the COPS Office.
- Applicable rules, regulations and policies issued by the U.S. Department of Justice, Office of Management and Budget (OMB), the Government Accountability Office (GAO), and the United States Treasury.
- The specific CPD requirements established by the COPS Office.

A list of source documents for this booklet is provided in Appendix A. You may request copies of any source reference document from:

Office of Administration, Publication Unit
New Executive Office Building, Room G 236
Washington, DC 20503

COPS-specific documents may be requested directly from the COPS Office by calling your COPS Program Manager.

Review of Award Terms and Conditions

By signing the Award Document to accept this CPD award, your agency agrees to abide by the following award terms and conditions:

1. Award Owner's Manual

The awardee agrees to comply with the terms and conditions in this 2011 COPS Community Policing Development Program Award Owner's Manual; COPS statute (42 U.S.C. §. 3796dd, et seq.); 28 C.F.R. Part 66 or 28 C.F.R. Part 70 as applicable (governing administrative requirements for awards and cooperative agreements); 2 C.F.R. Part 225 (OMB Circular A-87), 2 C.F.R. Part 220 (OMB Circular A-2 1), 2 C.F.R. Part 230 (OMB Circular A- 122) and 48 C.F.R. Part 31.000 et seq. (FAR 31.2) as applicable (governing cost principles); OMB Circular A-133 (governing audits); representations made in the Community Policing Development Program grant application; the Cooperative Agreement; and all other applicable program requirements, laws, orders, regulations, or circulars.

Why This Condition:

This manual has been designed to inform you of the requirements, laws, regulations, and policies that apply to your award. Your agency will be responsible for the information and rules contained in this manual and for implementing your award in compliance with the applicable terms, conditions, and regulations. More detailed guidance regarding any particular award requirement or your agency's specific circumstances can be requested through your COPS Program Manager.

What You Should Do:

Please read the entire CPD Program Award Owner's Manual carefully prior to signing the Award Document. If you have any questions, please contact your COPS Program Manager. When accepting your award, you should ensure that the proper reporting and financial systems are in place to satisfy the award requirements.

2. Assurances and Certifications

The awardee acknowledges its agreement to comply with the Assurances and Certifications forms that were signed as part of its Community Policing Development Program application and any updated Assurances and Certifications forms included in your agency's award package.

Why This Condition:

Although the COPS Office has made every effort to simplify the process of applying for and receiving awards, several provisions of federal law require us to seek your assurances and certification regarding certain matters. Most of the assurances and certifications apply to all federal award programs.

What You Should Do:

Applicants to COPS award programs are required to sign the Assurances and Certifications forms at the time of application. Signing these documents assures the COPS Office that you have read, understood, and accepted the award terms and conditions outlined in the Assurances and Certifications. The COPS Office is required to keep the Assurances and Certifications forms containing the original signatures of the law enforcement executive and government executive named on the COPS Application Attachment to the SF-424. Please read these documents carefully as signatures on these documents are treated as a material representation of fact upon which reliance will be placed when the U.S. Department of Justice determines whether to award the covered award. Additional copies of the Assurances and Certifications forms are contained in Appendix B of this manual. If you have any questions about them, please contact your assigned COPS Program Manager via the COPS Response Center at 800.421.6770.

3. Allowable Costs

The funding under this project is for the payment of approved costs for Community Policing Development purposes. The allowable costs for which your agency's award has been approved are limited to those listed on the Financial Clearance Memorandum, which is included in your agency's award package.

*The Financial Clearance Memorandum specifies the costs that your agency is allowed to fund with your Community Policing Development award. It also describes any costs which have been disallowed after review of your proposed budget. **Your agency may not use Community Policing Development award funds for any costs that are not identified as allowable in the Financial Clearance Memorandum.***

Why This Condition:

COPS CPD Program funding may only be used to pay for items and services approved by the COPS Office as reflected in the Financial Clearance Memorandum (FCM). The 2011 COPS CPD Program funds are to be used to advance the practice of community policing in law enforcement agencies through the development of knowledge resource products and services such as training and technical assistance, the development of innovative community policing strategies, applied research, guidebooks, and/or best practice documents that are national in scope.

To be eligible for payment under this award, the purchase of approved items must be made on or after the award start date and comply with the guidelines described in Section IV, "Accessing Award Funds," of this manual. Section V, "Financial Record Maintenance," outlines the types of records you must keep to document that you followed this award condition. Purchases must also reflect the costs that were approved as shown in the FCM.

What You Should Do:

Refer to your FCM for the list of approved allowable cost categories. Listed below are the budget categories that may appear on your FCM. As long as funds are spent during the award period on the salaries and benefits, equipment and technology, supplies, travel, contracts/consultants, and other costs that were documented in your application's budget summary and were approved through the issuance of the FCM, this award condition will be satisfied. All awardees should keep and maintain the most recent, approved version of their 2011 CPD application.

Personnel (Salaries and Benefits)

Personnel expenses may be reimbursed for project activities that take place on or after the award start date. In addition, a position's salary must be reasonable for the services rendered, and must be paid to a person appointed under the law or rules governing hiring by your agency. Salary payments must be based on payroll records. Time and attendance records or the equivalent must support payroll records.

For awardees that are state, local, or tribal government entities, award-funded salary and benefit costs must supplement, not supplant (replace), locally-funded personnel costs that would have been funded even in the absence of this award. If any civilian personnel are employed on a part-time or temporary basis, then your agency must specify the percentage of time that each person is working solely on the project identified in your agency's CPD proposal.

Fringe benefits may be paid if they are part of a reasonable compensation package offered to your employees. Particular items of fringe benefits must fall within the categories authorized by the COPS Office. Authorized fringe benefits include FICA, Social Security, health insurance, life insurance, vacation, sick leave, retirement, worker's compensation, and unemployment insurance.

Equipment/Technology

To be eligible for payment under this award, the purchase of equipment and technology must occur on or after the award start date, the items must be those specifically applied for and approved by the COPS Office, and they must meet the guidelines described in 28 C.F.R. 66 or 28 C.F.R. 70, as applicable. Equipment or technology purchased on or after the award start date must be in addition to purchases that the awardee is obligated or funded to make in its current budget. Funds currently budgeted to purchase equipment or technology may not be reallocated to other purposes or reimbursed upon receiving the CPD award.

Supplies

All supplies must be solely used for the project identified in your project proposal. Reimbursements for office supplies that are consumed by routine administrative purposes instead of project-related activities are prohibited. Items must meet the guidelines described in 28 C.F.R. 66.33 or 28 C.F.R. 70.35, as applicable.

Travel/Training

Travel costs for transportation, lodging, subsistence, and related items are allowable under the CPD Program with prior approval from the COPS Office. For awardees subject to 2 C.F.R. Part 220 (OMB Circular A-21) Cost Principles for Educational Institutions; 2 C.F.R. Part 225 (OMB Circular A-87) Cost Principles for State, Local and Indian Tribal Governments; or 2 C.F.R. Part 230 (OMB Circular A-1 22) Cost Principles for Non-Profit Organizations, travel costs incurred directly by the awardee or costs incurred for project-related non-awardee travel will be reimbursed based upon the awardee's written institutional travel policy (if available) and if the costs are reasonable and allocable under the project. In the absence of an acceptable and available institutional travel policy, allowable per diem travel costs for lodging, meals, and incidentals will be reimbursed based on the established GSA per diem rates for the relevant geographic area. These rates can be found at www.gsa.gov. Allowable airfare travel costs will be reimbursed based upon the lowest discount commercial airfare, the federal government contract airfare, if authorized and available, or standard coach airfare.

For awardees subject to 48 C.F.R. Part 31.000, et seq. (FAR-31.2) Cost Principles for Commercial Organizations, travel costs incurred directly by the awardee will be reimbursed if the costs are reasonable and allocable under the project. Travel costs for lodging, meals, and incidental expenses may be reimbursed based upon per diem, actual expenses, or a combination of these methods, as long as the reimbursement rate does not exceed established GSA per diem rates as set forth in the Federal Travel Regulation. Transportation costs may be reimbursed based on mileage rates, actual costs incurred, or a combination of these methods. Allowable airfare travel costs will be reimbursed based upon standard coach fare, unless otherwise authorized in advance by the COPS Office.

The COPS CPD Program will fund award-related travel costs for the awardee agency or other (non-awardee) individuals to attend training and technical assistance conferences, seminars, or classes, or to visit a site specified in the application. Allowable expenses for award-related lodging, meals and incidental expenses that were included in the application have been approved by the COPS Office as part of the CPD award and final budget. Your agency should keep timely and accurate records of all travel expenses. If at any time these costs change, you should immediately contact your COPS Program Manager to modify your award.

Contracts/Consultants

Compensation for individual consultant services procured under a COPS award must be reasonable and allocable in accordance with OMB cost principles, and consistent with that paid for similar services in the marketplace. Unless otherwise approved by the COPS Office, consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. For consultant or contractor rates which exceed \$550 per day, the COPS Office requires written justification if the consultants or contractors are hired through a noncompetitive bidding process, and awardees must receive COPS Office approval of those rates before drawing down award funds. Determinations of approval will be made on a case-by-case basis.

Fringe benefits may be paid if they are part of a reasonable compensation package offered to your employees. Particular items of fringe benefits must fall within the categories authorized by the COPS Office. Authorized fringe benefits include FICA, Social Security, health insurance, life insurance, vacation, sick leave, retirement, worker's compensation, and unemployment insurance.

Other Costs

Project-related expenditures that do not conform to any of the category descriptions specified above were included in this section of your FCM. In addition, items that have a direct correlation to the overall success of an awardee's project objectives and are necessary for the project to reach full implementation will be considered on a case-by-case basis by the COPS Office.

For awardees that are state, local, or tribal government entities, requests may be made only for items or positions that are not otherwise budgeted with state, local, or Bureau of Indian Affairs (BIA) funds, and would not be funded in the absence of the CPD award.

If at any time you are unsure if an item is considered allowable or unallowable, please contact your COPS Program Manager for further assistance.

Please be advised that awardees may not use COPS funding for the same item or service also funded by another Department of Justice award.

Indirect Costs

Indirect cost rates are federally negotiated and approved rates that are based on audited and documented expenses that are approved to be included within an indirect cost rate. If applicable, during the award period, the awardee will submit all approved indirect cost rates, provisional and final, to the COPS Program Manager within 30 days of approval and receipt from the cognizant federal agency. It is important that awardees carefully track and update their indirect cost rates charged against your COPS award. You must make the COPS Office aware of changes in these approved rates throughout your award period.

4. Travel Costs

Travel costs for transportation, lodging and subsistence, and related items are allowable under the Community Policing Development Program with prior approval from the COPS Office. Payment for allowable travel costs will be in accordance with 2 C.F.R. Part 225 (OMB Circular A-87, Cost Principles for State, Local, and Indian Tribal Governments), 2 C.F.R. Part 220 (OMB Circular A-21, Cost Principles for Educational Institutions), 2 C.F.R. Part 230 (OMB Circular A-122, Cost Principles for Non-Profit Organizations), and 48 C.F.R. Part 31.000, et seq. (FAR-3 1.2, Cost Principles for Commercial Organizations), as applicable.

Why This Condition:

The COPS CPD Program will fund award-related travel costs for the awardee agency or other (non-awardee) individuals to attend training and technical assistance conferences, seminars, or classes, or to visit a site specified in the original application. Allowable expenses for award-related lodging, meals, and incidental expenses that were included in the application were approved by the COPS Office as part of your agency's CPD award and final budget. For more information, please refer to Award Condition #3 on page 6, "Allowable Costs."

What You Should Do:

Your agency should refer to your FCM for a list of approved travel costs and use CPD funds only for those approved travel costs incurred during the award period. In addition, your agency should keep timely and accurate records of all travel expenses. If at any time these costs change, you should immediately contact your COPS Program Manager to obtain an award modification.

5. Supplementing, Not Supplanting

State, local, and tribal governments awardees must use Community Policing Development funds to supplement, and not supplant, state, local, or Bureau of Indian Affairs (BIA) funds that are already committed or otherwise would have been committed for award purposes (hiring, training, purchases, and/or activities) during the grant period. In other words, state, local, and tribal government awardees may not use COPS funds to supplant (replace) state, local, or BIA funds that would have been dedicated to the COPS-funded item(s) in the absence of the COPS grant.

Why This Condition:

The COPS statutory nonsupplanting requirement mandates that award funds not be used to replace state or local funds (or, for tribal awardees, BIA funds) that would, in the absence of federal aid, be made available for the award purposes.

What You Should Do:

For state, local, and tribal awardees, CPD funds may not be used to pay for any item or cost funded under the award (equipment, personnel, training, etc.) if that item or cost was otherwise budgeted with state, local, or BIA funds. In addition, awardees may not reallocate state, local, or BIA funds from one area within the law enforcement budget to another as a result of receiving CPD award funds. If you have questions concerning this award term, and how it pertains to your project budget, please contact your COPS Program Manager.

6. Extensions

*Your agency may request an extension of the grant award period to receive additional time to implement your grant program. Such extensions do not provide additional funding. Only those awardees that can provide a reasonable justification for delays will be granted no-cost extensions. **Extension requests must be received prior to the end date of the award.***

Why This Condition:

Under federal regulations, requests to extend the award period require prior written approval from the COPS Office. Without an approved extension, your agency is not permitted to draw down federal funding for costs incurred beyond the official award end date. When justified, the COPS Office will seek to accommodate reasonable requests for no-cost time extensions to fully implement the COPS award.

What You Should Do:

The COPS Office will contact your agency during the last quarter of the award period to determine whether a no-cost time extension is needed. Requests to extend the award period must be received by the COPS Office before the official award end date. Failure to submit a request for a no-cost time extension by the end date may result in the immediate deobligation of any remaining award funds.

Please note that the project period of performance will be extended, if necessary, until the deliverable is considered final. If the award is set to expire, prior to the final approval of the deliverable, a no-cost extension will be executed for a reasonable amount of time for the awardee to complete the final deliverable.

7. Modifications

Occasionally, a change in an agency's fiscal or law enforcement situation necessitates a change in its Community Policing Development award. Award modifications under the Community Policing Development Program are evaluated on a case-by-case basis. All modification requests involving the purchase of new budget items must be approved, in writing, by the COPS Office prior to their purchase or implementation. In addition, please be aware that the COPS Office will not approve any modification request that results in an increase of federal funds.

Why This Condition:

The COPS Office realizes that agencies may need to reprogram award funds. Acceptable examples of such award modifications include purchasing additional equipment using cost-savings from approved items, or purchasing a different type of equipment due to changing needs. Under federal regulations, you are required to expend federal funds only as approved in the FCM. Any request to change or alter an award should be submitted to the COPS Office for prior approval, prior to their purchase or implementation. Without prior written approval, you must continue to implement your award as it was originally outlined and accepted by your agency. Reprogrammed funds must be allocated for items covered within the scope of the original intent of the cooperative agreement. Please be advised that reprogramming requests for unallowable costs will not be approved.

Your agency may reprogram its budget up to an aggregate (over the course of your project) of 10 percent of the total project cost without prior written approval from the COPS Office. However, you should notify your COPS Program Manager of any reprogramming that falls below the 10 percent threshold as well. Once the reprogramming of funds totals an aggregate of 10 percent or more of the award, your agency must seek **prior** written approval from the COPS Office for any additional budget modification requests.

What You Should Do:

You are required to notify your COPS Program Manager if you determine that your agency will need to reprogram award funds. If your modification exceeds an aggregated (over the course of your project) 10 percent of your overall award, you must submit your request in writing to the COPS Office on official letterhead that includes:

- ORI number
- Award number
- Details of the original award
- Revised budget detail worksheets that reflect all changes
- Revised budget narrative of the proposed changes, including each new item or activity proposed, and how it relates to the overall project

Please contact your COPS Program Manager to receive Modified Budget Detail Worksheets and further direction on any additional requirements that may apply to your modification request. The COPS Office will then evaluate your request and notify your agency of our decision in writing. Implementation of the modified award budget may begin following written approval from the COPS Office. Please note that modification approvals for active awards will be accompanied by a modified Financial Clearance Memo reflecting the approved changes.

8. Evaluations

The COPS Office may conduct monitoring or sponsor national evaluations of the COPS Community Policing Development Program. The awardee agrees to cooperate with the monitors and evaluators.

Why This Condition:

The Public Safety Partnership and Community Policing Act of 1994 states that evaluations of the program may be carried out or commissioned by the Attorney General for the furtherance of the purposes of the Act. The COPS Office conducts evaluations to determine what programs are working, how programs may be improved, and why certain programs are more successful than others. Specifically, the COPS Office may assess the way in which your agency implements its CPD award. COPS staff and/or evaluators may study the effectiveness of funded programs, projects, and activities. Evaluators may collect information about the programs' effect on crime, victims of crime, and the quality of life in communities. In addition, they may ask questions about the challenges encountered during project implementation, how residents feel about community policing, and how police feel about their work. This information will be useful to other communities and police agencies across the country.

What You Should Do:

When evaluations are undertaken, you may be contacted in writing with specific requests for information. In general, evaluators may need to speak with individuals in your agency or department, observe activities, and obtain written reports about and from your agency or department. You will be asked to facilitate any site visits and information-gathering activities. In addition, you will be asked to provide accurate and timely information about your award activities. You should fully comply with any requests made regarding these evaluations.

9. Reports

To assist the COPS Office in the monitoring of your award, your agency will be responsible for submitting periodic programmatic progress reports and quarterly financial reports.

Why This Condition:

The Public Safety Partnership and Community Policing Act of 1994 and other federal regulations and policies require that financial assistance provided by the federal government be monitored carefully to ensure the proper use of federal funds. In addition, the COPS Office seeks to document, on a continuing basis, the progress of our programs and awardees.

What You Should Do:

This award condition is designed to make your agency aware of reporting requirements associated with CPD awards. All reports should be submitted to the COPS Office within the deadlines given to avoid suspension or possible termination of award funds or other remedial actions.

10. Grant Monitoring Activities

Federal law requires that awardees receiving federal funding from the COPS Office must be monitored to ensure compliance with their grant conditions and other applicable statutory regulations. The COPS Office is also interested in tracking the progress of our programs and the advancement of community policing. Both aspects of grant implementation—compliance and programmatic benefits—are part of the monitoring process coordinated by the U.S. Department of Justice. Award monitoring activities conducted by the COPS Office include site visits, office-based grant reviews, alleged noncompliance reviews, financial and programmatic reporting, and audit resolution. As a COPS Community Policing Development awardee, you agree to cooperate with and respond to any requests for information pertaining to your grant.

Why This Condition:

The Public Safety Partnership and Community Policing Act of 1994 states that each award program must contain a monitoring component. The COPS Office actively monitors how awardees are adhering to COPS award requirements and develops the best technical assistance based on this feedback.

What You Should Do:

Your agency may be required to accommodate routine and non-routine efforts by the COPS Office, or an entity designated by the COPS Office, to examine your agency's use of federal funds, both programmatically and financially. The most common ways are:

1. **Site Visits**—The COPS Office conducts awardee site visits to ensure compliance with award terms and conditions. These visits also provide firsthand observation of the awardee's community policing strategies. Promising practices identified during site visits are documented and may be shared with the law enforcement community. Technical assistance and follow-up actions are conducted to address potential and actual vulnerabilities. The purpose of site visits is therefore three-fold: review community policing activities, ensure awardee compliance, and provide customer service and technical assistance. If selected, you will be notified in writing in advance of any on-site review of your COPS awards. This review is generally performed over one or more days and also provides an opportunity for your agency representatives to seek assistance on any award implementation issues. Your agency will be notified in writing of the results and any action required to remedy identified award violations.
2. **Office-Based Grant Reviews (OBGRs)**—In lieu of a site visit, certain awards are selected for a review conducted at the COPS Office. If selected, your agency will be contacted at the start of this review and our staff will work with your agency to correct any award problems or deficiencies through telephone, e-mail, fax, and/or written correspondence with your agency.
3. **Complaints**—The COPS Office responds to complaints from citizens, labor associations, media, and other sources. Written complaints or allegations are reviewed by the COPS Office Grant Monitoring Division, and may result in a review of your agency's awards to determine compliance with award conditions.

Awardees are responsible for remedying any award noncompliance that is identified through these or other monitoring or auditing activities. Remedies for noncompliance may include, but are not limited to: suspending award funding, repaying misused award funds, voluntary withdrawal from or involuntary termination of remaining award funds, and bars from receiving future COPS awards. To avoid findings of noncompliance, awardees are strongly encouraged to contact the COPS Office at any time during the life of a COPS award with questions concerning award requirements and also to maintain all relevant documentation that may demonstrate award compliance. For more information, please contact the COPS Office Grant Monitoring Division at 800.421.6770 or at AskCopsRC@usdoj.gov.

11. Equal Employment Opportunity Plan (EEO Plan)

All recipients of funding from the COPS Office must comply with the federal regulations pertaining to the development and implementation of an Equal Employment Opportunity Plan (28 C.F.R. Part 42 subpart E).

Why This Condition:

It is the experience of the Justice Department in implementing its responsibilities under the Omnibus Crime Control and Safe Streets Act of 1968 (Safe Streets Act), the statute that funds the COPS Office, that "the full and equal participation of women and minority individuals in employment opportunities in the criminal justice system is a necessary component to the Safe Streets Act's program to reduce crime and delinquency in the United States" (28 C.F.R. § 42.301). EEO Plans do not impose quotas or hiring requirements on recipients.

What You Should Do:

The obligations to comply with the EEO Plan requirement differ depending on your organization's legal status, the number of its employees, and the amount of the award.

If your organization received an award for less than \$25,000; or if your organization has less than 50 employees, regardless of the amount of the award; or if your organization is a medical institution, educational institution, nonprofit organization, or Indian Tribe, then your organization is exempt from the EEO Plan requirement. However, your organization must complete Section A of the Certification Form, which explains that your organization is eligible for this exemption, and then return the form to the **Office for Civil Rights (OCR), Office of Justice Programs, U.S. Department of Justice, 810 7th Street, N.W., Washington, DC 20531**. The Certification Form can be found at www.ojp.usdoj.gov/about/ocr/eeop.htm. Recipients that are exempt from the EEO Plan requirement are still responsible for complying with all applicable federal civil rights laws that prohibit recipients from discriminating in employment or in the delivery of services or benefits.

If your organization is a governmental agency or a business *and* has received a single award between \$25,000 and \$500,000 *and* has 50 or more employees (counting both full- and part-time employees but excluding political appointees), then your organization has to prepare an EEO Plan Short Form, but it does not have to submit the EEO Plan Short Form to the OCR for review. Instead, your organization has to maintain the EEO Plan Short Form on file and make it available to the OCR for review on request. For assistance in developing an EEO Plan Short Form, please consult OCR's website at www.ojp.usdoj.gov/about/ocr/eeop.htm. You may also request technical assistance from an EEO Plan specialist at the OCR by calling 202.307.0690. In addition, your organization has to complete Section B of the Certification Form, which explains that your organization is eligible for the exemption from the submission requirement, and your organization must return the form to the OCR at the above address. The Certification Form can be found at www.ojp.usdoj.gov/about/ocr/eeop.htm.

If your organization is a governmental agency or a business *and* has received a single award for \$500,000 or more *and* has 50 or more employees (counting both full- and part-time employees but excluding political appointees), then it has to prepare an EEO Plan Short Form and submit it for review to the OCR at the above address within 60 days of the notification of the award. For assistance in developing an EEO Plan Short Form, please consult OCR's website at www.ojp.usdoj.gov/about/ocr/eeop.htm. You may also request technical assistance from an EEO Plan specialist at the OCR by calling 202.307.0690.

12. Criminal Intelligence Systems

Awardees using Community Policing Development funds to operate an interjurisdictional criminal intelligence system must comply with operating principles of 28 C.F.R. Part 23. The awardee acknowledges that it has completed, signed and submitted with its grant application the relevant Special Condition certifying its compliance with 28 C.F.R. Part 23.

Why This Condition:

If your agency receives funding for equipment or technology that will be used to operate an interjurisdictional criminal intelligence system, you must comply with the operating principles found at 28 C.F.R. Part 23. An "interjurisdictional criminal intelligence system" is generally defined as a system that receives, stores, analyzes, and exchanges or disseminates data regarding ongoing pre-arrest criminal activities (examples of such activities include, but are not limited to, loan sharking, drug or stolen property trafficking, gambling, extortion, smuggling, bribery, and public corruption) and shares this data with other law enforcement jurisdictions. 28 C.F.R. Part 23 contains operating principles for these interjurisdictional criminal information systems that protect individual privacy and constitutional rights.

If your agency will use CPD award funds simply to operate a single agency database (or other unrelated forms of technology) and will not share criminal intelligence data with other jurisdictions, 28 C.F.R. Part 23 does not apply to this award.

What You Should Do:

All CPD awardees were required to agree to the Criminal Intelligence Systems/28 C.F.R. Part 23 Compliance Special Condition as part of their application proposal so the COPS Office can track which agencies intend to use their award funds to operate interjurisdictional criminal intelligence systems. If your agency intends to use award funds to operate an interjurisdictional criminal intelligence system, you should have indicated this in your application and certified your agency's agreement to comply with the operating principles found at 28 C.F.R. Part 23. Your agency now must comply with 28 C.F.R. Part 23 in operating the interjurisdictional criminal intelligence system funded through your CPD award.

13. Sole Source Justification

Awardees who have been awarded funding for the procurement of an item (or group of items) or service in excess of \$100,000 and who plan to seek approval for use of a noncompetitive procurement process must provide a written sole source justification to the COPS Office for approval prior to obligating, expending, or drawing down award funds for that item.

Why This Condition:

In general, award recipients are required to procure funded items through open and free competition. However, in some instances, awardees may have already determined that competition is not feasible.

What You Should Do:

If you have received an award for an item (or group of items) or service in excess of \$100,000 and have already determined that the award of a contract through a competitive process is infeasible, you must provide a written justification that explains why it is necessary to contract noncompetitively.

The initial determination that competition is not feasible can be made if one of the following circumstances exists:

1. The item (or group of items) or service is available only from a single source;
2. Public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; or
3. Competition is determined inadequate after solicitation of a number of sources.

The COPS Office will review your request and the supporting information that you provide and will make a determination as to whether or not an exception can be awarded to the general rule regarding competition. If submitting a sole source justification request to the COPS Office, please use the format described in Section III, "Procurement Process."

14. Employment Eligibility

The awardee agrees to complete and keep on file, as appropriate, a Bureau of Citizenship and Immigration Services Employment Eligibility Verification Form (I-9). This form is to be used by recipients of federal funds to verify that persons are eligible to work in the United States.

Why This Condition:

Under federal immigration law, all employers are required to take certain steps to ensure that persons that are hired are legally permitted to work in the United States. The Bureau of Citizenship and Immigration Services Employment Eligibility Verification Form (I-9) outlines the types of documents that an employer should review to confirm that a new hire is eligible for employment.

What You Should Do:

You do not need to submit any documentation to the COPS Office to satisfy this condition. Rather, you should complete and maintain the I-9 forms for all new employees under the guidelines set forth by the Bureau of Citizenship and Immigration Services. For further information about this requirement, you may contact the Bureau's Office of Business Liaison at 800.357.2099 or the National Customer Service Center at 800.375.5283.

15. State Information Technology Point of Contact

The awardee agrees to ensure that the appropriate State Information Technology Point of Contact receives written notification regarding any information technology project funded by this Community Policing Development award during the obligation and expenditure period. This is to facilitate communication among local and state governmental entities regarding various information technology projects being conducted with these grant funds. In addition, the awardee agrees to maintain an administrative file documenting the meeting of this requirement. For a list of State Information Technology Points of Contact, go to <http://it.ojp.gov/default.aspx?area=policyAndPractice&page=1046>.

Why This Condition:

The COPS Office is committed to promoting communication between state and local law enforcement.

What You Should Do:

Upon receiving the award, your agency should contact your State Information Technology Point of Contact for further guidance.

The COPS Office is committed to avoiding duplication of existing law enforcement information-sharing networks or IT systems that involve interagency connectivity between jurisdictions. Therefore, such COPS-funded systems should employ, to the extent possible, existing systems such as Law Enforcement Online (LEO), Regional Information Sharing Systems (RISS), Joint Regional Information Exchange System (JRIS), etc., as the communication backbone to achieve interstate connectivity.

16. False Statements

False statements or claims made in connection with COPS grants may result in fines, imprisonment, or debarment from participating in federal grants or contracts, and/or any other remedy available by law.

Why This Condition:

This condition advises recipients of the consequences of submitting false claims or statements on applications, financial and programmatic reports, or other award documents.

What You Should Do:

Ensure that all documentation related to your agency's receipt and use of award funding (award applications, progress reports, Federal Financial Reports, etc.) is true and accurate.

17. Public Release Information

The awardee agrees to submit one copy of all reports and proposed publications resulting from this award twenty (20) days prior to public release. Any publications (written, curricula, visual, sound, or websites) or computer programs, whether or not published at government expense, shall contain the following statement: "This project was supported by Cooperative Agreement Number 2011-XX-XX-XXXX awarded by the Office of Community Oriented Policing Services, U.S. Department of Justice. The opinions contained herein are those of the author(s) and do not necessarily represent the official position or policies of the U.S. Department of Justice. References to specific agencies, companies, products, or services should not be considered an endorsement by the author(s) or the U.S. Department of Justice. Rather, the references are illustrations to supplement discussion of the issues."

Why This Condition:

The COPS Office wants to ensure the quality, objectivity, utility, and integrity of information in funded projects that are disseminated to the public. However, award-funded reports and publications are not official federal documents and should not be construed to reflect the official policy or position of the DOJ.

In addition, the COPS Office reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use, for federal government purposes, the following: (1) the copyright in any work developed under the CPD award, subaward, or contract, and (2) any copyright to which an award recipient, subawardee, or a contractor purchases ownership with support from the CPD award.

What You Should Do:

Ensure that all publications (where applicable) relating to your COPS CPD award contain the required statement listed above.

In addition, the awardee is responsible for acquiring the rights, and ensuring that its subcontractors/ authors acquire the rights, to copyrighted material for inclusion in DOJ publications or other products or deliverables that are developed under this cooperative agreement, including the payment of required fees. All licensing, publishing, or similar agreements with a copyright holder, publisher, or other relevant party shall include provisions giving the Federal Government a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, the publication for federal government purposes.

18. News Media

The awardee agrees to comply with the COPS Office policy on contact with the news media. The policy establishes the COPS Office External Affairs Division as the principal point of contact for the news media for issues relevant to the COPS Office and/or parameters of the award. The awardee agrees to refer all media inquiries on these topics directly to the COPS Office External Affairs Division at 202.514.9079.

Why This Condition:

The COPS Office External Affairs Division will coordinate contacts with the news media, provide supplemental information that may be helpful to you and the media outlet, and make the appropriate DOJ offices and personnel aware of pending articles and interviews.

What You Should Do:

If you are contacted by a media outlet seeking information, an interview, or other support related to your COPS Office project, please refer the requesting outlet to the COPS Office External Affairs Division at 202.514.9079.

19. Paperwork Reduction Act (PWRA)

The awardee agrees, if required, to submit all surveys, interview protocols, and other information collections funded by this award to the COPS Office for submission to the Office of Management and Budget (OMB) for clearance under the Paperwork Reduction Act (PWRA) of 1995.

Why This Condition:

The purpose of the Paperwork Reduction Act is to reduce, minimize and control paperwork burdens on the public and to maximize the practical utility and public benefit of information created, collected, disclosed, maintained, used, shared, and disseminated by or for the federal government. 5 C.F.R. § 1320.1.

A collection of information undertaken by an awardee is considered to be conducted or sponsored by a federal agency only if (1) the awardee is conducting the collection of information at the specific request of the agency or (2) the terms and conditions of the award require specific approval by the agency of the collection of information or the collection procedures. 5 C.F.R. § 1320.3(d).

What You Should Do:

When surveys, interviews, and other methods of information collection are undertaken by you in furtherance of the objectives of the award, you should contact your COPS Program Manager. The COPS Program Manager will inform you whether OMB approval of the information collection method is required and of the procedures necessary to obtain this approval. OMB approval may take several months to receive, thus awardees are advised to allow ample time for processing of this request.

20. Human Subjects Research

The awardee agrees to comply with the provisions of the U.S. Department of Justice's common rule regarding Protection of Human Subjects, 28 C.F.R. Part 46, prior to the expenditure of Federal funds to perform such activity(ies), if applicable. The awardee also agrees to comply with 28 C.F.R. Part 22 regarding the safeguarding of individually identifiable information collected from research participants.

Why This Condition:

Protections for human subjects of research are required under DOJ regulations at 28 C.F.R. Part 46. This regulation constitutes the Federal Policy (Common Rule) for the Protection of Human Subjects. Each institution engaged in (nonexempt) COPS-supported human subjects research must provide a written assurance of compliance, satisfactory to the COPS Office, that it will comply with the DOJ human subjects regulations.

What You Should Do:

If any part of your CPD project contains research or statistical activities which involve human subjects that are not covered by an exemption set forth in 28 C.F.R. Section 46.101(b)(1-6), you should ensure that you meet the provisions of the DOJ's common rule regarding human subjects research risk protections, 28 C.F.R. Part 46, prior to the expenditure of federal funds to perform such activity(ies). By signing the award document, you also agree to comply with 28 C.F.R. Part 22 regarding the safeguarding of individually identifiable information collected from research participants.

21. Copyright

If applicable, U.S. Department of Justice regulations permit an awardee to copyright any work that is subject to copyright and was developed, or for which ownership was purchased, under an award. The awardee agrees that the COPS Office reserves a royalty-free, nonexclusive and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, for Federal Government purposes: (1) the copyright in any work developed under the Community Policing Development award, subaward, or contract; and (2) any rights of copyright to which an awardee, subawardee, or a contractor purchases ownership with support from Community Policing Development funds. The awardee also agrees that it is responsible for acquiring the rights, and ensuring that its subcontractors/authors acquire the rights, to copyrighted material for inclusion in U.S. Department of Justice publications and other products and deliverables that are developed under the award, including the payment of required fees.

When appropriate, U.S. Department of Justice publications and other products and deliverables developed under the Community Policing Development award should contain the following copyright notice:

"Copyright © [year work was published] [name of copyright owner]. The U.S. Department of Justice reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use, and authorize others to use, this publication for Federal Government purposes. This publication may be freely distributed and used for noncommercial and educational purposes only."

Why This Condition:

DOJ regulations allow the recipient of a COPS Office award to copyright any work that is subject to copyright and was developed, or for which ownership was purchased, under an award.

As a federal government agency whose activities include producing and disseminating law enforcement materials to advance public safety through community policing across the nation, the COPS Office has an interest in making your deliverables and products widely available and accessible to the public. The COPS Office may make available for reproduction any material developed under the award by any means, including a DOJ website, a hard copy(s), or in electronic form(s), without restriction. While the awardee owns the copyright in a COPS-funded work, the COPS Office reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use and to authorize others to use for federal government purposes, the following: (1) the copyright in any work developed under the award, subaward, or contract, and (2) any copyright to which an awardee, subawardee, or contractor purchases ownership with financial support from award funds. 28 C.F.R. § § 66.34, 70.36(a).

What You Should Do:

The awardee is responsible for acquiring the rights, and ensuring that its subcontractors/authors acquire the rights, to copyrighted material for inclusion in DOJ publications or other products or deliverables that are developed under this cooperative agreement, including the payment of required fees. All licensing, publishing, or similar agreements with a copyright holder, publisher, or other relevant party shall include provisions giving the Federal Government a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, the publication for Federal Government purposes.

To help protect against unauthorized use, COPS-funded publications and other products or deliverables should contain the above-referenced copyright notice when appropriate.

If applicable, the awardee may copyright work that was developed, or for which ownership was purchased, under an award. However, please be advised that the DOJ is a nonexclusive licensee and only the legal or beneficial owner of an exclusive right under a copyright is entitled to institute an infringement action. An awardee should therefore consult its own legal counsel with any copyright infringement questions. For more information about registering a copyright, please visit the U.S. Copyright Office at www.copyright.gov.

22. Additional High-Risk Grantee Requirements

The recipient agrees to comply with any additional requirements that may be imposed during the grant performance period if the awarding agency determines that the recipient is a high-risk awardee (28 C.F.R. Parts 66 and 70).

Why This Condition:

The Uniform Administrative Requirements for Awards and Cooperative Agreements to State and Local Governments, 28 C.F.R. 66.12, and for Institutions of Higher Education, Hospitals and Other Non-Profit Organizations, 28 C.F.R. 70.14, provide that an awardee or applicant may be considered "high risk" if the Department of Justice determines that there is unsatisfactory performance, financial or administrative instability, nonconformity with award terms and conditions, or other lack of responsibility. In such cases, the DOJ may impose special conditions or restrictions that may include requiring the production of documentation, financial award administration training, on-site monitoring, prior approval for expenditure of funds, quarterly progress reports, separate bank accounts, or other requirements.

What You Should Do:

In order to obtain a COPS award, recipients must agree to comply with any additional requirements that may be imposed during the award performance period if the awarding agency determines that the recipient is a high-risk awardee.

23. Central Contractor Registration and Universal Identifier Requirements

The Office of Management and Budget requires Federal agencies to include the following standard award term in all grants and cooperative agreements made on or after October 1, 2010:

A. Requirement for Central Contractor Registration (CCR)

Unless you are exempted from this requirement under 2 C.F.R. 25.110, you as the recipient must maintain the currency of your information in the CCR until you submit the final financial report required under this award or receive the final payment, whichever is later. This requires that you review and update the information at least annually after the initial registration, and more frequently if required by changes in your information or another award term.

B. Requirement for Data Universal Numbering System (DUNS) Numbers

If you are authorized to make subawards under this award, you:

- 1. Must notify potential subrecipients that no entity (see definition in paragraph C of this award term) may receive a subaward from you unless the entity has provided its DUNS number to you.*
- 2. May not make a subaward to an entity unless the entity has provided its DUNS number to you.*

C. Definitions

For purposes of this award term:

1. *Central Contractor Registration (CCR)* means the federal repository into which an entity must provide information required for the conduct of business as a recipient. Additional information about registration procedures may be found at the CCR Internet site at www.ccr.gov.
2. *Data Universal Numbering System (DUNS) number* means the nine- or thirteen-digit number established and assigned by Dun and Bradstreet, Inc. (D&B) to uniquely identify business entities. A DUNS number may be obtained from D&B by telephone (866.705.5711) or the Internet at <http://fedgov.dnb.com/webform>.
3. *Entity*, as it is used in this award term, means all of the following, as defined at 2 C.F.R part 25, subpart C:
 - a. A governmental organization, which is a state, local government, or Indian Tribe;
 - b. A foreign public entity;
 - c. A domestic or foreign nonprofit organization;
 - d. A domestic or foreign for-profit organization; and
 - e. A federal agency, but only as a subrecipient under an award or subaward to a non-federal entity.
4. *Subaward*:
 - a. This term means a legal instrument to provide support for the performance of any portion of the substantive project or program for which you received this award and that you as the recipient award to an eligible subrecipient.
 - b. The term does not include your procurement of property and services needed to carry out the project or program (for further explanation, see Sec. __.210 of the attachment to OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations").
 - c. A subaward may be provided through any legal agreement, including an agreement that you consider a contract.
5. *Subrecipient means an entity that*:
 - a. Receives a subaward from you under this award; and
 - b. Is accountable to you for the use of the federal funds provided by the subaward.

Why This Condition:

The purpose of this standard award term is to ensure government-wide uniformity in establishing the DUNS number as the universal identifier for federal financial assistance applicants, as well as recipients and their direct subrecipients (if applicable), and to establish the CCR as the repository for standard information about applicants and recipients.

What You Should Do:

At the time of award application, your agency was required to provide its DUNS number and be registered in the CCR database.

Your agency should continue to use the same DUNS number provided in your award application and update, as needed, the information associated with that DUNS number. If your agency is authorized to make subawards under its award, your agency may make subawards only to entities that have DUNS numbers. For more information about your DUNS number, please contact D&B using the toll-free number 866.705.5711 or visit <http://fedgov.dnb.com/webform>.

Your agency must maintain active registration and current information in the CCR until you submit the final financial report or receive the final payment under your award, whichever is later. **Your agency must review and update its CCR information at least once per year to maintain an active registration status.** For more information about CCR registration, please visit www.ccr.gov.

24. Reporting Subawards and Executive Compensation

The Office of Management and Budget requires federal agencies to include the following standard award term in all grants and cooperative agreements made on or after October 1, 2010:

a. *Reporting of first-tier subawards.*

1. *Applicability.* Unless you are exempt as provided in paragraph d. of this award term, you must report each action that obligates \$25,000 or more in federal funds that does not include Recovery funds (as defined in section 1512(a)(2) of the American Recovery and Reinvestment Act of 2009, Pub. L. 111-5) for a subaward to an entity (see definitions in paragraph e. of this award term).

2. *Where and when to report.*

i. You must report each obligating action described in paragraph a.1. of this award term to www.fsrs.gov.

ii. For subaward information, report no later than the end of the month following the month in which the obligation was made. (For example, if the obligation was made on November 7, 2010, the obligation must be reported by no later than December 31, 2010.)

3. *What to report.*

i. You must report the information about each obligating action that the submission instructions posted at www.fsrs.gov specify.

b. *Reporting Total Compensation of Recipient Executives.*

1. *Applicability and what to report.* You must report total compensation for each of your five most highly compensated executives for the preceding completed fiscal year, if—

i. the total federal funding authorized to date under this award is \$25,000 or more;

ii. in the preceding fiscal year, you received—

(A) 80 percent or more of your annual gross revenues from federal procurement contracts (and subcontracts) and federal financial assistance subject to the Transparency Act, as defined at 2 C.F.R. 170.320 (and subawards); and

(B) \$25,000,000 or more in annual gross revenues from Federal procurement contracts (and subcontracts) and federal financial assistance subject to the Transparency Act, as defined at 2 C.F.R. 170.320 (and subawards); and

iii. The public does not have access to information about the compensation of the executives through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986. (To determine if the public has access to the compensation information, see the U.S. Security and Exchange Commission total compensation filings at www.sec.gov/answers/execomp.htm.)

2. *Where and when to report.* You must report executive total compensation described in paragraph b.1. of this award term:

i. As part of your registration profile at www.ccr.gov.

ii. By the end of the month following the month in which this award is made, and annually thereafter.

c. *Reporting of Total Compensation of Subrecipient Executives.*

1. *Applicability and what to report.* Unless you are exempt as provided in paragraph d. of this award term, for each first-tier subrecipient under this award, you shall report the names and total compensation of each of the subrecipient's five most highly compensated executives for the subrecipient's preceding completed fiscal year, if—
 - i. in the subrecipient's preceding fiscal year, the subrecipient received—
 - (A) 80 percent or more of its annual gross revenues from federal procurement contracts (and subcontracts) and federal financial assistance subject to the Transparency Act, as defined at 2 C.F.R. 170.320 (and subawards); and
 - (B) \$25,000,000 or more in annual gross revenues from federal procurement contracts (and subcontracts), and federal financial assistance subject to the Transparency Act (and subawards); and
 - ii. The public does not have access to information about the compensation of the executives through periodic reports filed under section 13(a) or 15(d) of the Securities Exchange Act of 1934 (15 U.S.C. 78m(a), 78o(d)) or section 6104 of the Internal Revenue Code of 1986. (To determine if the public has access to the compensation information, see the U.S. Security and Exchange Commission total compensation filings at www.sec.gov/answers/execomp.htm.)
2. *Where and when to report.* You must report subrecipient executive total compensation described in paragraph c.1. of this award term:
 - i. To the recipient.
 - ii. By the end of the month following the month during which you make the subaward. For example, if a subaward is obligated on any date during the month of October of a given year (i.e., between October 1 and 31), you must report any required compensation information of the subrecipient by November 30 of that year.

d. *Exemptions*

If, in the previous tax year, you had gross income, from all sources, under \$300,000, you are exempt from the requirements to report:

- i. Subawards, and
- ii. The total compensation of the five most highly compensated executives of any subrecipient.

e. *Definitions.* For purposes of this award term:

1. *Entity* means all of the following, as defined in 2 C.F.R. part 25:
 - i. A governmental organization, which is a state, local government, or Indian tribe;
 - ii. A foreign public entity;
 - iii. A domestic or foreign nonprofit organization;
 - iv. A domestic or foreign for-profit organization;
 - v. A federal agency, but only as a subrecipient under an award or subaward to a non-federal entity.
2. *Executive* means officers, managing partners, or any other employees in management positions.
3. *Subaward:*
 - i. This term means a legal instrument to provide support for the performance of any portion of the substantive project or program for which you received this award and that you as the recipient award to an eligible subrecipient.
 - ii. The term does not include your procurement of property and services needed to carry out the project or program (for further explanation, see Sec. II .210 of the attachment to OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations").
 - iii. A subaward may be provided through any legal agreement, including an agreement that you or a subrecipient considers a contract.

4. *Subrecipient means an entity that:*

- i. Receives a subaward from you (the recipient) under this award; and
- ii. Is accountable to you for the use of the federal funds provided by the subaward.

5. *Total compensation means the cash and noncash dollar value earned by the executive during the recipient's or subrecipient's preceding fiscal year and includes the following (for more information see 17 C.F.R. 229.402(c)(2)):*

- i. *Salary and bonus.*
- ii. *Awards of stock, stock options, and stock appreciation rights.* Use the dollar amount recognized for financial statement reporting purposes with respect to the fiscal year in accordance with the Statement of Financial Accounting Standards No. 123 (Revised 2004) (FAS 123R), Shared Based Payments.
- iii. *Earnings for services under non-equity incentive plans.* This does not include group life, health, hospitalization, or medical reimbursement plans that do not discriminate in favor of executives, and are available generally to all salaried employees.
- iv. *Change in pension value.* This is the change in present value of defined benefit and actuarial pension plans.
- v. *Above-market earnings on deferred compensation which is not tax-qualified.*
- vi. Other compensation, if the aggregate value of all such other compensation (e.g., severance, termination payments, value of life insurance paid on behalf of the employee, perquisites or property) for the executive exceeds \$10,000.

Why This Condition:

To further federal spending transparency, the Federal Funding Accountability and Transparency Act of 2006 (FFATA) requires, among other things, that information on federal awards (federal financial assistance and expenditures) be made available to the public via a single, searchable website, which is www.USASpending.gov. Awardees are responsible for reporting their applicable executive compensation and subaward information and the award term provides guidance to report the related information, as required by FFATA.

What You Should Do:

At the time of award application, your agency was asked to ensure that it has the necessary processes and systems in place to comply with the applicable subaward and executive compensation reporting requirements should it receive funding. If your agency received awards of \$25,000 or more, you are required to report award information on any first-tier subawards totaling \$25,000 or more, and, in certain cases, to report information on the names and total compensation of the five most highly compensated executives of the recipient and first-tier subrecipients. The FFATA Subaward Reporting System (FSRS), accessible via the Internet at www.fsr.gov, is the reporting tool that your agency will use to capture and report subaward information and any executive compensation data required by FFATA. The subaward information entered in FSRS will then be displayed on www.USASpending.gov associated with your agency's award, furthering federal spending transparency.

For additional information regarding the executive compensation and subaward reporting requirements, please see Vol. 75, No. 177 (September 14, 2010) of the Federal Register, www.gpo.gov/fdsys/pkg/FR-2010-09-14/pdf/2010-22705.pdf.

25. Federal Civil Rights Laws

As a condition of receipt of federal financial assistance, you acknowledge and agree that you will not (and will require any subgrantees, contractors, successors, transferees, and assignees not to), on the ground of race, color, religion, national origin (which includes providing limited English proficient persons meaningful access to your programs), sex, disability or age, unlawfully exclude any person from participation in, deny the benefits of or employment to any person, or subject any person to discrimination in connection with any programs or activities funded in whole or in part with federal funds. These civil rights requirements are found in the non-discrimination provisions of Title VI of the Civil Rights Act of 1964, as amended (42 U.S.C. § 2000d); the Omnibus Crime Control and Safe Streets Act of 1968, as amended (42 U.S.C. § 3789d); Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794); the American with Disabilities Act (ADA) of 1990, as amended (42 U.S.C. §§ 12101-12213, 47 U.S.C. §§ 225, 611); the Age Discrimination Act of 1975 (42 U.S.C. § 6101, et seq.); Title IX of the Education Amendments of 1972, as amended (20 U.S.C. 1681 et seq.); the corresponding DOJ regulations implementing those statutes at 28 C.F.R. part 42 (subparts C, D, E, G and I); and the regulations implementing the ADA, as revised (28 C.F.R. parts 35 and 36; 29 C.F.R. parts 1630, 1640, 1641; 47 C.F.R. §§ 64.601-606, 611, and 613; 49 C.F.R. parts 37 and 38). You also agree to comply with Executive Order 13279 Equal Treatment for Faith-Based Organizations and its implementing regulations at 28 C.F.R. Part 38, which requires equal treatment of religious organizations in the funding process and nondiscrimination of beneficiaries by Faith-Based organizations on the basis of belief or non-belief.

Why This Condition:

In establishing financial assistance programs, Congress linked the receipt of federal funding to compliance with federal civil rights laws. As a result, awardees are required to comply with the civil rights requirements found in the non-discrimination provisions referenced above. A hold may be placed on your award if it is deemed that your agency is not in compliance with federal civil rights laws and/or is not cooperating with an ongoing federal civil rights investigation. If a hold is placed on your award, you will not be able to obligate or draw down federal funds under your agency's COPS award until you comply with federal civil rights laws and/or cooperate with any ongoing federal civil rights investigation.

What You Should Do:

As a recipient of federal financial assistance from the COPS Office, you are required to comply with the applicable federal civil rights laws and to collect data and information sufficient to permit effective enforcement of such laws and to cooperate with any federal civil rights investigation, which includes providing access to records, accounts, documents, information, facilities, and staff.

What are the specific rules regarding termination of award funding?

The COPS Office has the right to sanction or terminate your agency's project when there is reason to believe that your agency:

- Is not substantially complying with the award requirements or other applicable provisions of federal law;
- Is failing to make satisfactory progress toward the goals or strategies outlined in its application;
- Is not adhering to award requirements or conditions;
- Is proposing substantial plan changes to the extent that, if originally submitted, would have resulted in the application being denied funding;
- Is not submitting financial or programmatic reports in a timely manner;
- Is filing false statements or certifications in connection with an application, periodic report, or other award-related documents; and/or
- Is providing other good cause for sanctions or termination as determined by the COPS Office.

In these instances, the COPS Office may:

- Temporarily withhold payments pending correction of the situation by your agency;
- Disallow all or part of the cost of the activity or action not in compliance;
- Wholly or partly suspend or terminate your award;
- Require that some or all of the award funds be remitted to the U.S. Department of Justice;
- Condition a future award or elect not to provide future award funds to your agency until appropriate actions are taken to ensure compliance;
- Withhold or bar your agency from obtaining future awards;
- Recommend civil or criminal enforcement by other agencies; and/or
- Take other remedies that may be legally available.

In the event that sanctions are imposed or your award is terminated, your agency will be notified in writing of our decision and the reason(s) for that decision.

Accepting the Award

After you have reviewed the conditions of your COPS CPD Program award and your agency agrees with these conditions, you are ready to accept the award. The Director of the COPS Office has signed the Award Document indicating approval of your award, an obligation of federal funds to your organization, and our commitment to the award. As stated at the beginning of this section, to officially begin your award and draw down your funds, the authorized officials (see Section X, "Glossary of Terms") must sign the Award Document and return both sides of the original document, along with all award condition pages to your assigned COPS Program Manager as identified in your award congratulatory letter, by mail within 45 days of the date shown on the award congratulatory letter. Stamps and/or electronic signatures will not be accepted.

Since the COPS Office is required to maintain the original Award Document with original signatures in our files, altered copies of the Award Document cannot be accepted.

Who should sign the Award Document for our agency?

The "authorized officials" are the law enforcement and government executives who have ultimate and final responsibility for all programmatic and financial decisions regarding this award as representatives of the legal awardee. COPS awards require that both the top law enforcement executive (e.g., Chief of Police, Sheriff, or equivalent) and the top government executive (e.g., Mayor, Board Chairman, or equivalent) sign the Award Document. For non-law enforcement agencies (universities, private organizations, etc.), the authorized officials are the programmatic and financial officials who have the ultimate signatory authority to sign contracts on behalf of your organization. Typically, these are the same executives who signed the forms located in your CPD application package (if one or both of these individuals have changed, please complete a Change of Information form online at www.cops.usdoj.gov through the Account Access option). If you have any questions as to who should sign the award, please contact your organization's legal counsel.

When must the Award Document be returned?

Please return the original signed Award Document and all award condition pages within 45 days of the date on the award congratulatory letter. Award funds will not be released until we have received your agency's original signed Award Document, your budget has received final clearance, and any other relevant award conditions particular to your agency have been satisfied. Failure to submit your original signed Award Document within the 45-day award acceptance period may result in your CPD award being withdrawn and the funds deobligated without additional notification. If your agency requires an extension for accepting the award beyond the 45-day acceptance timeframe, please submit a written request to your COPS Program Manager. Be sure to explain the circumstances that prevent your agency from returning the Award Document within the 45-day period, and identify the date by which the Award Document will be signed and mailed to the COPS Office. The COPS Office will review such requests on a case-by-case basis. The COPS Office reserves the right to deny requests to extend the 45-day award acceptance period.



II. THE COOPERATIVE AGREEMENT

II. THE COOPERATIVE AGREEMENT

The Cooperative Agreement Document

If your project requires substantial involvement on the part of the COPS Office, a multi-page Cooperative Agreement Document will accompany your Award Document. Under the Federal Grant and Cooperative Agreement Act of 1977, a cooperative agreement is the legal instrument used by a federal agency to enter into a relationship with a state, local government, or other recipient when the principal purpose of assistance is to carry out a public purpose of support or stimulation authorized by federal law and substantial involvement is expected between the federal agency and the awardee. 31 U.S.C. § 6305.

To officially accept and begin your CPD award, your agency must review, sign, and return the original Cooperative Agreement Document along with your Award Document by mail to your assigned COPS Program Manager as identified in your award congratulatory letter, within 45 days of the date shown on the award congratulatory letter. Stamps and/or electronic signatures will not be accepted.

Your agency will **not** be able to draw down funds until the COPS Office receives your original signed cooperative agreement and Award Document. **Signatures on the cooperative agreement and the Award Document must match one another and be original.**

The sections that follow describe in detail each aspect of the cooperative agreement, its rationale, and its implications. They also address many frequently asked questions. If you have any additional questions concerning your cooperative agreement, please contact your designated COPS Program Manager.

I. Statement of Authority

A cooperative agreement between the awardee and the COPS Office is entered into under the authority of 42 U.S.C. Section 3796dd et seq. The purpose of the cooperative agreement is to set forth the background, purpose, expectations, tasks, deliverables, and timelines for the COPS-funded project.

II. Statement of Background and Purpose

BACKGROUND:

This section establishes why this cooperative effort is needed, including a history of the effort to date and why the effort is required now. This section also establishes the purpose of the project and explains the rationale for the work.

PRIMARY OBJECTIVE:

The primary objective describes what the recipient will accomplish under this CPD award. Additionally, the cooperative agreement highlights how CPD funds will be used to advance the practice of community policing. This is generally accomplished through the development of knowledge resource products and services such as: training and technical assistance; implementing and testing innovative community policing strategies; conducting applied research; and developing guidebooks or other resources.

III. Scope of Work

This section outlines the specific personnel, travel, supplies, and activities necessary to perform the work being funded. It is organized into two sections: Section A, which details the services and support that the COPS Office will provide; and Section B, which details the activities and requirements that the awardee agrees to accomplish and meet.

A. The COPS Office Responsibilities

Specifically, the COPS Office will:

1. *Designate a Program Manager to participate in the planning and management of the cooperative agreement and to coordinate activities.*

The name of your designated COPS Program Manager will appear on the congratulatory letter accompanying the Award Document and in the Program Manager section of the cooperative agreement. This Program Manager will cooperatively work with you as outlined within the specific tasks of the cooperative agreement.

2. *Provide information and technical assistance from government sources within available resources and as determined appropriate by the Program Manager.*

When deemed appropriate by the Program Manager, the COPS Office will provide assistance from government sources within and outside of the COPS Office and the DOJ.

3. *Provide guidance to the awardee in the planning and development of strategies used in the project and in the coordination of the project with law enforcement agencies and organizations interested in contributing their support.*

The COPS Office will participate in planning and developing strategies used during the project, and where necessary and appropriate will facilitate any work between the awardee, law enforcement agencies, and other organizations.

4. *Work with the awardee to meet the designated project tasks and timelines.*

The COPS Office will work cooperatively with the awardee to ensure that all designated, specific project-related tasks and timelines outlined within the cooperative agreement are met.

5. *Review and approve required reports specific to each cooperative agreement, which will include periodic progress and financial reports, deliverables, evaluations, and other documentation requiring COPS Office approval.*

The COPS Office will review and approve deliverables resulting from the award, including periodic progress and financial reports, draft deliverables, etc. In the rare instance where your project involves an evaluation of a COPS Office program, the COPS Office will not exercise final approval for deliverables specifically intended as outcome evaluations to examine the effectiveness of COPS Office programs.

6. *If applicable, U.S. Department of Justice regulations permit an awardee to copyright any work that is subject to copyright and was developed, or for which ownership was purchased, under an award. The COPS Office will reserve a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, for Federal Government purposes: (1) the copyright in any work developed under this cooperative agreement, subaward, or contract; and (2) any rights of copyright to which an awardee, subawardee, or a contractor purchases ownership with support from this cooperative agreement. Additionally, the COPS Office may make available for reproduction material produced under this cooperative agreement by any means, including a U.S. Department of Justice website, a hard copy(ies), or in electronic form(s), without restriction.*

Please refer to Award Condition #21 on page 19 for a complete description of the copyright rights and responsibilities of the COPS Office and awardee.

B. The Awardee Responsibilities

This section provides additional details of awardee responsibilities common to all COPS Office cooperative agreements.

1. *Be responsible for acquiring the rights, and ensuring that its subcontractors/authors acquire the rights, to copyrighted material for inclusion in DOJ publications or other products or deliverables that are developed under this cooperative agreement, including the payment of required fees. All licensing, publishing or similar agreements with a copyright holder, publisher or other relevant party shall include provisions giving the Federal Government a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, or otherwise use, and to authorize others to use, the publication for Federal Government purposes.*

Copies of copyright permissions and publication agreements should be submitted to the COPS Office.

Please refer to Award Condition #21 on page 19 for a complete description of the copyright rights and responsibilities of the COPS Office and awardee.

2. *Work closely with the COPS Office and Program Manager to achieve the tasks specified in the cooperative agreement.*

A COPS Program Manager has been designated to participate in the planning and management of the cooperative agreement and to coordinate activities on behalf of the COPS Office. You should work closely with your designated COPS Program Manager to ensure that the tasks specified in the cooperative agreement are met.

3. *Provide further detail on project plans as requested by the Program Manager.*

Your COPS Program Manager is responsible for providing support and guidance in the planning and implementation of your project, and for taking steps to ensure that program objectives and goals are met as delineated in the cooperative agreement. In order for the COPS Program Manager to provide such guidance, s/he must be kept informed regarding significant project plans, activities, and deliverables.

4. *Adhere to the requirements or tasks specified in this cooperative agreement and do not deviate from them unless requested adjustments are first presented to and approved by the Program Manager.*

By accepting this award, you are obtaining federal funds from the COPS Office and agree to the terms set forth in the cooperative agreement. As part of that agreement, your agency acknowledges that it will comply with these conditions. The designated COPS Program Manager and awardee project officers for their respective organizations shall have the authority to propose and approve any modifications to this cooperative agreement. Modifications to this cooperative agreement may be proposed in writing at any time during the period of performance by either party, and shall become effective upon approval by both parties.

The COPS Office realizes that agencies may need to reprogram award funds during the project award period. Reprogrammed funds must be within the scope of the original intent of the cooperative agreement. Your agency may reprogram its budget up to an aggregate of 10 percent of the total project cost without prior written approval from the COPS Office. However, you should notify your COPS Program Manager of any reprogramming that falls below the 10 percent threshold as well. Once the reprogramming of funds totals an aggregate of 10 percent or more of the award, your agency must seek written approval from the COPS Office for any additional budget modification requests. Refrain from obligating or purchasing any of the requested items or services until the reprogramming request is approved by the COPS Office. Please be advised that reprogramming requests for unallowable costs will not be approved.

5. *Submit for prior approval or disapproval to the Program Manager any proposed changes in key staff assignments to this project and any significant changes in any partner's role or responsibilities.*

The COPS Office must be made aware of changes in key staff that play a significant role in the achievement of project deliverables. The COPS Office realizes that staff assignments and key staff roles may change throughout the life of the award. Your agency must seek approval from your COPS Program Manager before making changes in key staff assignments or significant changes in any partner's role or responsibilities.

6. *Obtain written approval from the COPS Office prior to obligating, expending, or drawing down cooperative agreement funds for the award of non-competitive contracts (including equipment purchases) in excess of \$100,000.*

Please refer to Award Condition #13 on page 15 for a complete description of the Sole Source Justification requirement.

7. *Ensure that all proposed deliverables and publications follow and are in accordance with the COPS Office Editorial and Graphics Style Manual.*

The COPS Office Editorial and Graphics Style Manual is the primary writing and editing reference for COPS Office publications and related materials and is used to maintain consistency and quality of COPS Office products. It includes correct formats for bibliographies and references, information on formatting and design, 508 compliance, permissions, a disclaimer for COPS-funded publications, a list of editorial/proofreading marks, and an alphabetical list of guidelines for word usages, spelling, punctuation, and grammar. A copy of *The COPS Office Editorial and Graphics Style Manual* is included in the award packet. Familiarize yourself with the document and use it as a guideline when preparing written materials for COPS Office publication. If you need additional copies, contact your COPS Program Manager, the Response Center at 800.421.6770, or visit this link to download a copy of this manual: <http://cops.usdoj.gov/RIC/ResourceDetail.aspx?RID=434>.

8. *Submit one copy of all reports and proposed products and deliverables (written, curricula, visual, sound, or websites) or computer programs resulting from this agreement to the Program Manager 20 days prior to public release.*

The COPS Office has an interest in maintaining the quality, objectivity, utility, and integrity of reports and publications resulting from awards to ensure that the information provided to the public is current, complete, and accurate. It is also important for the COPS Office to be aware of all publications and deliverables resulting from awards so that the COPS Office can be prepared to respond to inquiries about these deliverables and if applicable, can seek means by which to promote them.

Submit copies of all deliverables (written, curricula, visual, sound, or websites) a minimum of 20 days prior to public release. In addition, please include the mandatory disclaimer statement shown in Section B.9 on all deliverables.

9. *All products and deliverables (written, curricula, visual, sound, or websites) or computer programs developed under this cooperative agreement shall contain the following disclaimer statement:*

This project was supported by Cooperative Agreement Number 2011-XX-XX-XXXX awarded by the Office of Community Oriented Policing Services, U.S. Department of Justice. The opinions contained herein are those of the author(s) and do not necessarily represent the official position or policies of the U.S. Department of Justice. References to specific agencies, companies, products, or services should not be considered an endorsement by the author(s) or the U.S. Department of Justice. Rather, the references are illustrations to supplement discussion of the issues.

When appropriate, DOJ publications and other products and deliverables developed under this cooperative agreement should contain the following copyright notice:

Copyright © [year work was published] [name of copyright owner]. The U.S. Department of Justice reserves a royalty-free, nonexclusive, and irrevocable license to reproduce, publish, or otherwise use, and authorize others to use, this publication for Federal Government purposes. This publication may be freely distributed and used for noncommercial and educational purposes only.

For more information, please refer to Award Condition #17 on page 17 for a complete description of the Public Release Information requirements.

10. *Ensure that all electronic and information technology deliverables (websites and web-based information, video and multimedia products, compact disks, software applications and operating systems, telecommunication products) are developed and produced in a format that is accessible according to Section 508 accessibility requirements. Specifically, video should contain closed-captioning and audio description options. Electronic publications should be created in HTML, PDF fully tagged, or accessible text file format and all websites must be fully compliant with 508 accessibility standards. For more information on Section 508 accessibility requirements, consult www.section508.gov/.*

Section 508 of the Rehabilitation Act of 1973, as amended, ensures that users with disabilities have access to electronic and information technology produced by federal agencies and by organizations receiving federal funds. Accessibility involves the ability of people who are visually impaired, deaf, or hard of hearing to access documents through special software on their PCs. Authors submitting documents to the COPS Office for publication must provide documents in text and accessible PDF formats that are compliant with Section 508. For example, this includes tagging PDF files and closed-captioning videos. For more information on Section 508 accessibility requirements, consult www.section508.gov or contact your COPS Program Manager.

11. *If required, submit all surveys, interview protocols, and other information collections to the COPS Office for submission to the Office of Management and Budget (OMB) for clearance under the Paperwork Reduction Act (PWRA) of 1995.*

For more information, please refer to Award Condition #19 on page 18 for a complete description of the Paperwork Reduction Act (PWRA) requirements.

12. *Agree to cooperate with the monitor or evaluator if monitoring or an evaluation of this project is to be undertaken by the COPS Office or a third party and, in consultation with the COPS Office, agree to make reasonable adjustments to programs and activities in recognition of significant points of evaluation or feedback and to remedy any violations of the terms and conditions of this award.*

For more information, please refer to Award Condition #10 on page 13 for a complete description of Grant Monitoring Activities.

13. *Be responsible for the development, approval, and operation of all subawards and shall require its subawardees to adhere to applicable federal requirements governing federal assistance. The awardee will ensure that subawardees maintain effective control and accountability over all funds, property, and other assets covered by subawards and that each subawardee establishes and uses internal fiscal and program management procedures sufficient to prevent fraud or abuse, pursuant to 28 C.F.R. Part 70.51 and 28 C.F.R. Parts 66.37 and 66.40, as applicable.*

Under the uniform administrative requirements, the awardee must ensure that subawardees maintain effective control and accountability over all funds, property, and other assets covered by subawards and that each subawardee establishes and uses internal fiscal and program management procedures sufficient to prevent fraud or abuse.

14. *At the request of the COPS Office, the awardee will work to develop a marketing plan to increase the visibility of the project and any accompanying outcomes/deliverables. The awardee will coordinate any marketing activities with the COPS Office.*

As a federal government agency whose activities include producing and disseminating law enforcement materials to advance public safety through community policing across the nation, the COPS Office has an interest in making your deliverables and products widely available and accessible to the public. To assure that COPS-funded projects and deliverables reach their intended target audiences, awardees are encouraged to develop specific marketing plans to advance the visibility of their project outcomes. These activities must be coordinated with the COPS Office and at the COPS Office's request should be written down in a specific marketing plan. You should work closely with your COPS Program Manager to discuss the project deliverables, intended audience, marketing and promotional activities, and the potential need for a specific marketing plan for your CPD project.

15. *Work closely with the COPS Office and Program Manager to respond to peer reviewer, Program Manager, and/or other COPS staff comments prior to the cooperative agreement expiration date.*

The COPS Office has an interest in maintaining the quality, objectivity, utility, and integrity of reports and publications resulting from awards to ensure that the information provided to the public is current, complete, and accurate. As part of this process, COPS Program Managers are required to follow the COPS Office Knowledge Resource Development Standard Operating Procedures, which are internal procedures that govern the production processes for COPS Office publications and resources. To ensure consistency in the development and distribution of quality community policing-related publications, your draft deliverables will be thoroughly vetted internally within the Department of Justice and peer reviewed externally with subject-matter experts.

Once you submit your deliverables to the COPS Office, your COPS Program Manager will guide you through the knowledge resource development process, including responding to comments and suggestions that result from vetting and/or peer review that may result in modifications to the deliverables.

16. *Obtain written approval from the COPS Office prior to entering into any contract, agreement or other obligation for costs related to any conference, meeting, retreat, seminar, symposium, training activity, or similar event funded under this award.*

The COPS Office recognizes the importance of its fiduciary responsibility and that of its awardees to ensure conference spending is accomplished within proper guidelines and with restraint. As awardees of the COPS Office, you play a vital role in providing information, training, coordination, and innovative strategies and approaches to the criminal justice, juvenile justice, and victim service communities. The conferences, trainings, meetings, and other events facilitated by awardees are an important aspect of developing and maintaining a responsive and well-trained public safety workforce, and well coordinated federal, state, local, and tribal criminal and juvenile justice systems. Complying with the COPS Office guidelines and policies on conference planning, minimization of costs, and conference cost reporting supports our goal of being responsible stewards of federal funds, as well its management and monitoring processes to prevent unnecessary or wasteful spending.

Awardees are encouraged to strictly minimize costs, ensure prudent spending, and avoid the fact or appearance of extravagant spending. Awardees are encouraged to alternative ways to facilitate events, such as webinars, finding the lowest cost locations and venues, minimizing travel costs, ensuring that all conference costs are necessary business expenses, determining if it is necessary to serve food to attendees, and if yes, exercising strict restraint about food choices and costs. Award funds must not be used for lavish food and refreshments or entertainment.

Your agency must submit a written request for approval of any contract, agreement, or other obligation related to any conference, meeting, retreat, seminar, symposium, training activity, or similar event funded under this award and receive written approval from the COPS Office. Failure to obtain written approval prior to entering into such agreements may result in the determination that those costs are ineligible for reimbursement under the award.

17. *Ensure that all conference or similar event costs comply with current and future guidelines and policies that you receive from the COPS Office on conference planning, food and beverages, minimizing costs, and conference cost reporting.*
18. *Within 45 days after the end of any conference, meeting, retreat, seminar, symposium, training activity, or similar event funded under this award, and the total cost of which exceeds \$20,000 in award funds, the recipient must provide the Program Manager with the following information and itemized costs:*
 - 1) name of the event;
 - 2) event dates;
 - 3) location of event;
 - 4) number of federal attendees;
 - 5) number of non-federal attendees;
 - 6) costs of event space, including rooms for break-out sessions;
 - 7) costs for audio visual services;
 - 8) other equipment costs (e.g., computer fees, telephone fees);
 - 9) costs of printing and distribution;
 - 10) costs of meals provided during the event;
 - 11) costs of refreshments provided during the event;
 - 12) costs of event planner;
 - 13) costs of event facilitators; and
 - 14) any other direct costs associated with the event.

The recipient must also itemize and report any of the following attendee (including participants, presenters, speakers) costs that are paid or reimbursed with cooperative agreement funds:

- 1) meals and incidental expenses (M&IE portion of per diem);
- 2) lodging;
- 3) transportation to/from event location (e.g., common carrier, privately owned vehicle (POV)); and
- 4) local transportation (e.g., rental car, POV) at event location.

Note that if any item is paid for with registration fees, or any other non-award funding, then that portion of the expense does not need to be reported.

In the U.S. Department of Justice (DOJ) FY2008 Appropriations Act (Section 218, Title II, Division B, Public Law 110-161), the Attorney General was directed to collect and submit quarterly reports about conference activities to DOJ's Office of the Inspector General (IG). The reports are required to provide information related to the costs and contracting procedures relating to each conference, held by the U.S. Department of Justice during each fiscal year, for which the cost to the government was more than \$20,000.

This reporting requirement also applies to any conference planned and held by the DOJ, including conferences funded by the COPS Office, but conducted by an outside entity through the use of a contract or a cooperative agreement. For purposes of this requirement, a **conference** is defined as a: **meeting, retreat, seminar, symposium, event, or training activity.**

To comply with the reporting requirement, the COPS Office must collect quarterly data from outside entities that planned and held conferences on its behalf. The deadline for the COPS Office to report this data is 45 days after the end of each fiscal quarter. Therefore, if you conduct any conference activities that fall under these reporting requirements, please complete and submit the Conference Reporting Template **no later than 30 days after the end of the quarter** to your COPS Program Manager. The reporting deadlines for any relevant conference activity data to be submitted to the COPS Office are October 31, January 31, April 30, and July 31. These reporting requirements must be done during your entire award period, but you only need to report each event once.

The template for this report can be found in Appendix E Conference Reporting Requirements, and an electronic version can be obtained from your COPS Program Manager. Please complete the shaded and non-shaded fields on this template.

While registration fees do not need to be reported on the Conference Reporting Template, registration fees or any other revenue that is generated as a result of a COPS-funded activity under this award may need to be reported as program income on the quarterly Federal Financial Report (SF-425). For more information on what constitutes program income, please contact your COPS Program Manager.

19. *If applicable, the awardee will submit all approved indirect cost rates covering the award period to the COPS Office within 30 days of approval from the cognizant federal agency.*

If a provisional indirect cost rate is in effect at award closeout, the awardee shall proceed with closeout but will complete an expenditure analysis upon receipt of the approved final indirect cost rate to determine if an adjustment is necessary. If the awardee drew down excess COPS funding for indirect costs, the awardee must return the overpayment to the COPS Office. If the awardee incurred additional indirect costs, the awardee may request a budget modification if the award is still open and award funds are available. If the awardee returns or draws down COPS funding, the awardee will submit a revised final Federal Financial Report (SF-425).

The awardee understands that if it submitted an expired indirect cost rate agreement, it cannot draw down federal funding for indirect costs until the COPS Office receives a current provisional or approved indirect cost rate agreement.

Indirect cost rates are federally negotiated and approved rates that are based on audited and documented expenses that are approved to be included within an indirect cost rate. It is important that awardees carefully track and update their indirect cost rates charged against their COPS award. You must make the COPS Office aware of changes in these approved rates throughout your award period.

The awardee understands that if it submitted an expired indirect cost rate agreement, it will be unable to recover Federal funds for indirect costs until the COPS Office receives a current provisional or approved indirect cost rate agreement. A special condition may be added to the award prohibiting the obligation, expenditure, or drawdown of funds reimbursement for indirect costs until an indirect cost rate has been approved by your Cognizant Federal agency and submitted to your COPS Program Manager. If the approved rate expires during the award period, a provisional rate or current approved rate must be submitted to the COPS Office in order to recover indirect costs.

If indirect cost rates change during the award period, you must request a budget modification with the COPS Office to reflect the changed rates. Please be aware that the COPS Office will not approve any modification request that results in an increase in federal funds. In addition, before awards are closed the awardee must reconcile any changes between their final approved indirect cost rate and the provisional rate and, if necessary, repay the COPS Office for any indirect cost rate overpayment.

During the award period, you should submit all approved indirect cost rates, provisional and final, to your Program Manager within 30 days of receipt. At award closeout, if a provisional indirect cost rate is in effect, you may proceed with closeout. After closeout, upon receipt of the final approved indirect cost rate, you should complete an expenditure analysis to determine if an adjustment is necessary. If you drew down excess COPS funding for indirect costs, please return the overpayment to the COPS Office and submit a revised FFR (SF-425).

20. If the awardee is developing training curriculum or delivering training, it will follow the COPS Curriculum Standards, Review, and Approval Guide. This guide covers issues such as meeting 508 compliance requirements to ensure accessibility to the disabled, branding, and training evaluation. A copy of this guide will be supplied to you by your COPS Program Manager.

The purpose of the COPS Office Curriculum Standards, Review, and Approval Guide is to support the development, review, and approval of COPS-funded courses by supplying training providers with recommended instructional guidelines and educating awardees on the process by which curriculum will be reviewed and approved by the COPS Office. The COPS Office will utilize the ADDIE Model as a process to standardize the development, delivery, and evaluation of training developed by COPS training providers. This process will provide COPS with a more effective and efficient verification and validation methodology, ensuring the awardees' capability to develop and deliver training that advances and promotes the practice of community policing.

The ADDIE Model is an industry standard for curriculum development. This instructional design process will be used as the foundation for developing curriculum for COPS training. The design process includes the following:

1. **Analysis** – This is the first stage of the ADDIE and focuses on gathering information on the who for, what, where, why, and by whom in preparation for creating curriculum that fills the learning needs of students.
2. **Design** – This stage of the ADDIE focuses on creating the blueprint for the instructional experience, such as: the structure of the content and learning materials, etc.
3. **Development** – This stage of the ADDIE focuses on production—where the plans that are created during the design phase become a reality. This phase addresses how the instructional materials will be used to support learning and engage students in innovative and productive ways.
4. **Implementation** – This stage of the ADDIE tests and deploys the course to determine whether the components function as designed within the identified environment. (online, classroom, etc.)
5. **Evaluation** – This stage of the ADDIE ensures that the course functions as designed with actual end-users.

It is the goal of the COPS Office to maintain COPS training products and services, keeping them current, relevant, and applicable through comprehensive updates on community policing methodology, tools, and techniques. Awardees are required to adhere to the standards outlined in the guidance.

C. Awardee Acknowledgements

This section of the cooperative agreement is similar to the award conditions listed above and notifies you of important award requirements.

1. *If any part of the funded project contains research or statistical activities which involve human subjects that are not covered by an exemption set forth in 28 C.F.R. Section 46.101(b)(1-6), the awardee must meet the provisions of the U.S. Department of Justice's common rule regarding the Protection of Human Subjects Research, 28 C.F.R. Part 46, prior to the expenditure of Federal funds to perform such activity(ies). The awardee also agrees to comply with 28 C.F.R. Part 22 regarding the safeguarding of individually identifiable information collected from research participants.*

When conducting research involving human subjects, it is critical that the proper steps be taken to provide the appropriate and required protections. Please consult the U.S. Department of Justice's common rule regarding human subjects research risk protections, 28 C.F.R. Part 46 and 28 C.F.R. Part 22, to ensure that you comply with these research requirements. If applicable, also follow any requirements or processes governing your organization's institutional review board (IRB) that approves, monitors, and reviews your research involving human subjects.

For more information, please refer to Award Condition #20 on page 18 for a complete description of Human Subjects Research requirements.

2. *Implementation of this award shall be subject to Federal monitoring, auditing, and/or evaluation and/or a Single Audit Act audit (see OMB Circular A-133) and the awardee agrees to cooperate with such activities by providing access to and copies of, as appropriate, all project-related records, documents, and personnel. If the awardee is a for-profit organization, the Uniform Administrative Requirements 28 C.F.R. 70.26(d) states that, "Commercial organizations must follow the audit threshold in revised OMB Circular A-133 in determining whether to conduct an audit in accordance with Government Auditing Standards."*

For more information, please refer to Section VI Federal Audit Requirements in this manual.

3. *Failure to comply with the terms and conditions of this award may result in legal sanctions including, but not limited to, suspension and termination of funds, repayment of expended funds, and ineligibility to receive additional COPS funding.*

For more information, please refer to Award Condition #10 on page 13 on Grant Monitoring Activities, Award Condition #22 on page 20 on Additional High-Risk Grantee Requirements, and the paragraph on page 25, "What are the specific rules regarding termination of award funding?"

4. *False statements or claims made in connection with COPS awards may result in fines, imprisonment, debarment from participating in Federal grants or contracts, and/or any other remedy available by law to the Federal Government.*

For more information, please refer to Award Condition #16 on page 17 for a complete description of False Statements requirements.

D. Specific Requirements

This section of the cooperative agreement will specify tasks that awardees agree to fulfill during the stated timeframes. Any proposed changes to these tasks must be submitted to the COPS Program Manager for approval.

E. Performance Time Line and Deliverables

A performance time line for all deliverables which are considered to be significant in the performance of the cooperative agreement and due dates based upon the award start date will be listed in this section.

One electronic copy of the deliverable items must be delivered to the COPS Program Manager in accordance with the agreed upon schedule in the cooperative agreement.

F. Financial Status Reports

The awardee will provide quarterly reports of project activity and expenditures. Specifically, the awardee is required to submit quarterly Federal Financial Reports on the Standard Form 425 (SF-425) within 30 days after the end of each quarter (January 1–March 31 / April 1–June 30 / July 1–September 30 / October 1–December 31). A final SF-425 is due within 90 days after the end of the grant period. Awardees are highly encouraged to submit the quarterly SF-425 online. Visit the COPS website at www.cops.usdoj.gov and select the "Account Access" link in the upper right corner to login, complete, and submit reports online. If an awardee is unable to submit the SF-425 online, a signed copy of the completed SF-425 can be faxed to 202.616.9004 or 202.514.2852.

For more information, please refer to Award Condition #9 on page 12 for a complete description of Reporting requirements.

G. Programmatic Progress Reports

The awardee will provide periodic progress reports detailing project activity. Specifically, the awardee will submit progress reports through the COPS on-line progress reporting system in the frequency requested. These should be received by the COPS Office within 30 days of the end of the reporting period. The awardee will also submit a final progress report. The final progress report should be received by the COPS Office within 30 days of the end of the award period.

For more information, please refer to Award Condition #9 on page 12 for a complete description of reporting requirements.

IV. Period of Performance

This section specifies the cooperative agreement period of performance (start and end dates).

V. Financial Administration

A. Funding

The total amount of federal funding to be provided under this cooperative agreement is stated on your Award Document, Award Congratulatory letter, and is specified in the official FCM.

B. Travel

All travel plans related to the cooperative agreement and to the development of the deliverables should be submitted to the COPS Program Manager for review by the COPS Office.

- 1. If the awardee is subject to Circular A-21 Cost Principles for Educational Institutions; Circular A-87 Cost Principles for State, Local and Indian Tribal Governments; or Circular A-122 Cost Principles for Non-Profit Organizations, then travel costs that are incurred directly by the awardee will be reimbursed based upon the awardee's written institutional travel policy if the costs are reasonable and allocable to the project. In the absence of an acceptable institutional travel policy, allowable per diem travel costs for lodging, meals, and incidentals will be reimbursed based on the established GSA per diem rates for the relevant geographic area. Allowable airfare travel costs will be reimbursed based upon the lowest discount commercial airfare, the Federal Government contract airfare, if authorized and available, or standard coach airfare.

If the awardee is subject to FAR-31.2, Contracts with Commercial Organizations, then travel costs that are incurred directly by the awardee will be reimbursed if the costs are reasonable and allowable under the project. Travel costs for lodging, meals, and incidental expenses may be reimbursed based on per diem, actual expenses, or a combination of these methods, as long as the reimbursement rate does not exceed established GSA per diem rates as set forth in the Federal Travel Regulation. Transportation costs may be reimbursed based on mileage rates, actual costs incurred, or on a combination of these methods. Allowable airfare travel costs will be reimbursed based upon standard coach fare, unless otherwise authorized in advance by the COPS Office.*

- If the awardee is subject to Circular A-21 Cost Principles for Educational Institutions; Circular A-87 Cost Principles for State, Local and Indian Tribal Governments; or Circular A-122 Cost Principles for Non-Profit Organizations, then travel costs that are incurred for project-related non-awardee travel will be reimbursed based upon the awardee's written institutional travel policy (if available) and if the costs are reasonable and allocable. In the absence of an acceptable and available institutional travel policy, allowable per diem travel costs for lodging, meals, and incidentals will be reimbursed based on the established GSA per diem rates for the relevant geographic area, unless otherwise authorized in advance by the COPS Office. Allowable airfare travel costs will be reimbursed based upon the lowest discount commercial airfare, the Federal Government contract airfare, if authorized and available, or standard coach airfare, unless otherwise authorized in advance by the COPS Office.*

Depending on the status and type of the awardee organization, different circulars and requirements govern your travel expenses. Please consult the appropriate circular governing your organization type. In all instances, costs must be reasonable and directly support project objectives and goals. For more information on the GSA lodging/per diem rates, please visit www.gsa.gov/perdiem.

C. Consulting Rates

Unless otherwise approved by the COPS Office, approved consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. For consultant or contractor rates which exceed \$550 per day, the COPS Office requires written justification if the consultants or contractors are hired through a noncompetitive bidding process. Authorization requires submitting a detailed written justification of the consultant rate to the Program Manager. Specific and detailed written justification for each additional consultant must be submitted to and approved by the COPS Office prior to obligation or expenditure of such funds.

See also Appendix F Consultant/Contractor Rate Information Fact Sheet.

D. Project Budget

The approved project budget is incorporated herein and made a part of this cooperative agreement. Reallocation between approved budget categories is allowed up to 10 percent of the total award amount as last approved by the COPS Office, providing there is no change in project scope. When the cumulative changes exceed 10 percent of the total award amount or change the scope of the project, prior written approval from the COPS Office is required. The awardee must promptly notify the COPS Office in writing of events or proposed changes in excess of 10 percent of the total award amount and must obtain written approval from the COPS Office for the changes before incurring the proposed costs. In requesting an adjustment, the awardee will set forth the reasons and the basis for the proposed change and any other information deemed helpful for review by the COPS Office.

The COPS Office realizes that agencies may need to reprogram award funds during the project award period. Reprogrammed funds must be within the scope of the original intent of the cooperative agreement. Your agency may reprogram its budget up to an aggregate of 10 percent of the total project cost without prior written approval from the COPS Office. However, you should notify your COPS Program Manager of any reprogramming that falls below the 10 percent threshold as well. Once the reprogramming of funds totals an aggregate of 10 percent or more of the award, your agency must seek written approval from the COPS Office for any additional budget modification requests. Refrain from obligating or purchasing any of the requested items or services until the reprogramming request is approved by the COPS Office. Please be advised that reprogramming requests for unallowable costs will not be approved.

For more information, please refer to Award Condition #7 on page 11 for a complete description of Modifications requirements.

E. Payment

All costs claimed for reimbursement, and payment, including the final payment, shall be submitted via the Grant Payment Request System (GPRS).

For more information, please see Section IV, Accessing Award Funds.

F. No-Cost Extensions of Time

Awardee must provide a reasonable justification for delays in implementing this cooperative agreement to be granted a no-cost extension. A request for an extension of the grant award period to receive additional time to implement the funded program is at the discretion of the COPS Office. Such extensions do not provide additional funding.

The COPS Office will contact your agency during the last quarter of the award period to determine whether a no-cost extension is needed. Requests to extend the award period must be received by the COPS Office before the end date of the award. Failure to submit a request for a no-cost extension by the end date of the award may result in the immediate deobligation of any remaining award funds. Extension requests must be received prior to the end date of the award. Under federal regulations, requests to extend the award period require prior written approval from the COPS Office. Without an approved extension, your funding will stop automatically at the end of the original award period.

For more information, please refer to Award Condition #6 on page 10 for a complete description of Extensions requirements.

G. Employment

Awardee acknowledges that nothing in this cooperative agreement shall be construed to create an employment relationship with the COPS Office or with the Federal government or to require provision of any benefits incident to employment.

The cooperative agreement does not create an employment relationship with the COPS Office.

VI. Program Managers

The contact information for the COPS Program Manager and the awardee project/program manager will be listed in the cooperative agreement including name, title, organization, telephone, and e-mail address. These program/project managers have the authority to propose and approve any modifications to the cooperative agreement for their respective organizations.

VII. General Provisions

The awardee of record must follow all requirements imposed by the Department of Justice as an award term, condition or administrative requirement of the grant, including but not limited to: the COPS Community Policing Development Program Award Owner's Manual; the Assurances and Certifications; the COPS statute (42 U.S.C. §3796dd et seq.); 28 C.F.R. Part 66 or 28 C.F.R. Part 70 as applicable (governing administrative requirements for grants and cooperative agreements); 2 C.F.R. Part 225 (OMB Circular A-87), 2 C.F.R. Part 220 (OMB Circular A-21), 2 C.F.R. Part 230 (OMB Circular A-122) and 48 C.F.R. Part 31.000 et seq. (FAR 31.2) as applicable (governing cost principles); OMB Circular A-133 (governing audits); the current edition of the COPS Grant Monitoring Standards and Guidelines; the COPS Office Editorial and Graphics Style Manual; and all other applicable program requirements, laws, orders, regulations, or circulars.

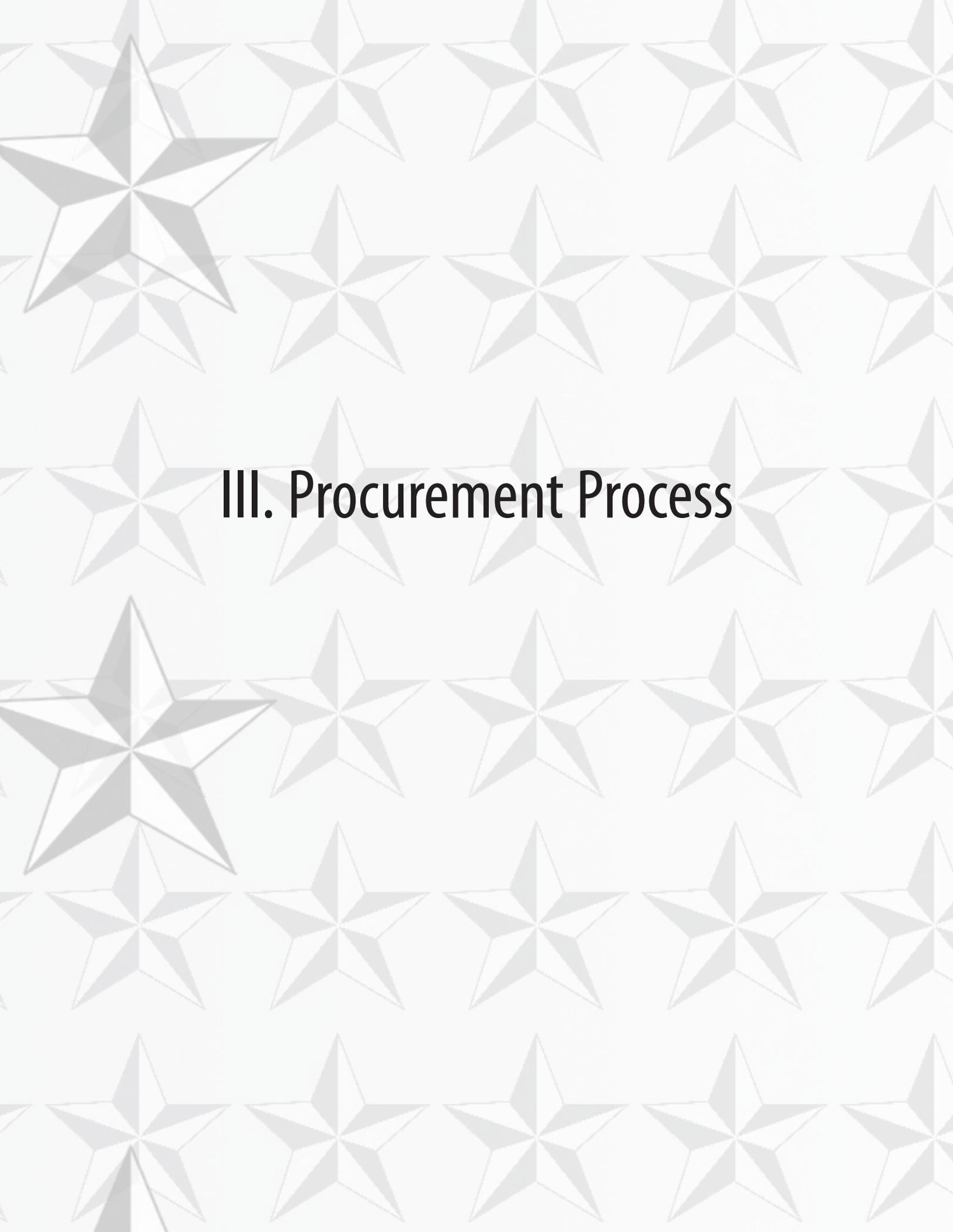
The terms, conditions, and requirements listed in the above section are mandatory and must be met and satisfied.

Pursuant to Executive Order 13513, "Federal Leadership on Reducing Text Messaging While Driving," the COPS Office *encourages* recipients of Department of Justice funds to adopt and enforce policies that ban text messaging while driving and to establish workplace safety policies to decrease crashes caused by distracted drivers.

VIII. Modifications

The designated COPS Office and awardee project officers (under section VI (A) and VI (B)) for their respective organizations shall have the authority to propose and approve any modifications to this cooperative agreement. Modifications to this cooperative agreement may be proposed at any time during the period of performance by either party, and shall become effective upon approval by both parties.

Your agency may reprogram its budget up to an aggregate (over the course of your project) of 10 percent of the total project cost without prior written approval from the COPS Office. However, you should notify your COPS Program Manager of *any* reprogramming that falls below the 10 percent threshold as well. Once the reprogramming of funds totals an aggregate of 10 percent or more of the award, your agency must seek written approval from the COPS Office for any additional budget modification requests. For more information, please refer to Award Condition #7 on page 11 for a complete description of Modifications requirements.



III. Procurement Process

III. PROCUREMENT PROCESS

In general, award recipients are required to procure funded items through open and free competition when feasible. For the purchase of equipment, technology, or services under a COPS award, award recipients must follow their own policies and procedures on procurement as long as those requirements conform to the federal procurement requirements set forth in 28 C.F.R. § 66.36 and 28 C.F.R. § 70.40 et seq. (as applicable).

As described in Award Condition #13 on page 15, awardees are required to submit a sole source justification (SSJ) request if a competitive bidding will not be possible and the threshold of \$100,000 for goods or services to be procured through a sole source is met. The COPS Office will review your request and supporting information to determine whether an exception can be awarded to the general rule of open competition. Written approval from the COPS Office for the use of a sole source must be received prior to purchasing items or services, obligating funding for a contract, or entering into a contract with award funds. All awardees are expected to review and abide by 28 C.F.R. Parts 66 and 70, as applicable, in determining if an SSJ must be completed. Please contact your COPS Program Manager at 800.421.6770 for further assistance with this federal regulation.

A sole source justification request should be submitted if an award recipient determines that the award of a contract through a competitive process is infeasible, and if one or more of the following circumstances apply:

- The item (or group of items) or service is available only from one source;
- The public exigency or emergency for the item/service will not permit a delay resulting from competitive solicitation; or
- Competition is determined inadequate after solicitation of a number of sources.

What documentation must be submitted to the COPS Office for sole source approval?

Requests for sole source procurements of equipment, technology, or services in excess of \$100,000 must be submitted to the COPS Office in writing, confirming that the award of the contract through full and open competition is infeasible. Please note that a justification must be submitted for each vendor providing goods or services in excess of \$100,000.

To ensure that all of the necessary information is included and submitted to the COPS Office, the following checklist can be used when preparing your agency's sole source request:

Letterhead – The sole source request must be signed by an authorized representative and submitted on awardee department letterhead, and must include the agency ORI and the award number for which the approval is being sought. The request should also include the following information:

Section I. Description of Project

A brief description of the project, the amount to be designated for the sole source procurement, and the purpose of the contract.

Section II. Reason for Request

1. An explanation as to why full and open competition is infeasible (e.g., why it is necessary to contract in a noncompetitive manner), and

2. Which one (or more) of the three required categories identified below applies to the requested sole source procurement transaction(s).
 - The item/service is available only from one source;
 - The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; and/or
 - Competition is determined inadequate after solicitation of a number of sources.

Section III. Supporting Documentation

The information below should support the applicable category(ies) identified in Section II.

1. If the item/service is available only from one source, please include the following:
 - Uniqueness of items/services to be procured from the proposed contractor or vendor (compatibility, patent issues, etc.);
 - How the agency determined that the item/service is only available from one source (e.g., market survey results, independent agency research, patented or proprietary system);
 - Explanation of need for contractor's expertise linked to the current project (e.g., knowledge of project management, responsiveness, experience of contractor personnel, prior work on earlier phases of project); and/or
 - Any additional information that would support the case.
2. If the public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation, please include the following:
 - Explanation of the specific public emergency;
 - Impact on project if deadline/dates are not met;
 - When the contractual coverage is required by your department and why; and/or
 - Any additional information that would support the case.
3. If competition is determined inadequate after solicitation of a number of sources, please include the following:
 - Results of a market survey to determine competition availability (if no survey is conducted, please explain why not); and/or
 - Any additional information that would support the case.

Section IV. Best Interest Statement

A statement declaring that this action/choice is in the best interest of the agency.

Failure to provide all of the necessary information will delay the processing of your request. Your agency will be contacted if any of the identified information is missing or if additional supporting documentation is required. The COPS Office will notify your agency in writing after completion of the review.

Please be advised that conflicts of interest are prohibited under the procurement standards set forth in 28 C.F.R. § 66.36 and 28 C.F.R. § 70.40 et seq.



IV. ACCESSING AWARD FUNDS

IV. ACCESSING AWARD FUNDS

This section provides answers to payment-related questions, including all the information needed to set up your payments. For assistance with financial management and award administration, please contact the COPS Office Response Center at 800.421.6770 or visit our website at www.cops.usdoj.gov.

Payment Methods

What method of payment is used?

There is currently one method of payment available for accessing federal grant funds—the Grant Payment Request System (GPRS). GPRS is a web-based system that enables awardees to use a secure Internet connection to request funds. Approved payment requests will automatically be scheduled for payment by the U.S. Treasury Department. An awardee will be able to review previous requests made since 2007. For more information on the GPRS please go to www.ojp.usdoj.gov/about/offices/ocfogprs.htm to view the User Guide.

Setting Up Your Account

How do we set up a GPRS account?

If you are a new awardee to the COPS Office, your law enforcement executive and/ or government executive should receive notification about GPRS shortly after the COPS Office receives your signed Award Document. This notification will contain all of the information that your agency needs to set up the GPRS payment method. If your law enforcement executive and/or government executive do not perform draw down requests for your agency, your award administrator will need to go online to <https://grants.ojp.usdoj.gov/gprs/login> to log in and register to become a Drawdown Specialist. You will receive, via e-mail, a temporary password and information on how to use GPRS. Please note that part of the verification process may involve outreach to your law enforcement executive and/ or government executive or other financial points of contact to validate information provided by the Drawdown Specialist.

If you are already registered in GPRS and would like to add a newly awarded cooperative agreement award to the existing username, contact the COPS GPRS Registration Team via e-mail at COPSGPRSRegistration@usdoj.gov and provide the following information:

- User name
- First/Last name
- Vendor Number
- Grant /Award number (s) to be added

How do we fill out the payment enrollment forms?

If you are a new awardee to the COPS Office, your agency will need to complete an Automated Clearing House (ACH) Vendor/Miscellaneous Payment (SF-3881) enrollment form. This form can be found on the COPS Office website at the following address: www.cops.usdoj.gov/Default.asp?Item=100.

Prior to accessing your award funds, your agency must mail the original form to:

**Office of Justice Programs
Office of the Chief Financial Officer
810 7th Street, N.W.
Washington, DC 20531**

Your agency must complete the “Payee/Company Information” section following the directions on the back of the form and also provide the award number (printed on the Award Document). Next, your financial institution must complete the “Financial Institution Information” section and have the appropriate financial official sign the form.

If you are already a COPS awardee, you should already have filled out an ACH enrollment form. Therefore, your agency will not be required to submit a new ACH enrollment form for the newly awarded award as long as your OJP vendor number has not changed. If you have any questions, or wish to verify your ACH enrollment form information, please call the COPS Office Response Center at 800.421.6770.

When should Federal Financial Reports be filed?

After your agency returns the signed Award Document to the COPS Office, under current regulations, you are required to submit quarterly Federal Financial Reports (FFRs) using a Standard Form 425 (SF-425). This report reflects the actual monies spent and unliquidated obligations incurred by your agency. You will not be able to make drawdowns from your award account if the SF-425 for the most recent reporting quarter is not on file with the COPS Office by the deadline date. Awardees are encouraged to submit their SF-425 reports via the Internet at www.cops.usdoj.gov.

For more information on how to complete and where to submit your quarterly SF-425, see Section VII of this Award Owner's Manual titled "Reports."

Filing the FFR (SF-425) identifies your federal and local expenditures made during that calendar quarter. However, to receive actual payment, you must request it through GPRS.

Additional Payment Questions

Can we receive advances?

Yes. If you receive funds through electronic transfer, the period allowed is 10 days in advance. In general, the concept of "minimum cash on hand" applies to COPS awards. This concept requires that your agency request funds based upon immediate cash disbursement needs. You should time your request for payment to ensure that federal cash on hand is the minimum that you need.

There should be no excess federal award funds on hand, except for advances not exceeding 10 days, as noted above.

The federal government has four basic rules regarding advances. Advances can be terminated if the awardee:

- Is unwilling or unable to attain project goals;
- Maintains excess cash on hand;
- Does not adhere to the terms and conditions of the award; or
- Fails to submit reliable and/or timely reports.

How often do we request reimbursement of costs?

There are no limitations on how often your agency may request reimbursements. However, reimbursement is only for costs that were approved in the Financial Clearance Memorandum. As a general guideline, most agencies request reimbursement on a monthly or quarterly basis. Also, please note that a date range for a reimbursement request can only be used once.

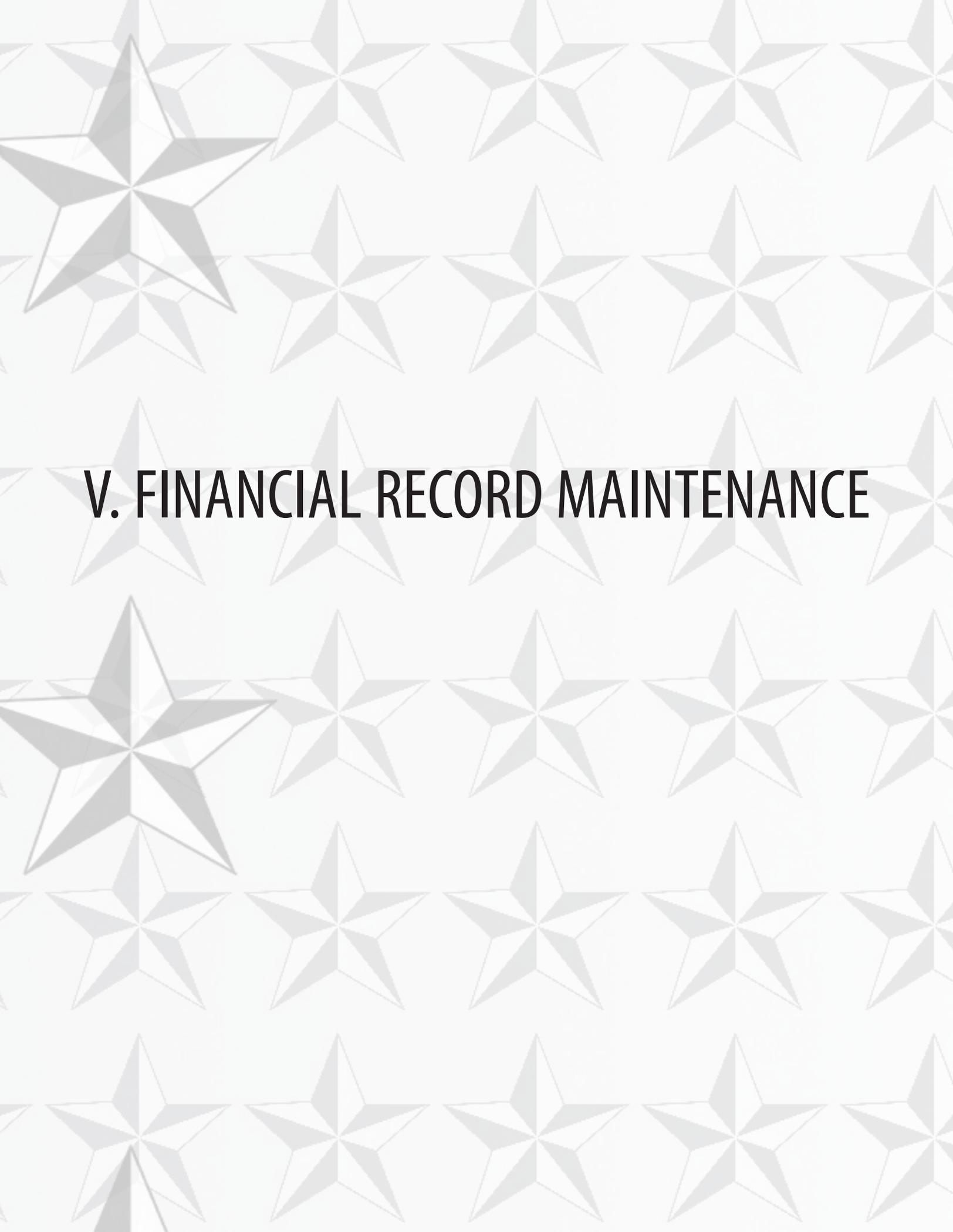
Can we earn interest on our award funds?

Your agency should minimize the time between your draw down of award funds and your payment of award costs to avoid earning excess interest on your award funds. You must account for interest earned on advances of federal funds as follows:

- Local units of government may keep interest earned on all advances of federal funds up to \$100 per federal fiscal year in the aggregate. Interest earned in excess of \$100 must be remitted promptly, but at least quarterly, to the U.S. Department of Health and Human Services, Payment Management Systems, P.O. Box 6021, Rockville, MD 20852.
- Except as provided in 28 C.F.R. 70.22(l), nonprofit organizations may keep interest earned on all advances of federal funds up to \$250 per federal fiscal year in the aggregate. Interest earned in excess of \$250 must be remitted annually to the U.S. Department of Health and Human Services, Payment Management Systems, P.O. Box 6021, Rockville, MD 20852.
- Please notify the COPS Finance Division when any interest that is earned is remitted to Department of Health and Human Services (HHS), Payment Management Systems, P.O. Box 6021, Rockville, MD 20852. After a check for the interest is remitted to HHS, please send a copy to the COPS Finance Division.
- State governments, including any agency or instrumentality of a state, should follow the provisions of the Intergovernmental Cooperation Act (31 U.S.C. 6501 et. seq.) pertaining to the disposition of interest earned on federal funds.

Matching Funds

Under the COPS Community Policing Development Program, no local match is required. The COPS Office is funding 100 percent of the allowable items approved in your FCM. Any agency desiring to contribute additional funds to this project is encouraged to do so and report these funds on SF-425 as a recipient share of expenditures.



V. FINANCIAL RECORD MAINTENANCE

V. FINANCIAL RECORD MAINTENANCE

Under the COPS CPD Program, your agency is required to establish and maintain accounting systems and financial records to accurately account for funds awarded and disbursed. These records must include both federal funds and any local funds contributed to this project.

Accounting Systems and Records

What accounting systems are required?

Your agency needs to establish and maintain accounting systems and financial records to accurately account for the funds awarded.

Your accounting system should:

- Present and itemize actual expenditures of funded items;
- Demonstrate that funds are spent in compliance with your award conditions; and
- Be able to provide the necessary information for periodic financial review and audit.

What records must be kept?

Your agency's fiscal control and accounting systems should enable you to make accurate, current, and complete disclosure of the financial activity under your CPD award. Your accounting records should contain information showing expenditures under the award and must be supported by items such as payroll records, time and attendance records, canceled checks, purchase orders, or similar documents.

Your agency must adequately safeguard award funds and make sure that they are used for authorized purposes only. Your agency will be responsible for refunding any unallowable expenses.

How long must documents be kept?

All financial records, including payroll, time and attendance records, canceled checks, purchase orders, and similar documents associated with your CPD award should be kept for at least 3 years from the date the COPS Office officially closes the award. If any litigation, claim, negotiation, audit or other action involving these records has been started before the end of the 3-year period, the records should be kept until completion of the action. These records should be easily located and should be properly protected against fire or other damage. Failure to maintain adequate records to document award expenditures may result in a requirement to repay all federal funds that cannot be supported with appropriate records.

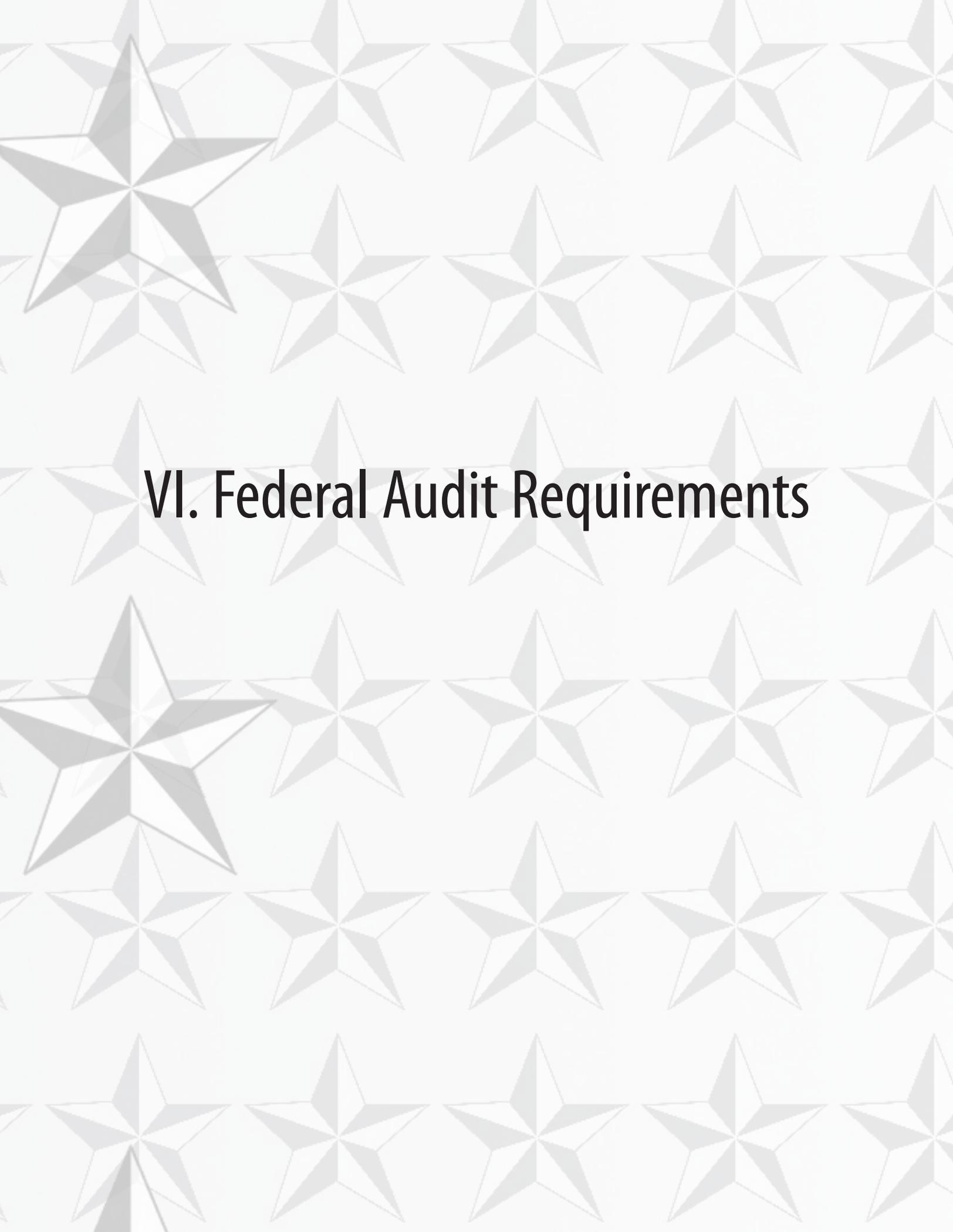
What if we have more than one award?

If your agency has more than one COPS award or an award from another federal agency, funds received under one project may not be used to support another project without specific written authorization from COPS, or in the case of an award from another agency, from both awarding agencies. Your accounting systems and financial records must reflect expenditures for each project separately.

Who may access our records?

Authorized federal representatives, including representatives from the DOJ, the Comptroller General of the United States, the COPS Office, and any entity designated by the COPS Office may access these records for the purposes of conducting audits, site visits, or other examinations.

Records must be kept for at least 3 years from the date that the COPS Office has officially closed your agency's award.



VI. Federal Audit Requirements

VI. FEDERAL AUDIT REQUIREMENTS

In addition to oversight by the COPS Office, your award may be subject to an audit by independent examiners. The two primary types of audit are Single Audit Act (SAA) audits and Department of Justice (DOJ) Office of the Inspector General (OIG) audits.

Requirements and Audits

What are the regulations governing SAA requirements?

The Single Audit Act of 1984 established uniform guidelines for state and local governments receiving federal financial assistance. The 1984 Act was amended in July 1996 and revised again June 27, 2003, and June 26, 2007, and is effective for fiscal years after December 31, 2003, to reflect revised audit criteria and reporting requirements. The Office of Management and Budget Circular A-133 (OMB A-133), Audits of States, Local Governments and Non-Profit Organizations, provides additional guidelines regarding the implementation of SAA requirements.

Who must have an SAA audit?

Each non-federal entity that expends a total amount of federal awards equal to or in excess of \$500,000 in a fiscal year is required to have a Single Audit conducted, except when it elects to have a program-specific audit conducted. An auditee may be a recipient, a subrecipient, and/or a vendor. Specifically, "Federal awards expended as a recipient or a subrecipient would be subject to an audit under A-133, Subpart B, Section 210." SAA audits are conducted annually unless a state or local government is required by constitution or statute, in effect on January 1, 1987, to undergo audits less frequently than annually. The primary objective of an SAA audit is to express opinions on the awardee's financial statements, internal controls, major and non-major award programs, and compliance with government laws and regulations. Single Audits may also address specific compliance issues with respect to COPS award requirements.

Failure to have an audit performed may result in sanctions imposed by federal agencies for noncompliance with Circular A-133. These sanctions could include withholding part of your federal award until a required audit is completed satisfactorily, withholding or disallowing overhead costs, suspending your award until the audit is performed, or terminating your award.

Your Single Audit Act reports should not be sent to the COPS Office. If the U.S. Department of Justice is your Cognizant Federal Agency (see Section X, "Glossary of Terms"), they should be sent to the Federal Audit Clearinghouse at:

Federal Audit Clearinghouse
Bureau of Census
1201 E. 10th Street
Jeffersonville, IN 47132

The U.S. Department of Justice, Office of Justice Programs (OJP) serves as the liaison between awardees and auditors in the conduct of SAA audits. Questions and comments regarding SAA audits may be directed to the COPS Office Response Center at 800.421.6770.

What is the role of the Office of the Inspector General (OIG)?

The OIG is a separate component of the U.S. Department of Justice and is independent of the COPS Office. The primary objective of OIG audits is to assess compliance with award conditions. OIG audits are designed to promote economy, efficiency, and effectiveness in the administration of awards by evaluating compliance with laws, regulations, policies, and procedures governing the operations encompassed in the scope of the audit.

How are COPS awards selected for an OIG audit?

The OIG may conduct a COPS award audit in response to a referral that the OIG believes warrants further evaluation. The OIG also surveys DOJ agencies on an annual basis to solicit input on suggested audit areas for the upcoming fiscal year. In most instances, however, the OIG selects awards based on a number of factors, including the geographical distribution of awards awarded, award amount, population served, and type of award (both active and expired). As such, the fact that your award has been selected for an OIG audit is not necessarily indicative of a suspected concern or problem area.

The COPS Audit Liaison Division serves as the liaison between awardees and the OIG's Audit Division, which conducts the audit. After the OIG notifies the COPS Office of upcoming audits to be conducted, the COPS Audit Liaison Division will send out a notification letter to the awardee outlining the scope of each audit and the anticipated audit timeframe. This notification letter also advises awardees of the supporting documentation required and information necessary for the OIG during their scheduled field work, and provides a COPS Office point of contact to address questions and concerns. If you have any questions regarding an OIG audit, please contact the COPS Audit Liaison Division at 800.421.6770. Questions and comments regarding the administration of your COPS CPD award, not specifically related to an audit, should be referred to your COPS Program Manager.

Typical Audit Findings

The OIG has typically reported the following audit findings pertaining to awards as a result of lack of proper documentation, poor business practices, or inadequate accounting and record keeping systems:

- **Unallowable costs** – Awardee incurred costs that were not approved in the original budget, were in excess of the approved budget, or were charged to the award after the expiration date and an award extension was not obtained.
- **Unsupported costs** – Specific award expenditures and reimbursements could not be supported, or award expenditures were in excess of actual award costs.
- **Lack of complete/timely programmatic and financial reporting** – Awardee failed to submit required programmatic and financial reports in a timely manner and/or had inadequate record keeping systems.
- **Supplanting** – Awardee could not document efforts to backfill vacant positions and/or awardee could not explain reductions in local law enforcement budget during the award period.
- **Funds to better use** – Funds could be used more efficiently based on management actions such as: a) reductions in outlays; b) deobligation of funds; c) withdrawal; d) costs not incurred by implementing recommended improvements; or e) any other savings which are specifically identified.
- **Questioned costs** – Costs that are questioned by the auditor because of an audit finding which resulted from a violation or possible violation of a provision of law, regulation, award terms and conditions, or other document governing the use of federal funds; or because costs incurred appear unreasonable and do not reflect the actions a prudent person would take under the same circumstances; or because costs at the time of the audit are not supported by adequate documentation.

After the final OIG audit report has been issued, the COPS Audit Liaison Division will continue working as the liaison between your agency and the OIG to obtain closure on any audit findings. The COPS Office will issue a closure letter once all audit recommendations have been closed by the OIG. You must keep all documentation related to the audit for a period of 3 years following the audit's closure.



VII. REPORTS

VII. REPORTS

As part of the CPD Program, your agency will be required to submit quarterly Federal Financial Reports as well as program progress reports. Awarded agencies should be prepared to track and report CPD Program award funding separately from other funding sources (including other COPS Office and federal grants and awards) to ensure accurate financial and programmatic reporting on a timely basis. Your agency should ensure that you have financial internal controls in place to monitor the use of CPD Program funding and ensure that its use is consistent with the award terms and conditions. Good practices in this area would include written accounting practices, an accounting system that tracks all drawdowns and award expenditures, and the ability to track when award-funded positions are filled and/or approved purchases are made. *Failure to submit complete reports, or submit them in a timely manner, may result in the suspension and possible termination of your agency's COPS award funding or other remedial actions.*

Federal Financial Reports

Your agency is required to submit quarterly Federal Financial Reports (FFRs) using Standard Form 425 (SF-425) within 30 days after the end of each calendar quarter. A final SF-425 will be due within 90 days after the end of the award period. This report reflects the actual cumulative federal monies spent, unliquidated obligations incurred, and any unobligated balance of federal funds.

How do we file Federal Financial Reports?

All COPS awardees are required to submit quarterly FFRs using the SF-425. SF-425s for COPS awards must be submitted every quarter and no later than 30 days after the last day of each reporting quarter, as detailed below:

Reporting Quarters	SF-425 Due Date
January 1 – March 31	April 30
April 1 – June 30	July 30
July 1 – September 30	October 30
October 1 – December 31	January 30

Awardees are strongly encouraged to submit the quarterly SF-425 online. Visit the COPS Office website at www.cops.usdoj.gov and select the Account Access link in the upper right corner to log in, complete, and submit reports online. The online SF-425 requires the same reporting information as the paper version. The use of this online application enables authorized users to view past SF-425s, and allows them to file or amend the SF-425 for the current quarter.

For your first SF-425 submission, determine when the most recent SF-425 reporting quarter ended and complete an SF-425 to cover the period from the award start date of your award to that particular end date. **You are required to submit an SF-425 even if you have not spent any money or incurred any costs during a reporting period.** The due dates for online filing of SF-425s are the same as for the submission of paper copies.

Example:

If your award start date is 02-01-11 and the current date is 04-15-11, then your first SF-425 would be due no later than 04-30-11 and would cover the period 02-01-11 (award start date) through 03-31-11 (end of the most recent reporting quarter). This SF-425 must be on file with the COPS Office so that you can successfully complete a drawdown of funds through GPRS.

Awardees who do not submit SF-425s by the due date will be unable to draw down funds. The payment system contains a function which checks for SF-425 delinquency and will reject a drawdown attempt if the SF-425 is not up to date. Subsequent e-mail, fax, and/or hard copy reminders may be sent to the awardee if the SF-425 is delinquent.

For general information concerning online filing of SF-425 reports, go to www.cops.usdoj.gov/RIC/ResourceDetail.aspx?RID=547 or contact the COPS Office Response Center by phone at 800.421.6770 or by e-mail at AskCopsRC@usdoj.gov.

If you need assistance in completing the SF-425, please contact the COPS Office Response Center at 800.421.6770, by e-mail at AskCopsRC@usdoj.gov, or review the "Helpful Hints Guide for Completing the Federal Financial Report (SF-425)" at www.cops.usdoj.gov/RIC/ResourceDetail.aspx?RID=545.

How will award funds be monitored?

The COPS Office and designated representatives from the Office of the Chief Financial Officer, Office of Justice Programs monitor the financial aspects of your agency's award through financial reports, on-site visits, office based award reviews, meetings, telephone contacts, reports, audits, reviews of award change requests, and special request submissions.

Program Progress Reports

Program progress reports and a final closeout report will be required as requested by the COPS Office during the life of the award. The COPS Office will notify the agency when the progress report is due and provide instructions for submission. The report may be submitted online or by phone by the awardee agency's representative.

What kind of information will these reports require?

These reports will request information about the status of your award in terms of purchasing equipment, hiring personnel, delivering services and progress in meeting milestones identified in the cooperative agreement, as well as general information about your agency.

Do we need to request a progress report?

No. The COPS Office will contact your agency when progress reports are being requested. A notification for submitting your Program Progress Report to the COPS Office will be sent in January/April/July/October, covering activities for the preceding calendar quarter. Notification for submitting your final Program Progress Report will be sent to your agency in the month following your grant end date.

How do we file progress reports?

All awardees will be required to submit their COPS Office progress reports through the COPS Account Access site at www.cops.usdoj.gov.

If your agency has any questions regarding the submission of these required reports, please call the COPS Progress Report Team at 800.659.7379.

Will the data that I submit be publicly available?

Reports submitted to the COPS Office may be reported publicly in response to a Freedom of Information Act request.

How can I complete a COPS progress report online?

Please access the COPS Office website at www.cops.usdoj.gov and click on Account Access at the top right-hand side of the page. Once you are logged in, select "Applications" from the Agency Portal Menu, click on the "Progress Report" icon and follow the instructions to complete your report.

If you do not have login access, you should contact your agency portal administrator to set up an account for you.

If you have a registered account, but do not remember your password you may reset your password by going to the agency portal homepage, in Account Access enter your e-mail address, click on the "Forgot Password" link. For additional assistance, you may contact the COPS Office Response Center by phone at 800.421.6770 or send an e-mail to AskCopsRC@usdoj.gov.

How do I obtain access to complete the COPS progress report?

If you do not have your user name and/or password, please contact the COPS Office Response Center by phone at 800.421.6770 (from Monday through Friday between 9 AM and 5 PM Eastern time) or e-mail the Response Center at AskCopsRC@usdoj.gov.

What if I make a mistake or need to modify my progress report after it is submitted?

Awardees may need to make a change or may be asked by a subsequent COPS Office reviewer to make a correction to a submission. The recipient can update the submission by logging on to the COPS Office website or by calling the COPS Progress Report Team at 800.659.7379.

Contact Points to Obtain Technical Assistance and Report Violations

Any alleged violations, serious irregularities, or acts that may result in the use of public funds in a manner inconsistent with the Public Safety Partnership and Community Policing Act of 1994 or the purposes of this grant may be reported to the U.S. Department of Justice. Furthermore, the COPS Office welcomes the opportunity to provide assistance regarding the implementation of grant provisions to help ensure that federal grant funds are spent responsibly. As such, the following contacts are provided to address noncompliance and technical assistance issues:

- If you suspect violations of a criminal nature, please contact the U.S. Department of Justice, Office of the Inspector General (OIG) at OIG.hotline@usdoj.gov, www.justice.gov/oig/FOIA/hotline.htm or 800.869.4499.
- If you suspect grant violations (not criminal in nature) related to the grant conditions listed in this manual, please contact the COPS Grant Monitoring Division at 202.514.9202.
- If you have any questions and/or need assistance regarding your grant, please contact your COPS Grant Program Specialist at 800.421.6770.



**VIII. WHEN THE AWARD PERIOD
HAS ENDED**

VIII. WHEN THE AWARD PERIOD HAS ENDED

At the end of your agency's Community Policing Development award period, the COPS Office is responsible for the "closeout" of your award. As part of this process, the COPS Office requires documentation demonstrating that your agency has met all of the programmatic and financial requirements of the award.

After the end of the award period, your agency will be asked to submit a final Federal Financial Report and any applicable final program reports.

Final Federal Financial Report (SF-425)

The final FFR (SF-425) for your award is due to the COPS Office no later than 90 days after the end of the award period. The final report should reflect the total amount of federal expenditures and the amount of unobligated funds, if any. Additionally, it should reconcile with the amount of funds drawn down by your agency.

When should all of the award monies be spent?

Award funds reflecting allowable project costs must be obligated before the end of the award period. Obligated funds cover monies spent and expenses for all approved items in the FCM that your agency has incurred but not yet paid. Your agency has up to 90 days after the end of the award period to request reimbursement for funds obligated.

Please be advised that 28 C.F.R. 66.50(c) requires awardees to submit final Federal Financial Reports (SF-425) and to draw down the final reimbursement for expended funds within 90 days after the expiration of the award. In addition, be advised that failure to complete the drawdown of funds within the 90-day period following award expiration will result in the forfeiture of the remaining eligible balance.

It is possible that your agency may have excess award funds remaining in your account following the award period due to an overestimate of item costs during the award period. Your agency should review its records carefully to ensure that it draws down and expends only the amount required for actual costs incurred during the award period. Any excess unobligated or unspent funds should remain in your account, and will be deobligated during the closeout process.

Final Program Progress (Closeout) Report

After your award period has ended, your agency may be sent a final progress or closeout report from the COPS Office and asked to complete it. This report will serve as your agency's final programmatic report on the award, and the information your agency provides in this report will be used to make a final assessment of your award progress.

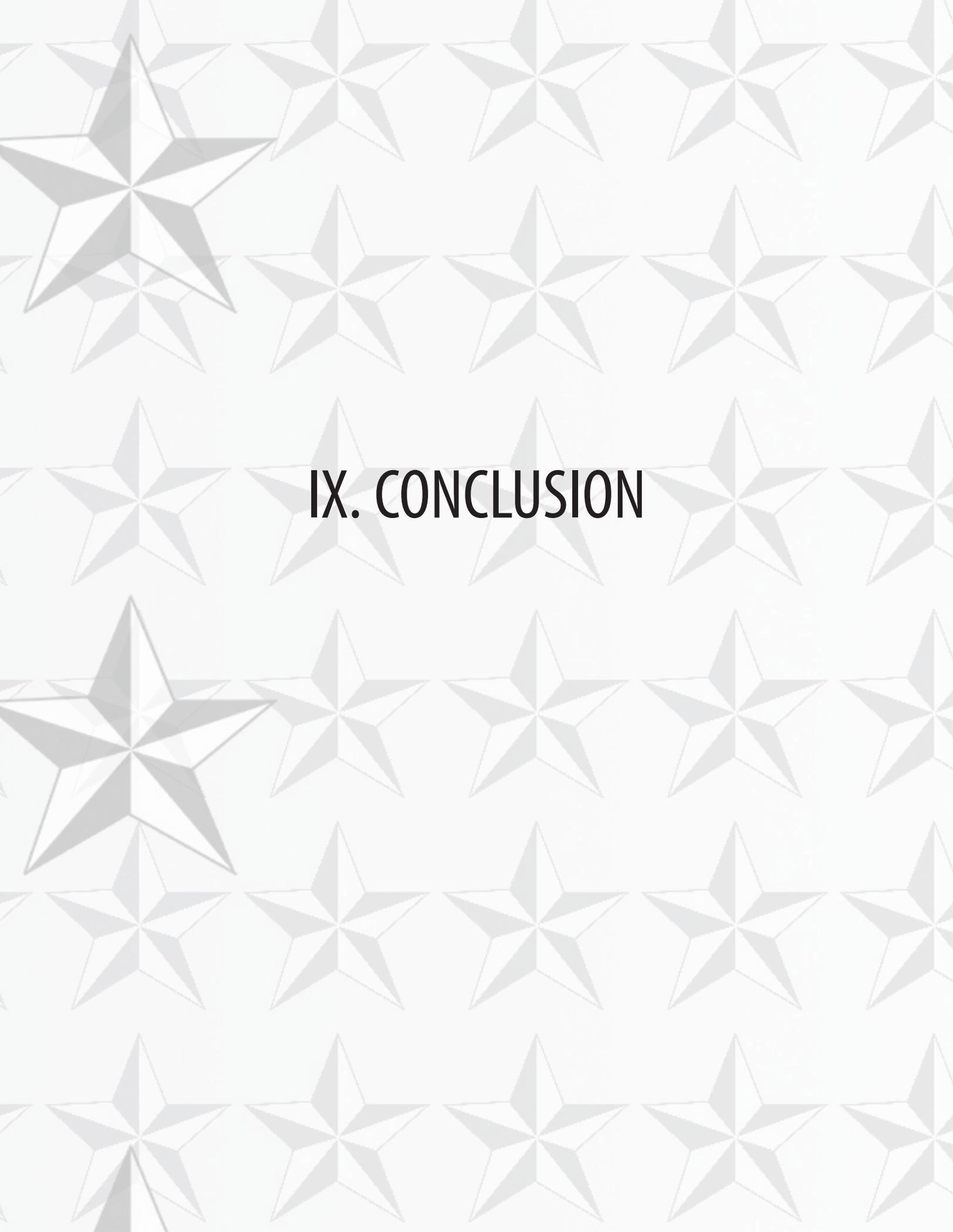
Equipment Disposition

Each awardee must use any equipment funded through a COPS award for approved award-related purposes and must retain the equipment for the life of the award. After the conclusion of the award period, property records must be maintained by the awardee. The records should include a description of the property; a serial number or other identification number; the source of the property; the name of the person or entity that holds the title; the acquisition date and cost of the property; the percentage of federal participation in the cost of the property; the location, use, and condition of the property; and any ultimate disposition data, including the date of disposal and sale price of the property. A control system must be developed to ensure adequate safeguards to prevent loss, damage, or theft of the property.

When the award has expired and original or replacement equipment obtained under the award is no longer needed for the original project or for other activities currently or previously supported by a federal agency, disposition of the equipment shall be made as follows:

- Items of equipment with a current per-unit fair market value of less than \$5,000 may be retained, sold, or otherwise disposed of with no further obligation to the awarding agency.
- Items of equipment with a current per-unit fair market value in excess of \$5,000 may be retained or sold and the awarding agency shall have a right to an amount calculated by multiplying the current market value or proceeds from sale by the awarding agency's share of the equipment.

For more information, please see 28 C.F.R. Part 66.32 or 28 C.F.R. Part 70.34, as applicable.

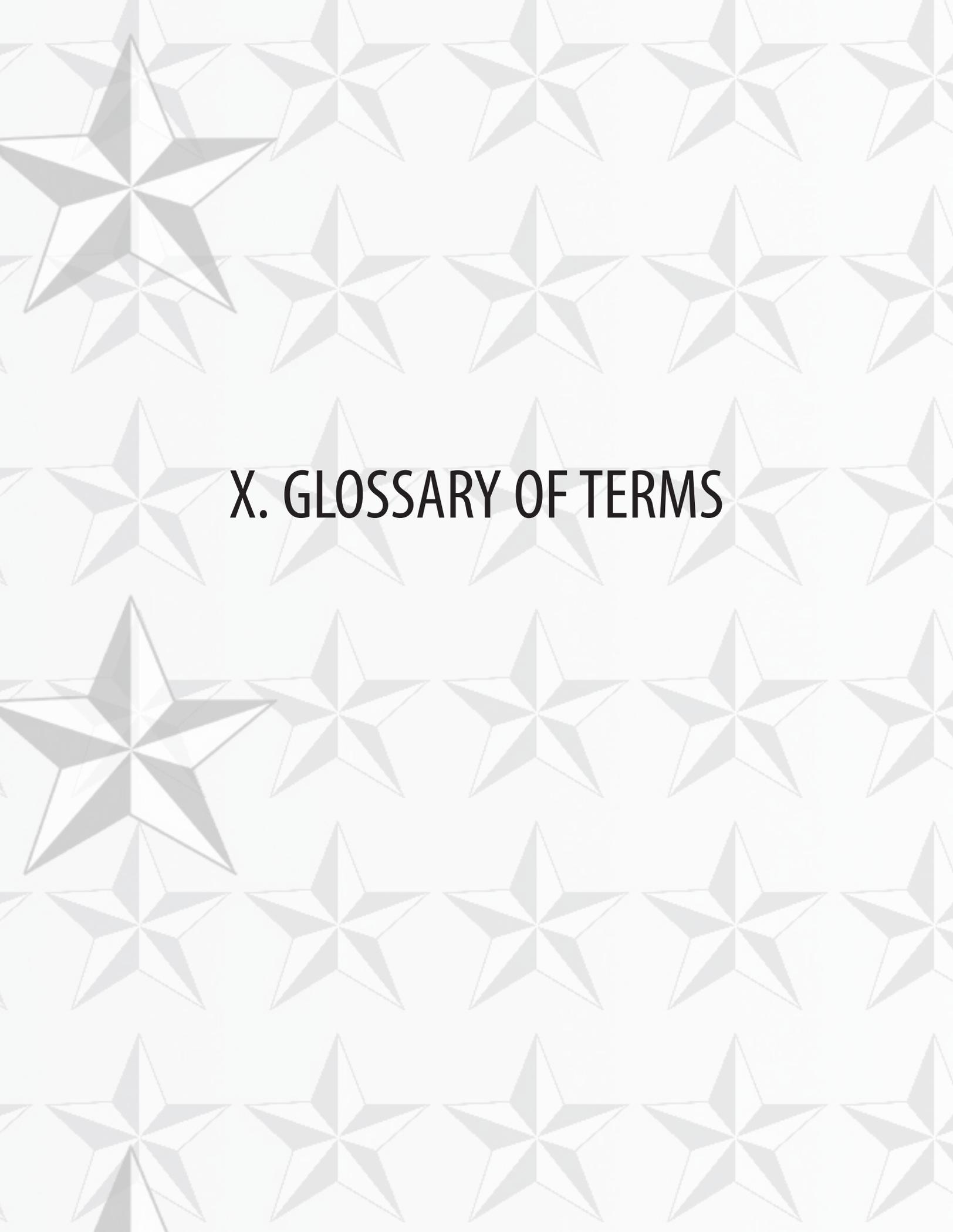


IX. CONCLUSION

IX. CONCLUSION

We hope that this manual has assisted you and your agency with your award questions. We welcome and encourage any comments you have regarding the COPS CPD Program and the materials we have developed for its administration. If you have specific comments regarding this manual or have any questions about your award, please call your COPS Program Manager or the COPS Office Response Center at 800.421.6770.

Pursuant to Executive Order 13513, "Federal Leadership on Reducing Text Messaging While Driving," the COPS Office encourages recipients of Department of Justice funds to adopt and enforce policies that ban text messaging while driving and to establish workplace safety policies to decrease crashes caused by distracted drivers.



X. GLOSSARY OF TERMS

X. GLOSSARY OF TERMS

Allowable Costs

Allowable costs are expenses that may be funded by this grant program. The COPS CPD award must be limited to funding for equipment, services, personnel, and other costs purchased or hired on or after the award start date. Upon review of your submitted budget, any unallowable costs were removed. The Financial Clearance Memorandum (FCM) that was included in your award package specifies your allowable costs, contains the final budget category amounts for which your agency was approved, and notes any relevant revisions that were made to your original budget submission.

Audit

Work done by auditors, including both the Office of the Inspector General (OIG) and state or local auditors, to examine financial statements and to review: (a) compliance with laws and regulations; (b) economy and efficiency of operations; (c) effectiveness in achieving program results; and (d) allowability of costs claimed against the award.

Authorized Officials

The authorized officials are the individuals in your organization who have final authority and responsibility for all programmatic and financial decisions regarding this grant award. At the time of award application, your agency listed the law enforcement executive (usually the Chief of Police, Sheriff, etc.) and the government executive (usually the Mayor, Board President, etc.) for your agency. These executives are listed on your Award Document and are understood to be your authorized officials. If any of the executive information is incorrect, please submit the correct information to the COPS Office by completing an official Change of Information form available online at www.cops.usdoj.gov.

Award Start Date

This is the date on or after which your agency is authorized to purchase or hire any allowable equipment, services, personnel, or other costs that were approved by the COPS Office. The award start date is found on your grant Award Document. *Awardees may not expend funds prior to this date without written approval from the COPS Office.*

Career Law Enforcement Officer

The COPS statute defines a "career law enforcement officer" as a person hired on a permanent basis who is authorized by law, or by a state or local public agency, to engage in or oversee the prevention, detection, or investigation of violations of criminal laws.

Catalog of Federal Domestic Assistance (CFDA)

The CFDA is an annual government-wide publication that contains a description and index of all forms of federal assistance. Each program is assigned a "CFDA number," which is used by auditors to track award revenues under the Single Audit Act. It is also used in participating states by State Single Points of Contact in conducting the required intergovernmental reviews under Executive Order 12372. The CFDA number for the COPS CPD Program award is 16.710.

Central Contractor Registration (CCR)

The CCR database is the repository for standard information about federal financial assistance applicants, recipients, and sub-recipients. Organizations that have previously submitted applications via Grants.gov are already registered with CCR, as it is a requirement for Grants.gov registration. Please note, however, that applicants must update or renew their CCR at least once per year to maintain an active status. Information about registration procedures can be accessed at www.ccr.gov.

Closeout

This is the process in which the awarding agency, the COPS Office, determines that all applicable administrative actions and all required work and conditions of the award have been completed and met by the recipient and awarding agency.

Cognizant Federal Agency

Your Cognizant Federal Agency is generally the federal agency that provides your agency with the most federal money. The Office of Management and Budget (OMB) may have already assigned your Cognizant Federal Agency to you. If this is the first federal award that your organization has received, the U.S. Department of Justice (DOJ) is your Cognizant Federal Agency.

Community Policing

Community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. All newly hired, additional or rehired officers (or an equal number of redeployed veteran officers) funded under COPS Office programs must engage in community policing activities.

Computer Aided Dispatch (CAD) System

A computer database that can track calls for service, maintain status of units available, provide various reports, produce address histories, and support electronic mail. With the installation of integrated CAD systems, officers are able to receive calls for service on their mobile data computers rather than over the radio. Radios can then be used only for serious emergencies.

Consortium

A consortium is a group of two or more governmental entities that agree to form a partnership to provide law enforcement services to their constituent communities.

COPS Office Finance Staff

The COPS Office Finance Staff handles your agency's financial and budgetary needs related to this award. A staff accountant has been assigned to your state, and is available to answer any questions that you may have concerning the financial aspects of your grant. To identify your staff accountant, please call the COPS Office Response Center at 800.421.6770, or visit the COPS website at www.cops.usdoj.gov.

COPS Office

The Office of Community Oriented Policing Services (the COPS Office) is the division within the U.S. Department of Justice that is the "grantor agency" for your award. The COPS Office is responsible for assisting your agency with the administration and maintenance of your award for the entire award period. You can reach the COPS Office at 800.421.6770.

COPS Program Manager

COPS Program Managers are trained to assist you with implementing and maintaining your Community Policing Development award. A Program Manager is assigned to your project, and is available to answer any questions that you may have concerning the administrative, programmatic, and substantive aspects of your award. Your Program Manager can assist you with such matters as requesting an extension on your award or modifying the award, and reviewing outlines for project deliverables. The name and phone number of your COPS Program Manager is provided on the award congratulatory letter and available by contacting the COPS Office Response Center at 800.421.6770.

Data Universal Numbering System (DUNS) Number

Since FY2004, the Office of Management and Budget (OMB) has required all agencies applying for federal funding to obtain this number prior to application. The DUNS number is a unique nine- or thirteen-digit identification number that is assigned upon request to agencies by Dun & Bradstreet (D&B). This number will be used by the federal government to better track grant recipient information throughout the grant cycle and to provide consistent name and address data for electronic grant application systems. To obtain a DUNS number, visit the Dun & Bradstreet website at www.dnb.com or call 866.705.5711.

Employer Identification Number (EIN) / OJP Vendor Number

This number is usually your agency's nine-digit federal tax identification number as assigned to you by the Internal Revenue Service (IRS). Your accounting/bookkeeping department should have this number. In some cases, the EIN has been previously assigned to another agency within your jurisdiction. In this instance, a new vendor number will be assigned to you by the Office of the Chief Financial Officer. The newly assigned number is to be used for COPS Office administrative purposes only and should not be used for IRS purposes.

Federally Recognized Tribe

Tribal entities that are recognized and eligible for funding and services from the BIA by virtue of their status as Indian Tribes. They are acknowledged to have the immunities and privileges available to other federally recognized Indian Tribes by virtue of their government-to-government relationship with the United States as well as the responsibilities, power, limitations, and obligations of such tribes. Only federally recognized tribes are eligible to apply for COPS tribal grant funds. For further information, contact: BIA, Division of Tribal Government Services, MS-4631 – MIB, 1849 C Street, N.W., Washington, DC 20240, 202.208.2475.

Grant Monitoring Specialist

COPS Grant Monitoring Specialists are trained and available to assist you in addressing any compliance-related questions regarding your award. Grant Monitoring Specialists plan and conduct site visits and office-based grant reviews. During the life of your award, you may be selected for a monitoring site visit to assess your compliance with the terms and agreements of the award program, to review your community policing initiatives, and to provide technical and administrative support for your award. Please contact the COPS Office Response Center at 800.421.6770 if you have any compliance-related questions.

Grant/Award Number

The award number identifies your agency's specific Community Policing Development award, and can be found on your Award Document. This number should be used as a reference when corresponding with the COPS Office. Your award number is in the following format: 2011-CKWX-0000 for grants awarded in FY2011. The COPS Office tracks award information based upon this number.

Local Budget Cycle

Your agency's fiscal year. Some common examples include January 1 to December 31, October 1 to September 30, and July 1 to June 30. Some local budget cycles may extend up to 24 months.

Obligation of Funds

The COPS Office obligates federal funds when the Award Document is signed by the COPS Director or his/her designated official. For the awardee, award funds are obligated when monies are spent or orders are placed for purchasing approved technology or services under your Community Policing Development award. The term "encumbrance" is often used at the local and state levels to describe this type of transaction. Liquidated obligations are considered cash outlays or monies actually spent. Unliquidated obligations are obligations incurred and recorded but not yet paid (accrual basis of accounting) or not yet recorded and not yet paid (cash basis of accounting).

Originating Agency Identifier (ORI) Number

This number is assigned by the FBI, and it is your agency's unique identifier. The first two letters are your state abbreviation, the next three numbers are your county's code, and the final two numbers identify your jurisdiction within your county. If your agency does not have an ORI number assigned by the FBI, the COPS Office assigns a non-official ORI code to use as an agency identifier (in such cases, the last two digits will be "ZZ"). It can be found on your Award Document. When you contact the COPS Office with a question, please reference your ORI number (and/or your award number).

Primary Law Enforcement Authority

An agency with primary law enforcement authority is the agency that is the first responder to calls for service, and has ultimate and final responsibility for the prevention, detection, and/or investigation of violations of criminal laws within its jurisdiction.

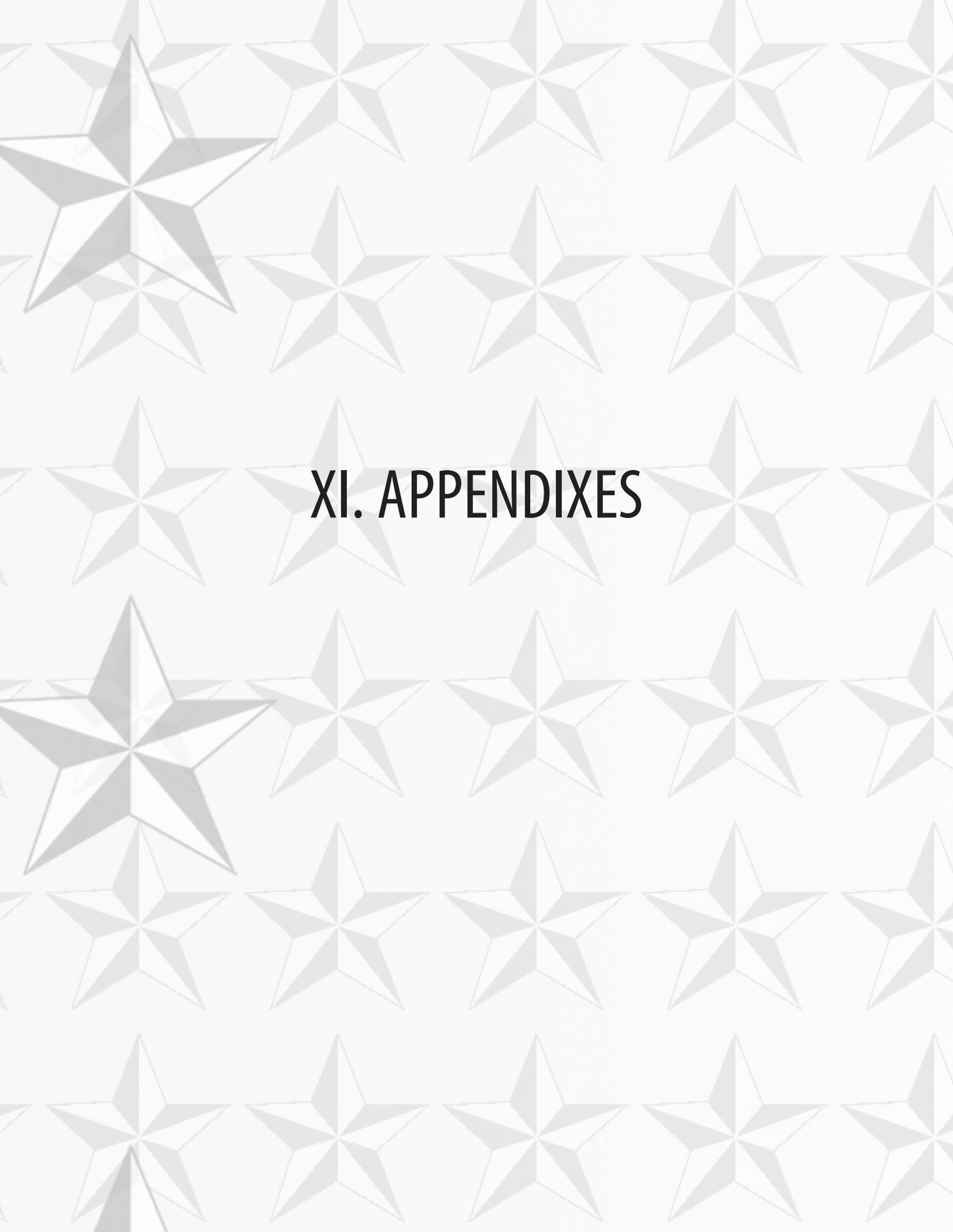
The Public Safety Partnership and Community Policing Act of 1994

The COPS Office is charged with fulfilling the mandates of this law. The purposes of the law are to:

- Increase the number of community policing officers on the beat
- Provide additional and more effective training to law enforcement officers to enhance their problem-solving, service, and other skills needed in interacting with members of the community
- Encourage the development and implementation of innovative programs to permit members of the community to assist law enforcement agencies in the prevention of crime
- Encourage the development of new technologies to assist law enforcement agencies in reorienting the emphasis of their activities from reacting to crime to preventing crime.

Supplanting

For the purposes of your COPS Community Policing Development award, supplanting means replacing state, local, or Bureau of Indian Affairs (BIA) funds that otherwise would have been spent on law enforcement purposes with federal COPS funds. State, local, and tribal governments are prohibited from supplanting throughout the award period. This means that your agency may not use COPS funds to pay for any equipment/technology, services, personnel, or other items which, in the absence of the COPS program, would otherwise have been funded with state and/or local funds, or funds supplied by the BIA. COPS funds must instead be used to supplement, or increase, your law enforcement budget. For additional information on supplanting, please review Award Condition #5 on page 10 in this manual.



XI. APPENDIXES

XI. APPENDIXES

Appendix A – List of Source Documents

A. Primary Sources

Public Safety Partnership and Community Policing Act of 1994, 42 U.S.C. 3796dd et seq.

B. Secondary Sources

Code of Federal Regulations (C.F.R.)/Office of Management and Budget (OMB):

4 C.F.R. Parts 101-105, Department of Justice/Government Accountability Office, "Joint Federal Claims Collections Standards"

5 C.F.R. Part 1320, "Controlling the Paperwork Burden on the Public"

5 C.F.R. Part 151, "Political Activities of State and Local Officials or Employees"

28 C.F.R. Part 23, "Criminal Intelligence Systems Operating Policies"

28 C.F.R. Part 61, "Procedures for Implementing the National Environmental Policy Act"

28 C.F.R. Part 66, "Uniform Administrative Requirements for Grants and Cooperative Agreements to State and Local Governments"

28 C.F.R. Part 67, "Government-wide Requirements for Drug-Free Workplaces (Grants)"

28 C.F.R. Part 69, "Government-wide New Restrictions on Lobbying"

28 C.F.R. Part 70, "Uniform Administrative Requirements for Grants and Agreements with Institutions of Higher Education, Hospitals, and Other Non-Profit Organizations"

31 C.F.R. Part 205, "Treasury Department Regulations Implementing for Cash Management Improvement Act of 1990"

2 C.F.R. Part 220 (OMB Circular A-21), "Cost Principles for Educational Institutions"

OMB Circular A-33, "Audits of Educational Institutions"

2 C.F.R. Part 225 (OMB Circular A-87), "Cost Principles for State and Local Governments"

2 C.F.R. Part 230 (OMB Circular A-122), "Cost Principles for Non-Profit Organizations"

OMB Circular A-129, "Managing Federal Credit Programs"

OMB Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations"

48 C.F.R. Part 31.000, et seq. (FAR-31.2), "Cost Principles for Commercial Organizations"

Executive Orders:

Executive Order 12291, "Regulations"

Executive Order 12372, 28 C.F.R., Part 30 "Intergovernmental Review of Federal Programs"

Executive Order 12547, "Non-Procurement Debarments and Suspension"

Appendix B – Assurances and Certifications

Assurances

ORI# _____

Standard Application Forms

SECTION 15A: ASSURANCES

Several provisions of federal law and policy apply to all grant programs. The Office of Community Oriented Policing Services needs to secure your assurance that the applicant will comply with these provisions. If you would like further information about any of these assurances, please contact your state's COPS Grant Program Specialist at 800-421-6770.

By signing this form, the applicant assures that it will comply with all legal and administrative requirements that govern the applicant for acceptance and use of federal grant funds. In particular, the applicant assures us that:

1. It has been legally and officially authorized by the appropriate governing body (for example, mayor or city council) to apply for this grant and that the persons signing the application and these assurances on its behalf are authorized to do so and to act on its behalf with respect to any issues that may arise during processing of this application.
2. It will comply with the provisions of federal law, which limit certain political activities of grantee employees whose principal employment is in connection with an activity financed in whole or in part with this grant. These restrictions are set forth in 5 U.S.C. § 1501, et seq.
3. It will comply with the minimum wage and maximum hours provisions of the Federal Fair Labor Standards Act, if applicable.
4. It will establish safeguards, if it has not done so already, to prohibit employees from using their positions for a purpose that is, or gives the appearance of being, motivated by a desire for private gain for themselves or others, particularly those with whom they have family, business or other ties.
5. It will give the Department of Justice or the Comptroller General access to and the right to examine records and documents related to the grant.
6. It will comply with all requirements imposed by the Department of Justice as a condition or administrative requirement of the grant, including but not limited to: the requirements of 28 CFR Part 66 and 28 CFR Part 70 (governing administrative requirements for grants and cooperative agreements); 2 CFR Part 225 (OMB Circular A-87), 2 CFR 220 (OMB Circular A-21), 2 CFR Part 230 (OMB Circular A-122) and 48 CFR Part 31.000, et seq. (FAR 31) (governing cost principles); OMB Circular A-133 (governing audits) and other applicable OMB circulars; the applicable provisions of the Omnibus Crime Control and Safe Streets Act of 1968, as amended; 28 CFR Part 38.1; the applicable COPS Application Guidelines; the applicable COPS Grant Owner's Manuals; and with all other applicable program requirements, laws, orders, regulations, or circulars.
7. It will, to the extent practicable and consistent with applicable law, seek, recruit and hire qualified members of racial and ethnic minority groups and qualified women in order to further effective law enforcement by increasing their ranks within the sworn positions in the agency.
8. It will not, on the ground of race, color, religion, national origin, gender, disability or age, unlawfully exclude any person from participation in, deny the benefits of or employment to any person, or subject any person to discrimination in connection with any programs or activities funded in whole or in part with federal funds. These civil rights requirements are found in the non-discrimination provisions of the Omnibus Crime Control and Safe Streets Act of 1968, as amended (42 U.S.C. § 3789d); Title VI of the Civil Rights Act of 1964, as amended (42 U.S.C. § 2000d); the Indian Civil Rights Act (25 U.S.C. §§ 1301-1303); Section 504 of the Rehabilitation Act of 1973, as amended (29 U.S.C. § 794); Title II, Subtitle A of the Americans with Disabilities Act (ADA) (42 U.S.C. § 12101, et seq.); the Age Discrimination Act of 1975 (42 U.S.C. § 6101, et seq.); and Department of Justice Non-Discrimination Regulations contained in Title 28, Parts 35 and 42 (subparts C, D, E, G and I) of the Code of Federal Regulations.
 - A. In the event that any court or administrative agency makes a finding of discrimination on grounds of race, color, religion, national origin, gender, disability or age against the applicant after a due process hearing, it agrees to forward a copy of the finding to the Office for Civil Rights, Office of Justice Programs, 810 7th Street, NW, Washington, D.C. 20531.
 - B. If your organization has received an award for \$500,000 or more and has 50 or more employees, then it has to prepare an Equal Employment Opportunity Plan (EEOP) and submit it to the Office for Civil Rights ("OCR"), Office of Justice Programs, 810 7th Street, N.W., Washington, DC 20531, for review within 60 days of the notification of the award. If your organization received an award between \$25,000 and \$500,000 and has 50 or more employees, your organization still has to prepare an EEOP, but it does not have to submit the EEOP to OCR for review. Instead, your organization has to maintain the EEOP on file and make it available for review on request. In addition, your organization has to complete Section B of the Certification Form and return it to OCR. If your organization received an award for less than \$25,000; or if your organization has less than 50 employees, regardless of the amount of the award; or if your organization is a medical institution, educational institution, nonprofit organization or Indian tribe, then your organization is exempt from the EEOP requirement. However, your organization must complete Section A of the Certification Form and return it to OCR.
9. Pursuant to Department of Justice guidelines (June 18, 2002 Federal Register (Volume 67, Number 117, pages 41455-41472)), under Title VI of the Civil Rights Act of 1964, it will ensure meaningful access to its programs and activities by persons with limited English proficiency.
10. It will ensure that any facilities under its ownership, lease or supervision which shall be utilized in the accomplishment of the project are not listed on the Environmental Protection Agency' (EPA) list of Violating Facilities and that it will notify us if advised by the EPA that a facility to be used in this grant is under consideration for such listing by the EPA.
11. If the applicant's state has established a review and comment procedure under Executive Order 12372 and has selected this program for review, it has made this application available for review by the state Single Point of Contact.
12. It will submit all surveys, interview protocols, and other information collections to the COPS Office for submission to the Office of Management and Budget for clearance under the Paperwork Reduction Act of 1995 if required.

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13. It will comply with the Human Subjects Research Risk Protections requirements of 28 CFR Part 46 if any part of the funded project contains non-exempt research or statistical activities which involve human subjects and also with 28 CFR Part 22, requiring the safeguarding of individually identifiable information collected from research participants.
14. Pursuant to Executive Order 13043, it will enforce on-the-job seat belt policies and programs for employees when operating agency-owned, rented or personally-owned vehicles.
15. It will not use COPS funds to supplant (replace) state, local, or Bureau of Indian Affairs funds that otherwise would be made available for the purposes of this grant, as applicable.
16. If the awarded grant contains a retention requirement, it will retain the increased officer staffing level and/or the increased officer redeployment level, as applicable, with state or local funds for a minimum of 12 months following expiration of the grant period.
17. It will not use any federal funding directly or indirectly to influence in any manner a Member of Congress, a jurisdiction, or an official of any government, to favor, adopt, or oppose, by vote or otherwise, any legislation, law ratification, policy or appropriation whether before or after the introduction of any bill, measure, or resolution proposing such legislation, law, ratification, policy or appropriation as set forth in the Anti-Lobby Act, 18 U.S.C. 1913.
18. In the event that a portion of grant reimbursements are seized to pay off delinquent federal debts through the Treasury Offset Program or other debt collection process, it agrees to increase the non-federal share (or, if the awarded grant does not contain a cost sharing requirement, contribute a non-federal share) equal to the amount seized in order to fully implement the grant project.

False statements or claims made in connection with COPS grants (including cooperative agreements) may result in fines, imprisonment, disbarment from participating in federal grants or contracts, and/or any other remedy available by law.

I certify that the assurances provided are true and accurate to the best of my knowledge.

Elections or other selections of new officials will not relieve the grantee entity of its obligations under this grant.

Signature of Law Enforcement Executive/Agency Executive
(For your electronic signature, please type in your name)

Date

Signature of Government Executive/Financial Official
(For your electronic signature, please type in your name)

Date

Certifications

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SECTION 15B: CERTIFICATIONS

Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters; Federal Taxes and Assessments; Drug-Free Workplace Requirements; and Coordination with Affected Agencies.

Although the Department of Justice has made every effort to simplify the application process, other provisions of federal law require us to seek your agency's certification regarding certain matters. Applicants should read the regulations cited below and the instructions for certification included in the regulations to understand the requirements and whether they apply to a particular applicant. Signing this form complies with certification requirements under 28 CFR Part 69, "New Restrictions on Lobbying," 2 CFR Part 2867, "Nonprocurement Debarment and Suspension," Public Law 111-117 or the most recent applicable appropriations Act, 28 CFR Part 83, "Government-Wide Requirements for Drug-Free Workplace (Grants)," and the coordination requirements of the Public Safety Partnership and Community Policing Act of 1994. The certifications shall be treated as a material representation of fact upon which reliance will be placed when the Department of Justice determines to award the covered grant.

1. Lobbying

As required by Section 1352, Title 31 of the U.S. Code, and implemented at 28 CFR Part 69, for persons entering into a grant or cooperative agreement over \$100,000, as defined at 28 CFR Part 69, the applicant certifies that:

- A. No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with the making of any federal grant; the entering into of any cooperative agreement; and the extension, continuation, renewal, amendment or modification of any federal grant or cooperative agreement;
- B. If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a member of Congress, an officer or employee of Congress, or an employee of a member of Congress in connection with this federal grant or cooperative agreement, the undersigned shall complete and submit Standard Form - LLL, "Disclosure of Lobbying Activities," in accordance with its instructions; and
- C. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subgrants, contracts under grants and cooperative agreements, and subcontracts) and that all sub-recipients shall certify and disclose accordingly.

2. Debarment, Suspension and Other Responsibility Matters (Direct Recipient)

As required by Executive Order 12549, Debarment and Suspension, and implemented at 2 CFR Part 2867, for prospective participants in primary covered transactions, as defined at 2 CFR Part 2867.20(a), the applicant certifies that it and its principals:

- A. Are not presently debarred, suspended, proposed for debarment, declared ineligible, sentenced to a denial of federal benefits by a state or federal court, or voluntarily excluded from covered transactions by any federal department or agency;
- B. Have not within a three-year period preceding this application been convicted of or had a civil judgment rendered against them for commission of fraud or a criminal offense in connection with obtaining, attempting to obtain, or performing a public (federal, state or local) or private agreement or transaction; violation of federal or state antitrust statutes or commission of embezzlement, theft, forgery, bribery, falsification or destruction of records, making false statements, tax evasion or receiving stolen property, making false claims, or obstruction of justice, or commission of any offense indicating a lack of business integrity or business honesty that seriously and directly affects your present responsibility;
- C. Are not presently indicted for or otherwise criminally or civilly charged by a governmental entity (federal, state or local) with commission of any of the offenses enumerated in paragraph (A)(ii) of this certification; and
- D. Have not within a three-year period preceding this application had one or more public transactions (federal, state or local) terminated for cause or default.

3. Federal Taxes and Assessments

If applicable, an applicant who receives an award in excess of \$5,000,000 certifies that, to the best of its knowledge and belief, the applicant has filed all federal tax returns required during the three years preceding the certification, has not been convicted of a criminal offense under the Internal Revenue Code of 1986, and has not, more than 90 days prior to certification, been notified of any unpaid federal tax assessment for which the liability remains unsatisfied, unless the assessment is the subject of an installment agreement or offer in compromise that has been approved by the Internal Revenue Service and is not in default, or the assessment is the subject of a non-frivolous administrative or judicial proceeding.

4. Drug-Free Workplace (Grantees Other Than Individuals)

As required by the Drug-Free Workplace Act of 1988, and implemented at 28 CFR Part 83, for grantees/recipients, as defined at 28 CFR Part 83.660 -

- A. The applicant certifies that it will, or will continue to, provide a drug-free workplace by:
 - (i) Publishing a statement notifying employees that the unlawful manufacture, distribution, dispensing, possession or use of a controlled substance is prohibited in the grantee's workplace and specifying the actions that will be taken against employees for violation of such prohibition;
 - (ii) Establishing an on-going drug-free awareness program to inform employees about -
 - (a) The dangers of drug abuse in the workplace;
 - (b) The grantee's policy of maintaining a drug-free workplace;
 - (c) Any available drug counseling, rehabilitation and employee assistance programs; and
 - (d) The penalties that may be imposed upon employees for drug-abuse violations occurring in the workplace;

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- (iii) Making it a requirement that each employee to be engaged in the performance of the grant be given a copy of the statement required by paragraph (i);
- (iv) Notifying the employee in the statement required by paragraph (i) that, as a condition of employment under the grant, the employee will -
 - (a) Abide by the terms of the statement; and
 - (b) Notify the employer in writing of his or her conviction for a violation of a criminal drug statute occurring in the workplace no later than five calendar days after such conviction;
- (v) Notifying the agency, in writing, within 10 calendar days after receiving notice under subparagraph (iv)(b) from an employee or otherwise receiving actual notice of such conviction. Employers of convicted employees must provide notice, including position title, to: COPS Office, 145 N St, NE, Washington, D.C. 20530. Notice shall include the identification number(s) of each affected grant;
- (vi) Taking one of the following actions, within 30 calendar days of receiving notice under subparagraph (iv)(b), with respect to any employee who is so convicted -
 - (a) Taking appropriate personnel action against such an employee, up to and including termination, consistent with the requirements of the Rehabilitation Act of 1973, as amended; or
 - (b) Requiring such employee to participate satisfactorily in a drug abuse assistance or rehabilitation program approved for such purposes by a federal, state or local health, law enforcement or other appropriate agency;
- (vii) Making a good faith effort to continue to maintain a drug-free workplace through implementation of paragraphs (i), (ii), (iii), (iv), (v), and (vi).

Grantee Agency Name and Address:

B. The grantee may insert in the space provided below the site(s) for the performance of work done in connection with the specific grant:

Place of performance (street address, city, county, state, zip code)

Check if there are workplaces on file that are not identified here.

5. The Public Safety Partnership and Community Policing Act of 1994 requires applicants to certify that there has been appropriate coordination with all agencies that may be affected by the applicant's grant proposal if approved. Affected agencies may include, among others, the Office of the United States Attorney, state or local prosecutors, or correctional agencies. The applicant certifies that there has been appropriate coordination with all affected agencies.

Where the applicant is unable to certify to any of the statements in this Certifications form, he or she shall attach an explanation to this application regarding the particular statement that cannot be certified. Please check here if an explanation is attached to this application. Please note that the applicant is still required to sign the Certifications form to certify to all the other applicable statements.

Grantee Agency Name and Address:

Grantee IRS/ Vendor Number:

False statements or claims made in connection with COPS grants (including cooperative agreements) may result in fines, imprisonment, disbarment from participating in federal grants or contracts, and/or any other remedy available by law.

I certify that the assurances provided are true and accurate to the best of my knowledge.

Elections or other selections of new officials will not relieve the grantee entity of its obligations under this grant.

 Signature of Law Enforcement Executive/Agency Executive
 (For your electronic signature, please type in your name)

Date

 Signature of Government Executive/Financial Official
 (For your electronic signature, please type in your name)

Date

Appendix C – Community Policing Defined

Community policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem-solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

Community Partnerships

Collaborative partnerships between the law enforcement agency and the individuals and organizations they serve to develop solutions to problems and increase trust in police.

- Other Government Agencies
- Community Members/Groups
- Nonprofits/Service Providers
- Private Businesses
- Media

Community policing, recognizing that police rarely can solve public safety problems alone, encourages interactive partnerships with relevant stakeholders. The range of potential partners is large and these partnerships can be used to accomplish the two interrelated goals of developing solutions to problems through collaborative problem solving and improving public trust. The public should play a role in prioritizing public safety problems.

Other Government Agencies

Law enforcement organizations can partner with a number of other government agencies to identify community concerns and offer alternative solutions. Examples of agencies include legislative bodies, prosecutors, probation and parole, public works departments, neighboring law enforcement agencies, health and human services, child support, ordinance enforcement, and schools.

Community Members/Groups

Individuals who live, work, or otherwise have an interest in the community—volunteers, activists, formal and informal community leaders, residents, visitors and tourists, and commuters—are a valuable resource for identifying community concerns. Partnerships with these factions of the community can engage the community in achieving specific goals at town hall meetings, neighborhood association meetings, decentralized offices/storefronts in the community, and team beat assignments.

Nonprofits/Service Providers

Advocacy and community-based organizations that provide services to the community and advocate on its behalf can be powerful partners. These groups often work with or are composed of individuals who share certain interests and can include such entities as victims groups, service clubs, support groups, issue groups, advocacy groups, and the faith community.

Private Businesses

For-profit businesses also have a great stake in the health of the community and can be key partners because they often bring considerable resources to bear on problems of mutual concern. Businesses can help identify problems and provide resources for responses, often including their own security apparatus and community outreach. The local chamber of commerce can also assist in disseminating information about police and business partnerships and initiatives.

Media

The media represent a powerful mechanism by which to communicate with the community. It can assist with publicizing community concerns and available solutions, such as services from government or community agencies or new laws or codes that will be enforced. In addition, the media can have a significant impact on public perceptions of the police, crime problems, and fear of crime.

Organizational Transformation

The alignment of organizational management, structure, personnel, and information systems to support community partnerships and proactive problem-solving.

Agency Management

- Climate and culture
- Leadership
- Labor relations
- Decision-making
- Strategic planning
- Policies
- Organizational evaluations
- Transparency

Organizational Structure

- Geographic assignment of officers
- Despecialization
- Resources and finances

Personnel

- Recruitment, hiring, and selection
- Personnel supervision/evaluations
- Training

Information Systems (Technology)

- Communication/access to data
- Quality and accuracy of data

The community policing philosophy focuses on the way that departments are organized and managed and how the infrastructure can be changed to support the philosophical shift behind community policing. It encourages the application of modern management practices to increase efficiency and effectiveness. Community policing emphasizes changes in organizational structures to institutionalize its adoption and infuse it throughout the entire department, including the way it is managed and organized, its personnel, and its technology.

Agency Management

Under the community policing model, police management needs to infuse community policing ideals throughout the agency by making a number of critical changes in climate and culture, leadership, formal labor relations, decentralized decision-making and accountability, strategic planning, policing and procedures, organizational evaluations, and increased transparency.

Climate and Culture

Changing the climate and culture means supporting a proactive orientation that values systematic problem solving and partnerships. Formal organizational changes should support the informal networks and communication that take place within agencies to support this orientation.

Leadership

Leaders serve as role models for taking risks and building collaborative relationships to implement community policing and they use their position to influence and educate others about it. Leaders, therefore, must constantly emphasize and reinforce community policing's vision, values, and mission within their organization and support and articulate a commitment to community policing as the dominant way of doing business.

Labor Relations

If community policing is going to be effective, police unions and similar forms of organized labor need to be a part of the process and function as partners in the adoption of the community policing philosophy. Including labor groups in agency changes can ensure support for the changes that are imperative to community policing implementation.

Decision-making

Community policing calls for decentralization both in command structure and decision-making. Decentralized decision-making allows front-line officers to take responsibility for their role in community policing. When an officer is able to create solutions to problems and take risks, he or she ultimately feels accountable for those solutions and assumes a greater responsibility for the well-being of the community. Decentralized decision-making involves flattening the hierarchy of the agency, increasing tolerance for risk-taking in problem-solving efforts, and allowing officers discretion in handling calls. In addition, providing sufficient authority to coordinate various resources to attack a problem and allowing the officers the autonomy to establish relationships with the community will help define problems and develop possible solutions.

Strategic Planning

The department should have a written statement reflecting a department-wide commitment to community policing and a plan that matches operational needs to available resources and expertise. If a strategic plan is to have value, the members of the organization should be well-versed in it and be able to give examples of their efforts that support the plan. Components such as the organization's mission and value statement should be simple and communicated widely. Everything should connect back to it.

Policies

Community policing affects the nature and development of department policies and procedures to ensure that community policing principles and practices have an effect on activities on the street. Therefore, problem solving and partnerships should become institutionalized in policies, along with corresponding sets of procedures, where appropriate.

Organizational Evaluations

In addition to the typical measures of police performance (arrest, response times, tickets issued, and crime rates) community policing calls for a broadening of police outcome measures to include such things as community satisfaction, less fear of crime, the alleviation of problems, and improvement in quality of life. Community policing calls for a more sophisticated approach to evaluation—one that not only looks at how feedback information measures outcome, but how this information is used.

Transparency

Community policing involves decision-making processes that are more open than traditional policing. If the community is to be a full partner, the department needs mechanisms for readily sharing relevant information on crime and social disorder problems, as well as police operations with the community.

Organizational Structure

It is important that the organizational structure of the agency ensures that local patrol officers have decision-making authority and are accountable for their actions. This can be achieved through long-term assignments, the development of officers who are "generalists," and using special units appropriately.

Geographic Assignment of Officers

With community policing, there is a shift to the long-term assignment of officers to specific neighborhoods or areas. Geographic deployment plans can help enhance customer service and facilitate more contact between police and citizens, thus establishing a strong relationship and mutual accountability. Beat boundaries should correspond to neighborhood boundaries and other government services should recognize these boundaries when coordinating government public-service activities.

Despecialization

To achieve community policing goals, officers have to be able to handle multiple responsibilities and take a team approach to collaborative problem solving and partnering with the community. Community policing encourages its adoption agency-wide, not just to special units, although there may be a need for some specialist units that are tasked with identifying and solving particularly complex problems or managing complex partnerships.

Resources and Finances

Agencies have to devote the necessary human and financial resources to support community policing to ensure that problem-solving efforts are robust and that partnerships are sustainable and effective.

Personnel

The principles of community policing need be infused throughout the entire personnel system of an agency, including recruitment, hiring, selection, and retention of all law enforcement agency staff, including sworn officers, nonsworn officers, civilians, and volunteers, as well as personnel evaluations, supervision, and training.

Recruitment, Hiring, and Selection

Agencies need a systematic means of incorporating community policing elements into their recruitment, selection, and hiring processes. Job descriptions should recognize community policing and problem-solving responsibilities and encourage the recruitment of officers who have a “spirit of service,” instead of only a “spirit of adventure.” A community policing agency also has to thoughtfully examine where it is looking for recruits, whom it is recruiting and hiring, and what is being tested. Some community policing agencies also look for involvement of the community in this process through the identification of competencies and participation in review boards.

Personnel Supervision/Evaluations

Tie performance evaluations to community policing principles and activities that are incorporated into job descriptions. Performance, reward, and promotional structures should support sound problem-solving activities, proactive policing and community collaboration, and citizen satisfaction with police services.

Training

Training at all levels—academy, field, and in-service—must support community policing principles and tactics. It also needs to encourage creative thinking, a proactive orientation, communication and analytical skills, and techniques for dealing with quality-of-life concerns and maintaining order. Officers can be trained to identify and correct conditions that could lead to crime, raise public awareness, and engage the community in finding solutions to problems. Field training officers and supervisors need to learn how to encourage problem solving and help officers learn from other problem-solving initiatives. Until community policing is institutionalized in the organization, training in its fundamental principles will need to take place regularly.

Information Systems (Technology)

Community policing is information-intensive and technology plays a central role in helping to provide ready access to quality information. Accurate and timely information makes problem-solving efforts more effective and ensures that officers are informed about the crime and community conditions of their beat. In addition, technological enhancements can greatly assist with improving two-way communication between police and citizens and in developing agency accountability systems and performance outcome measures.

Communication/Access to Data

Technology provides agencies with the ability to communicate externally with the public and internally with their own staff. To communicate with the public, community policing encourages agencies to develop two-way communication systems through the Internet to provide online reports, reverse 911 and e-mail alerts, discussion forums, and feedback on interactive applications (surveys, maps), thereby creating ongoing dialogs and increasing transparency.

Technology also encourages effective internal communication through memos, reports, newsletters, e-mail and enhanced incident reporting, dispatch functions, and communications interoperability with other entities for more efficient operations. Community policing advocates the use of technology to develop accountability and performance measurement systems that are timely and contain accurate metrics and a broad array of measures and information.

Community policing promotes the use of technology to provide officers with ready access to timely information on crime and community characteristics within their beats, either through laptop computers in their patrol cars or through personal data devices. In addition, technology can support crime/problem analysis functions by enabling agencies to gather information on the greater aspects of events including more detailed information on offenders, victims, crime locations, and quality-of-life concerns, and to further enhance analysis.

Quality and Accuracy of Data

Information is only as good as its source; therefore, it is not useful if it is not of high quality and accurate. Community policing encourages agencies to put safeguards in place to ensure that information from various sources is collected in a systematic fashion and entered into central systems that are linked to one another and checked for accuracy so that the information can be used effectively for strategic planning, problem solving, and performance measurement.

Problem Solving

The process of engaging in the proactive and systematic examination of identified problems to develop effective responses that are evaluated rigorously.

- Scanning: Identifying and prioritizing problems
- Analysis: Analyzing
- Response: Responding to problems
- Assessment: Assessing problem-solving initiatives
- Using the crime triangle to focus on immediate conditions (victim/offender/location)

Community policing emphasizes proactive problem solving in a systematic and routine fashion. Rather than responding to crime only after it occurs, community policing encourages agencies to proactively develop solutions to the immediate underlying conditions contributing to public safety problems. Problem solving must be infused into all police operations and guide decision-making efforts. Agencies are encouraged to think innovatively about their responses and view making arrests as only one of a wide array of potential responses. A major conceptual vehicle for helping officers to think about problem solving in a structured and disciplined way is the SARA (Scanning, Analysis, Response, and Assessment) problem-solving model.

Scanning: Identifying and prioritizing problems

The objectives of scanning are to identify a basic problem, determine the nature of that problem, determine the scope of seriousness of the problem, and establish baseline measures. An inclusive list of stakeholders for the selected problem is typically identified in this phase. A problem can be thought of as two or more incidents similar in one or more ways which and that is of concern to the police and the community. Problems can be a type of behavior, a place, a person or persons, a special event or time, or a combination of any of these. The police, with input from the community, should identify and prioritize concerns.

Analysis: Analyzing

Analysis is the heart of the problem-solving process. The objectives of analysis are to develop an understanding of the dynamics of the problem, develop an understanding of the limits of current responses, establish correlation, and develop an understanding of cause and effect. As part of the analysis phase, it is important to find out as much as possible about each aspect of the crime triangle by asking Who? What? When? Where? How? Why? and Why Not? about the victim, offender, and crime location.

Response: Responding to Problems

The response phase of the SARA model involves developing and implementing strategies to address an identified problem by searching for strategic responses that are both broad and uninhibited. The response should follow logically from the knowledge learned during the analysis and should be tailored to the specific problem. The goals of the response can range from either totally eliminating the problem, substantially reducing the problem, reducing the amount of harm caused by the problem, or improving the quality of community cohesion.

Assessment: Assessing Problem-Solving Initiatives

Assessment attempts to determine if the response strategies were successful by determining if the problem declined and if the response contributed to the decline. This information not only assists the current effort but also gathers data that build knowledge for the future. Strategies and programs can be assessed for process, outcomes, or both. If the responses implemented are not effective, the information gathered during analysis should be reviewed. New information may have to be collected before new solutions can be developed and tested. The entire process should be viewed as circular rather than linear.

Using the Crime Triangle to Focus on Immediate Conditions (Victim/Offender/Location)

To understand a problem, many problem solvers have found it useful to visualize links among the victim, offender, and location (the crime triangle) and those aspects that could have an impact on them, for example, capable guardians for victims, handlers for offenders, and managers for locations. Rather than addressing root causes of a problem, the police focus on the factors that are within their reach, such as limiting criminal opportunities and access to victims, increasing guardianship, and associating risk with unwanted behavior.

Appendix D – Sole Source Justification Facts

What is “sole source” procurement?

Sole source, or procurement by noncompetitive proposals, is procurement through solicitation of a proposal from only one source, or after solicitation of a number of sources, competition is determined inadequate. Sole source procurements must adhere to the standards set forth in the Uniform Administrative Requirements, 28 C.F.R. § 66.36 or 28 C.F.R. § 70 (as applicable).

When is sole source approval required by the COPS Office?

A grant recipient must request written approval from the COPS Office for sole source procurements in excess of \$100,000 prior to purchasing equipment, technology or services, obligating funding for a contract, or entering into a contract with grant funds. For the purchase of equipment, technology or services under a COPS grant award, grant recipients must follow their own policies and procedures on procurement as long as those requirements conform to the federal procurement requirements set forth in 28 C.F.R. § 66.36 and 28 C.F.R. § 70 (as applicable). A sole source justification request should be submitted if a grant recipient determines that the award of a contract through a competitive process is infeasible, and if one or more of the following circumstances apply:

1. The item/service is available only from one source;
2. The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; or
3. Competition is determined inadequate after solicitation of a number of sources.

What documentation must be submitted to the COPS Office for sole source approval?

Requests for sole source procurements of equipment, technology, or services in excess of \$100,000 must be submitted to the COPS Office in writing, confirming that the award of the contract through full and open competition is infeasible. Please note that a justification must be submitted for each vendor providing goods or services in excess of \$100,000.

To ensure that all of the necessary information is included and submitted to the COPS Office, the following checklist can be used when preparing your agency's sole source request:

Letterhead – The sole source request must be signed by an authorized representative and submitted on grantee department letterhead, and must include the agency ORI and the grant number for which the approval is being sought. The request should also include the following information:

Section I. Description of Project – A brief description of the project, the amount to be designated for the sole source procurement, and the purpose of the contract.

Section II. Reason for Request

1. An explanation as to why full and open competition is infeasible (e.g., why it is necessary to contract in a noncompetitive manner) and
2. Which one (or more) of the three required categories identified below applies to the requested sole source procurement transaction(s).
 - The item/service is available only from one source;
 - The public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation; and/or
 - Competition is determined inadequate after solicitation of a number of sources.

Section III. Supporting Documentation – The information below should support the applicable category(ies) identified in Section II.

1. If the item/service is available only from one source, please include the following:
 - Uniqueness of items/services to be procured from the proposed contractor or vendor (compatibility, patent issues, etc.);
 - How the agency determined that the item/service is only available from one source (e.g., market survey results, independent agency research, patented or proprietary system);
 - Explanation of need for contractor's expertise linked to the current project (e.g., knowledge of project management, responsiveness, experience of contractor personnel, prior work on earlier phases of project); and/or
 - Any additional information that would support the case.
2. If the public exigency or emergency for the requirement will not permit a delay resulting from competitive solicitation, please include the following:
 - Explanation of the specific public emergency;
 - Impact on project if deadline/dates are not met;
 - When the contractual coverage is required by your department and why; and/or
 - Any additional information that would support the case.
3. If competition is determined inadequate after solicitation of a number of sources, please include the following:
 - Results of a market survey to determine competition availability;
 - If no survey is conducted, please explain why not; and/or
 - Any additional information that would support the case.

Section IV. Best Interest Statement – A statement declaring that this action/choice is in the best interest of the agency.

Failure to provide all of the necessary information will delay the processing of your request. Your agency will be contacted if any of the identified information is missing or if additional supporting documentation is required. The COPS Office will notify your agency in writing after completion of the review.

Please be advised that conflicts of interest are prohibited under the procurement standards set forth in 28 C.F.R. § 66 and 28 C.F.R. § 70.

Contact COPS

If you have any questions regarding the federal requirements that guide procurement procedures, please contact your COPS Program Manager.

For more information about COPS Office programs and resources, please call the COPS Office Response Center at 800.421.6770, or visit COPS Online at www.cops.usdoj.gov.

Appendix E – Conference Reporting Requirements

Quarterly Report on Conference Costs

Component: _____ Telephone: _____

Point of Contact: _____ Email: _____

Conferences/Events						
Conference Title:						
Event Type	Non-Federal Facility	Conference over \$20,000	Non-Federal Facility	Conference over \$20,000	Non-Federal Facility	Conference over \$20,000
	<input type="checkbox"/>					
Conference Date (Start & End)						
Facility Name						
City and State						
Number of Federal Attendees						
Number of non-Federal Attendees						
Total Number of Attendees						

Purpose of the Conference:				
Conference Costs:				
Conference/Meeting Space (incl. Break out Room Cost)		\$0.00	\$0.00	\$0.00
A/V Equipment & Services		\$0.00	\$0.00	\$0.00
Other Equipment Costs		\$0.00	\$0.00	\$0.00
Printing and Distribution		\$0.00	\$0.00	\$0.00
Gov't Provided Meals		\$0.00	\$0.00	\$0.00
Refreshments		\$0.00	\$0.00	\$0.00
M&IE		\$0.00	\$0.00	\$0.00
Lodging		\$0.00	\$0.00	\$0.00
Transportation		\$0.00	\$0.00	\$0.00
Local Transportation		\$0.00	\$0.00	\$0.00
Conference Planner		\$0.00	\$0.00	\$0.00
Conference Facilitator		\$0.00	\$0.00	\$0.00
Other Costs		\$0.00	\$0.00	\$0.00
Total Conference Cost		\$0.00	\$0.00	\$0.00
Average Cost per Attendee		\$0.00	\$0.00	\$0.00

Describe any issues encountered in determining the costs related to the conference ¹ :			
Description of contracting procedures ² :			

For Events in Non-federal Facilities Only			
Total Original Cost Estimate	\$0.00	\$0.00	\$0.00
Variance (Actual vs. Estimated)	\$0.00	\$0.00	\$0.00
Variance Justification ³ :			

¹ Attach additional pages to explain methodology if you are unable to capture costs as described in Policy 08-08 or if any costs appear to be out of the ordinary.

² Attach additional pages to explain contracting procedures.

³ Use Attachment C to provide a justification narrative for all events in which the actual cost exceeds the estimate, the justification needs to be itemized.

Appendix F – Consultant/Contractor Rate Information Sheet

Awardee Guidelines on Consultant Rate Approval Requests

Compensation for individual consultant services procured under a COPS grant must be reasonable and allocable in accordance with 2 C.F.R. Part 225 (OMB Circular A-87) (Cost Principles for State, Local, and Indian Tribal Governments), 2 C.F.R. 220 (OMB Circular A-21) (Cost Principles for Educational Institutions), 2 C.F.R. Part 230 (OMB Circular A-122) (Cost Principles for Non-Profit Organizations), and 48 C.F.R. Part 31.000, et seq. (FAR 31.2) (Cost Principles for Commercial Organizations), as applicable, and consistent with that paid for similar services in the marketplace.

Unless otherwise approved by the COPS Office, approved consultant rates will be based on the salary a consultant receives from his or her primary employer, as applicable, up to \$550 per day. If individuals receive fringe benefits from their primary employer, such fringe benefit costs should not be included in the calculation of consultant rates. For consultant or contractor rates which exceed \$550 per day, the COPS Office requires written justification if the consultants or contractors are hired through a noncompetitive bidding process. **The awardee agency must provide justification for any such rate in excess of \$550 per day and receive COPS Office approval of that rate before drawing down grant funds.** Any jurisdiction that does not provide sufficient written justification will be limited to \$550 per day for each consultant and/or contractor. Please note that this does not mean that the rate can or should be \$550 for all consultants.

Note: Consultant and contractor daily rates do not include travel or subsistence, but may include preparation, evaluation, and travel time.

Guidance for requesting a consultant rate based on employment

- **Consultants Associated with Educational Institutions (including state-run educational institutions).** If representing the academic institution, the maximum rate of compensation that will be allowed is the consultant's academic salary projected for 12 months, divided by 260. These individuals normally receive fringe benefits which include sick leave for a full 12-month period, even though they may only work 9 months per year in their academic positions. This does not apply to individuals providing consultant work outside of their academic commitments. In such cases, the rate of compensation will be based on reasonable cost principles and requires documentation supporting the requested rate.
- **Consultants Employed by State and Local Government.** Compensation for these consultants will be allowed only when the unit of government will not provide these services without cost. If a state or local government employee is providing services under a federal grant and is representing his or her agency without pay from its respective unit of government, the rate of compensation is not to exceed the daily salary rate for the employee paid by the unit of government. If the state or local government employee is providing services under a federal grant and is not representing his or her agency, the rate of compensation is based on the necessary and reasonable cost principles. Please note that under the nonsupplanting requirement of the COPS statute, COPS award funds may not be used to supplant (replace) local funding which otherwise would have been spent on consultants employed by state and/or local government. The statute bars federal funding of existing consultants and also of newly hired consultants that a community is committed to fund in the absence of a COPS award.
- **Consultants Employed by Commercial and Not-For-Profit Organizations.** These organizations are normally subject to competitive bidding procedures. Thus, if they have been selected through competitive bidding, they are not subject to the \$550 per day maximum compensation threshold. In those cases where an individual has authority to consult without employer involvement, the rate of compensation should not exceed the individual's daily salary rate paid by his or her employer, subject to the \$550 limitation.

To request approval of a consultant rate in excess of \$550 per day, please submit the signed request on awardee department letterhead, and include the agency ORI and the award number for which the approval is being sought.

Please include the following:

- Description of the services to be provided by the consultant(s) or contractor(s), including the following:
 - The number of days and hours to be worked by each consultant/contractor
 - The daily rate of each consultant/contractor that exceeds \$550/day (indicate fringe benefits, if applicable)
- A resume or curriculum vitae (CV) for each consultant or contracted individual whose rate exceeds \$550 per day.
- Documented prior instances when a similar rate has been charged by or paid to the consultant/contractor.
- If the consultant is not self-employed and has a primary employer, documentation showing that the requested daily rate is proportionate to the consultant's regular salary (e.g., pay stubs, letter from employer).
- Optional: You may submit other important information about the consultant(s) or contractor(s) at this time, such as letters of reference; lists of any relevant publications, papers, or honors; advanced experience as a practitioner or academic in the subject area; advanced training relating to the focus of your project; and/or any unique circumstances which you feel should be considered as the COPS Office reviews your proposed consultant/contractor rates.

To request approval of a consultant/contractor rate in excess of \$550 per day, please return this information to your Grant Program Specialist or project manager as soon as possible to expedite the consultant/contractor rate review process.

Contact COPS

For more information about COPS Office programs and resources, please call the COPS Office Response Center at 800.421.6770, or visit COPS Online at www.cops.usdoj.gov.

U.S. Department of Justice
Office of Community Oriented Policing Services
145 N Street, N.E.
Washington, DC 20530



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